

# Expenditures

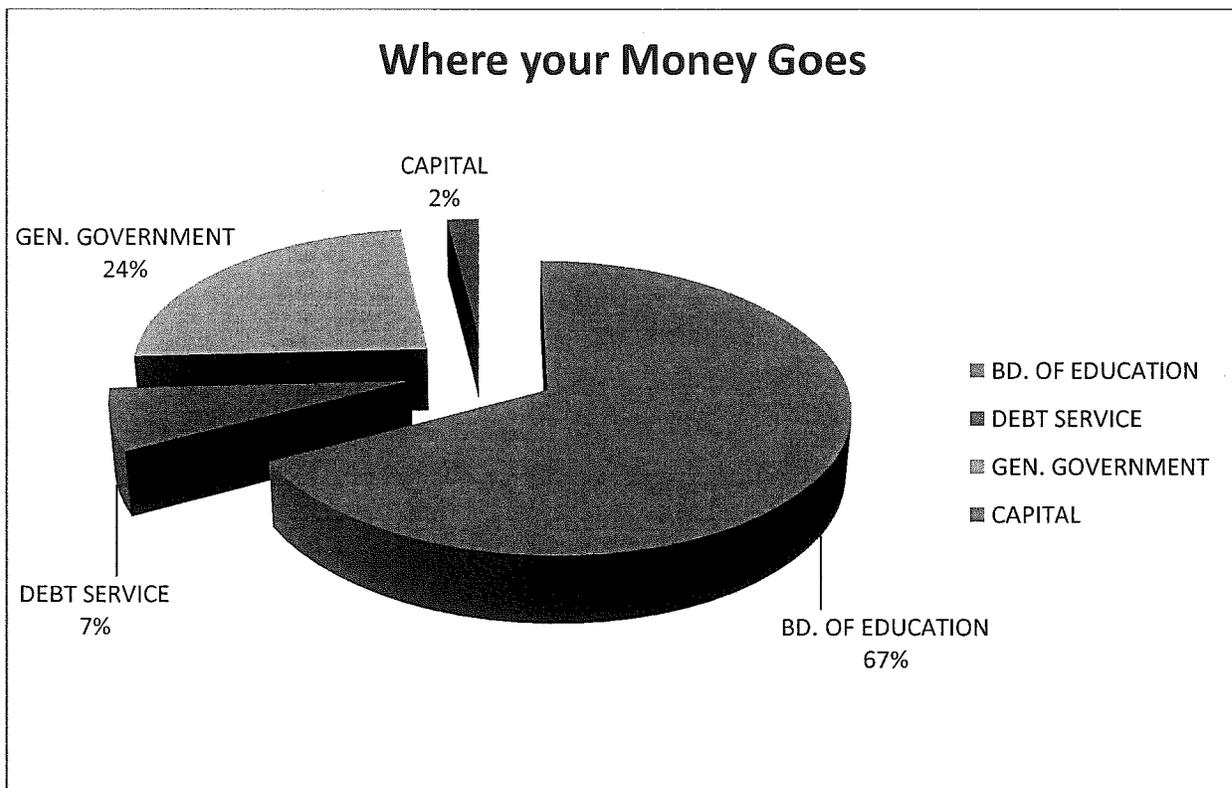


## EXPENDITURES

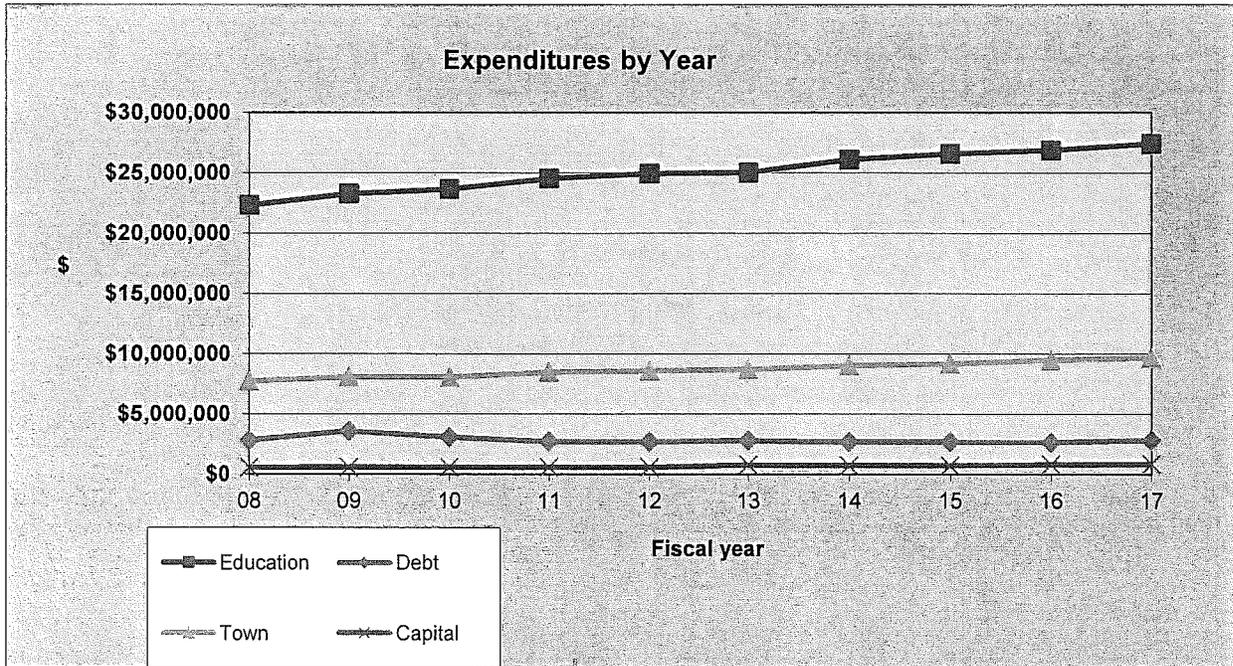
The expenditure part of the budget is broken down into the categories of General Government, Board of Education, Debt Service and Capital Expenditures which includes the Reserve for Capital & Nonrecurring Expenditures (CNREF). The requested expenditures for the FY year 16/17 total \$40,550,802, an increase of \$823,024, or 2.07% over the adopted FY 14/15 budget. A breakdown is illustrated below.

Budget Area	Adopted Budget FY 15-16	Proposed Budget FY 16-17	\$ Change	% Change
General Government	\$9,483,213	\$9,680,544	\$197,331	2.08
Board of Education	\$26,811,045	\$27,141,365	\$330,320	1.23
Debt Service	\$2,638,900	\$2,760,106	\$121,206	4.59
Capital	\$794,620	\$968,787	\$174,167	21.92
<b>Total</b>	<b>\$39,727,778</b>	<b>\$40,550,802</b>	<b>\$823,024</b>	<b>2.07</b>

The following chart shows a breakout of the various budget areas by percentage which, when combined, create the annual budget.

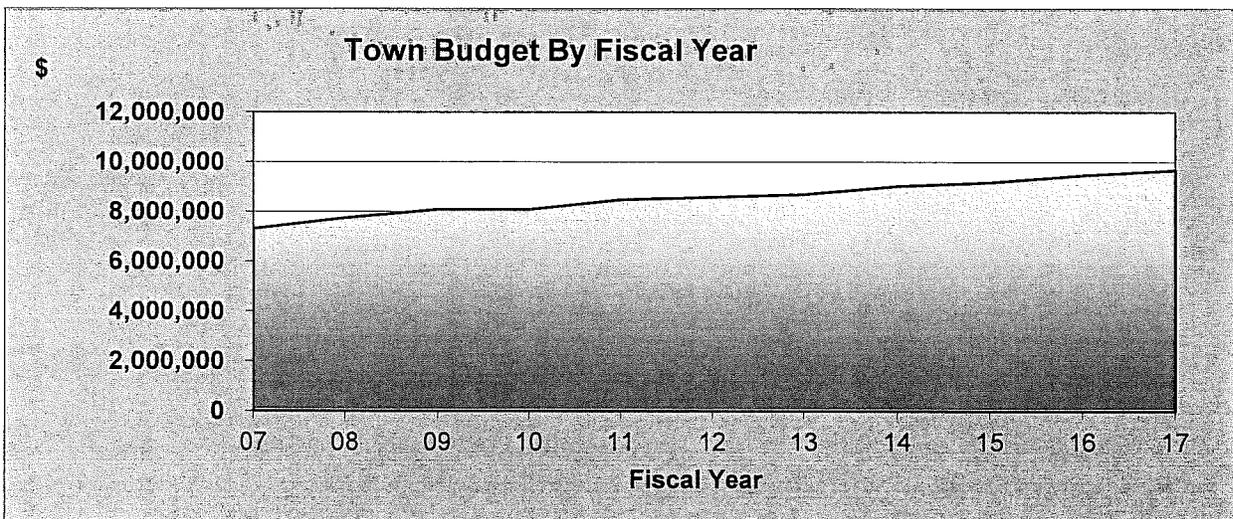


The next illustration shows historical trends for the same categories.



## General Government

The Town operating budget recommended for FY 16/17 is \$9,680,544, which represents a \$197,331 or 2.08 percent increase compared to the current adopted budget. The Town budget makes up 23.8% of the total operating budget and 21.45% of the requested increase. Budget requests of Town agencies totaled \$9,713,363 and were reduced \$32,819 by the Town Manager. Without the Manager's reductions the increase over the budget would have been a 2.4% increase. The Council did not change the bottom line of the Town budget.



The following table presents a summary of the operating budget by function.

	<u>FY 15/16</u>	<u>FY 16/17</u>	<u>Inc/Dec</u>	<u>%</u>
General Administration	\$1,554,942	\$1,580,067	\$25,125	1.62%
Public Safety	\$2,414,653	\$2,519,198	\$104,545	4.33%
Public Works	\$2,268,207	\$2,300,771	\$32,564	1.44%
Human Services	\$288,718	\$292,434	\$3,716	1.29%
Civic & Cultural	\$536,107	\$553,218	\$17,111	3.19%
Sundry	\$2,420,586	\$2,434,856	\$14,270	.59%
<b>Total</b>	<b>\$9,483,213</b>	<b>\$9,680,544</b>	<b>\$197,331</b>	<b>2.08%</b>

Within each function the Town operating budget is composed of five major expenditure objects: Personnel Services, Contractual Services, Supplies, Capital Expenditures and Utilities. A table comparing FY 15/16 and FY 16/17 is provided below. A detailed analysis of the five expenditure objects follows.

	<u>FY 15/16</u>	<u>FY 16/17</u>	<u>%Total</u>	<u>\$ Change</u>	<u>% Change</u>
<b>Personnel</b>	6,847,269	7,029,564	72.62%	182,295	2.66%
<b>Contractual</b>	1,481,464	1,484,327	15.33%	2,863	0.19%
<b>Supplies</b>	847,685	888,436	9.18%	40,751	4.81%
<b>Capital</b>	28,169	26,950	0.28%	(1,219)	-4.33%
<b>Utilities</b>	278,626	251,267	2.60%	(27,359)	-9.82%
<b>Total</b>	<b>9,483,213</b>	<b>9,680,544</b>	<b>100.00%</b>	<b>197,331</b>	<b>2.08%</b>

### **Personnel Services**

The recommended expenditures for personnel services have increased by \$182,295 or 2.66%. Personnel services include wages, overtime, pension, health insurance, and Social Security. One new position in Public Works was added in October 2015 to address citizen's expectations for snow removal and sports field maintenance. A police officer was added by the Council which started in January 2016. The full year of salary for both of these positions must be included in this year's budget. No new positions are proposed. There are some impacts due to minimum wage increases and one additional summer laborer is proposed. Wages for non-union employees were set to reflect equity with bargaining units but are based on performance. All but one bargaining unit have a current contract. Due to plan design changes, premium sharing increases and claims management, health insurance rates are not projected to increase this year. Due to several employees opting out of coverage actual expected expenses have decreased. We added additional funds for overtime (\$5,000) for snow removal based on additional expected hours and wages.

Pension and deferred compensation expenses have increased (\$40,951) due to increased personnel and wages and a softening of investment performance. We will continue to contribute the amount based on the annual actuarial review. Our unfunded pension liability has rebounded and is 85% funded.

**Contractual Services**

Contractual services increased by \$2.863 or .19%. Due to an accounting restructuring of the Fire Services budget this area of the budget appears smaller with reductions in service contracts. Part of this reduction is having the Town provide certain vehicle maintenance to fire vehicles. A list of major changes in this category includes:

Building Maintenance/Equipment Repair	\$8,990
Software Licenses	\$7,503
Insurance	\$4,050
Workers' Comp Insurance	\$8,475
Grants	\$3,693
Service Contracts	(\$39,540)
Tuition Reimbursement	(\$2,000)

**Supplies**

The supply area of the budget increased by \$40,751 or 4.81%. Most adjustments were minor and reflect current costs. Transfers to other operations are in the section of the budget. Major changes include:

Gasoline and Diesel	(\$15,225)
Treated salt	\$5,000
Transfers for EMS coverage subsidy	\$65,000
Auto parts	(-1,500)

**Capital Expenditures**

Capital Expenditures within the General Government budget decreased by \$1,219. These expenses are primarily for equipment replacements.

**Utilities**

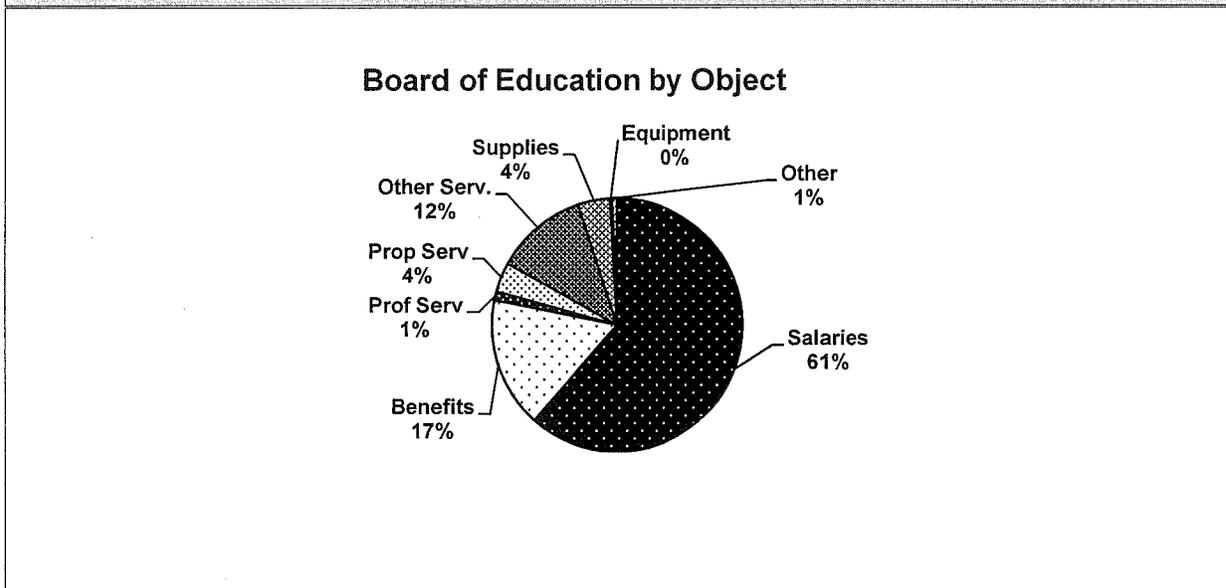
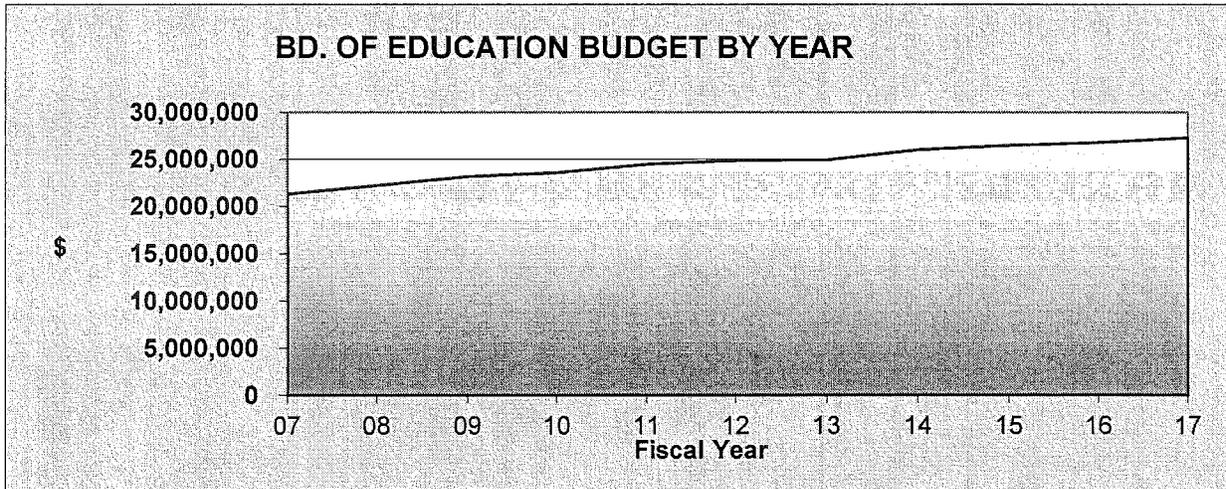
We were able to reduce heating oil prices. Utilities have decreased \$27,359. We are re-bidding electric rates in March and expect better pricing and have additional solar savings on line saving \$14,250. The Energy Committee established by the Town Council has helped reduce Town Hall expenses and the LED lighting has reduced parking lot electric use. Streetlight costs are down based on converting 50 lights to LED. Sewer rates are expected to increase by \$45 per equivalent dwelling unit. We have locked in oil pricing for a \$14,024 savings.

Town of Coventry  
Town Council Recommended  
Summary by Department

Budget Fiscal Year: 2017 to 2017	2015	2016	2016	2016	Dept	Town		Cou/Bud	
	Actual	Base Budget	Actual YTD	Est. Actual	Head	Manager	Council	Inc/Dec	%
1101 TOWN COUNCIL	29,971	33,418	27,161	33,418	34,168	33,963	33,963	545	1.63%
1201 TOWN MANAGER	203,454	208,462	157,258	208,462	212,448	212,448	212,448	3,986	1.91%
1300 FINANCE ADMINISTRATION	108,654	114,289	89,968	114,289	115,710	115,710	115,710	1,421	1.24%
1301 ACCOUNTING	102,687	110,300	76,649	110,300	112,068	112,068	112,068	1,768	1.60%
1302 COLLECTOR OF REVENUE	109,924	114,209	75,051	114,209	116,366	115,866	115,866	1,657	1.45%
1303 ASSESSOR	117,525	137,699	78,279	137,699	140,082	140,064	140,064	2,365	1.72%
1304 ASSESSMENT APPEALS	378	800	196	800	800	800	800	0	0.00%
1305 TREASURER	23,784	24,956	19,407	24,956	25,324	25,324	25,324	368	1.47%
1306 INFORMATION TECHNOLOGY	126,108	150,367	142,775	150,367	157,590	157,590	157,590	7,223	4.80%
1401 PLANNING	133,571	143,983	107,484	143,983	142,769	142,769	142,769	-1,214	-0.84%
1402 ZONING BOARD/APPEALS	21,690	23,872	8,905	23,872	23,271	23,271	23,271	-601	-2.52%
1403 CONSERVATION	742	2,135	83	2,135	2,135	2,135	2,135	0	0.00%
1404 ECONOMIC DEVELOPMENT	12,721	14,093	17,058	14,093	22,117	19,663	19,663	5,570	39.52%
1406 INLAND WETLANDS	43,114	47,274	31,264	47,274	47,686	47,686	47,686	412	0.87%
1407 P&Z COMMISSION	4,578	4,200	2,858	4,200	4,300	4,300	4,300	100	2.38%
1501 LEGAL COUNSEL	145,389	90,000	105,201	90,000	90,000	90,000	90,000	0	0.00%
1502 PROBATE COURT	6,755	7,055	7,053	7,055	7,295	7,295	7,295	240	3.40%
1601 RECORDING/LICENSES	155,530	144,461	101,489	144,461	148,262	148,262	148,262	3,801	2.63%
1701 ELECTIONS	44,678	43,560	26,621	43,560	51,773	51,773	51,773	8,213	18.85%
1801 TOWN OFFICE BLDG.	93,896	80,808	64,117	80,808	78,898	77,499	77,499	-3,309	-4.09%
1802 CENTRAL SERS./SUPPLY	44,027	59,001	15,440	59,001	52,031	51,581	51,581	-7,420	-12.58%
2101 POLICE ADMINISTRATION	178,328	185,551	136,228	185,551	184,651	184,651	184,651	-900	-0.49%
2102 POLICE OPERATIONS	1,097,895	1,247,711	906,657	1,247,711	1,327,102	1,327,102	1,327,102	79,391	6.36%
2103 POLICE SUPPORTIVE SERVICES	314,785	319,630	219,035	319,630	321,658	320,658	320,658	1,028	0.32%
2104 POLICE MARINE PATROL	8,266	7,850	5,084	7,850	8,400	8,400	8,400	550	7.01%
2105 POLICE STATION	49,068	59,480	45,961	59,480	57,480	56,300	56,300	-3,180	-5.35%
2201 FIRE MARSHAL	27,799	26,446	19,184	26,446	27,055	27,055	27,055	609	2.30%
2202 COVENTRY VOL FIRE ASSN	98,404	112,466	73,846	112,466	47,150	41,737	41,737	-70,729	-62.89%
2203 NORTH COV. VOL. FIRE DEPT	107,081	111,441	76,276	111,441	27,200	23,732	23,732	-87,709	-78.70%
2206 NO. COV. SUB-STATION	9,255	9,600	5,600	9,600	9,300	8,800	8,800	-800	-8.33%
2207 JOINT FIRE BUDGET	164,527	218,466	141,129	218,466	410,937	405,937	405,937	187,471	85.81%
2208 CVFA SOUTH ST. SUBSTATION	16,899	18,410	11,278	18,410	16,550	15,105	15,105	-3,305	-17.95%
2301 EMERGENCY MANAGEMENT	26,957	26,711	18,392	26,711	28,520	28,520	28,520	1,809	6.77%
2401 ANIMAL CONTROL	68,433	70,891	47,651	70,891	71,876	71,201	71,201	310	0.44%
3100 ROADS & DRAINAGE	519,172	549,362	360,903	549,362	571,233	571,233	571,233	21,871	3.98%
3101 PUBLIC WORKS BUILDING	61,637	57,592	55,178	57,592	57,592	55,257	55,257	-2,335	-4.05%
3102 SNOW REMOVAL	379,159	276,000	228,506	276,000	276,000	286,000	286,000	10,000	3.62%
3103 FACILITY MAINTENANCE	258,124	292,991	249,090	292,991	317,840	317,540	317,540	24,549	8.38%
3104 PUBLIC WORKS ADMINISTRATION	222,825	248,867	181,756	248,867	236,855	236,856	236,856	-12,011	-4.83%
3105 FLEET MAINTENANCE	458,146	461,599	362,900	461,599	467,593	452,593	452,593	-9,006	-1.95%
3107 MATCHING FUNDS	1,500	1,500	1,500	1,500	2,000	2,000	2,000	500	33.33%
3108 STREET LIGHTS	41,950	46,050	28,129	46,050	44,050	44,050	44,050	-2,000	-4.34%
3109 CEMETERY COMM.	21,955	25,772	10,184	25,772	26,398	25,748	25,748	-24	-0.09%
3110 TREE WARDEN	22,905	23,000	22,850	23,000	23,450	23,450	23,450	450	1.96%
3201 ENGINEERING	73,301	77,099	56,536	77,099	78,280	78,280	78,280	1,181	1.53%
3301 BLDG. INSPECTION	154,643	146,150	98,798	146,150	142,989	142,989	142,989	-3,161	-2.16%
3302 BUILDING CODE BD. OF APPEALS	45	45	45	45	45	45	45	0	0.00%
3501 HEALTH DEPT.	59,950	62,180	62,179	62,180	64,730	64,730	64,730	2,550	4.10%
4102 VISITING NURSE & COMM. CARE	2,269	3,000	2,500	3,000	2,500	2,500	2,500	-500	-16.67%
4200 HUMAN SERVICES/GA	179,815	190,736	138,280	190,736	195,995	194,495	194,495	3,759	1.97%
4205 ELDERLY SERVICES	66,032	94,982	79,995	94,982	93,317	95,439	95,439	457	0.48%
5101 BOOTH DIMOCK/PORTER LIBRARIE	423,136	432,513	229,430	432,513	451,624	449,624	449,624	17,111	3.96%
5201 PARKS & REC SUPV/OPERATIONS	98,573	100,419	83,274	100,419	100,419	100,419	100,419	0	0.00%
5301 MEMORIAL DAY	2,272	3,175	1,652	3,175	3,175	3,175	3,175	0	0.00%
8101 MUNICIPAL INSURANCE	346,937	386,775	355,835	386,775	399,010	399,010	399,010	12,235	3.16%
8102 PENSION/SOCIAL SECURITY	880,296	883,106	729,528	883,106	925,650	925,650	925,650	42,544	4.82%
8103 HEALTH INSURANCE	1,025,502	1,100,705	692,183	1,100,705	1,060,196	1,060,196	1,060,196	-40,509	-3.68%
8301 CONTINGENCY	0	10,000	465	10,000	10,000	10,000	10,000	0	0.00%
8303 CLAIMS AND LOSSES	44,865	40,000	43,859	40,000	40,000	40,000	40,000	0	0.00%
<b>Total</b>	<b>9,041,882</b>	<b>9,483,213</b>	<b>6,936,193</b>	<b>9,483,213</b>	<b>9,713,363</b>	<b>9,680,544</b>	<b>9,680,544</b>	<b>197,331</b>	<b>2.08%</b>

## Board of Education

The Coventry Public Schools prepares an independent budget utilizing the same process the Town agencies go through. The Superintendent of Schools gathers and prepares a budget, which is reviewed and modified as necessary by the Board of Education and then forwarded to the Town Council for review and modification. The Town Council, under Connecticut law, has the authority only to reduce the bottom line of the Board's budget, not specific programs. The Board of Education submitted a budget request of \$27,341,365, an increase of \$530,320 or 1.98% above their adopted FY 16 budget. The Town Council made a reduction of \$200,000 to a recommended budget of \$27,141,365; an increase of \$330,320 or 1.23%. This budget accounts for 66.9% of the total proposed budget and makes up 40.1% of the total proposed budget increase. Capital projects totaling \$237,500 for Education are also included in the Capital Budget plus proposed bonding projects. Please see the separate Board of Education budget for details.



2016 - 2017 OBJECT COMPARISON BUDGET - CHARTER FORMAT

DESCRIPTION	2014-2015 ACTUAL	2015-2016 BUDGET	DEC 31, 2015 ACTUAL	2015-2016 ESTIMATED	2016-2017 BUDGET	\$ CHANGE	% CHANGE
<b>SALARIES</b>							
111 CERTIFIED SALARIES	\$ 12,114,520	\$ 12,762,923	\$ 4,958,926	\$ 12,626,478	\$ 12,988,650	\$ 225,272	1.77%
112 NON-CERTIFIED SALARIES	\$ 2,854,162	\$ 3,021,023	\$ 1,320,803	\$ 3,059,552	\$ 3,348,537	\$ 327,514	10.84%
113 EXTRA CURRICULAR SALARIES	\$ 45,832	\$ 49,966	\$ 15,766	\$ 49,966	\$ 52,139	\$ 2,173	4.35%
114 ATHLETIC SALARIES	\$ 166,154	\$ 168,298	\$ 62,607	\$ 168,298	\$ 168,298	\$ -	0.00%
120 CERTIFIED TEMPORARY SALARIES	\$ 353,559	\$ 221,000	\$ 81,418	\$ 221,000	\$ 221,000	\$ -	0.00%
121 NON-CERTIFIED TEMP. SALARIES	\$ 53,432	\$ 46,900	\$ 38,654	\$ 76,900	\$ 46,900	\$ -	0.00%
<b>TOTAL FOR SALARIES</b>	<b>\$ 15,587,659</b>	<b>\$ 16,270,110</b>	<b>\$ 6,478,175</b>	<b>\$ 16,202,194</b>	<b>\$ 16,825,524</b>	<b>\$ 555,414</b>	<b>3.41%</b>

<b>BENEFITS</b>							
210 HEALTH INSURANCE	\$ 3,640,184	\$ 3,650,060	\$ 1,884,252	\$ 3,631,690	\$ 3,620,574	\$ (29,486)	-0.81%
220 SOCIAL SECURITY	\$ 233,278	\$ 216,648	\$ 108,104	\$ 216,648	\$ 223,147	\$ 6,499	3.00%
221 MEDICARE	\$ 213,398	\$ 219,442	\$ 91,383	\$ 219,442	\$ 226,025	\$ 6,583	3.00%
230 PENSION	\$ 250,767	\$ 227,564	\$ 211,355	\$ 231,101	\$ 253,842	\$ 26,278	11.55%
250 UNEMPLOYMENT COMPENSATION	\$ 9,011	\$ 25,000	\$ 3,444	\$ 25,000	\$ 20,000	\$ (5,000)	-20.00%
251 TUITION REIMBURSEMENT	\$ 10,000	\$ 10,000	\$ 5,250	\$ 15,250	\$ 10,000	\$ -	0.00%
260 WORKERS COMPENSATION	\$ 175,612	\$ 184,402	\$ 130,646	\$ 184,402	\$ 189,422	\$ 5,020	2.72%
<b>TOTAL FOR BENEFITS</b>	<b>\$ 4,532,251</b>	<b>\$ 4,533,116</b>	<b>\$ 2,434,434</b>	<b>\$ 4,523,533</b>	<b>\$ 4,543,010</b>	<b>\$ 9,894</b>	<b>0.22%</b>

<b>PROFESSIONAL SERVICES</b>							
330 LEGAL & AUDIT	\$ 111,935	\$ 104,640	\$ 35,579	\$ 104,640	\$ 115,640	\$ 11,000	10.51%
332 PUPIL SERVICES	\$ 393,280	\$ 364,593	\$ 134,055	\$ 364,593	\$ 163,388	\$ (201,205)	-55.19%
333 INSTRUCTIONAL IMPROVEMENT	\$ 14,926	\$ 30,291	\$ 20,777	\$ 38,406	\$ 33,316	\$ 3,025	9.99%
<b>TOTAL FOR PROFESSIONAL SERVICES</b>	<b>\$ 520,141</b>	<b>\$ 499,524</b>	<b>\$ 190,411</b>	<b>\$ 507,639</b>	<b>\$ 312,344</b>	<b>\$ (187,180)</b>	<b>-37.47%</b>

<b>PROPERTY SERVICES</b>							
410 UTILITIES	\$ 359,950	\$ 360,000	\$ 135,376	\$ 360,000	\$ 360,000	\$ -	0.00%
411 SEWER SERVICES	\$ 33,550	\$ 34,567	\$ 33,550	\$ 33,550	\$ 39,740	\$ 5,183	15.00%
420 DISPOSAL SERVICES	\$ 19,914	\$ 46,500	\$ 11,477	\$ 46,500	\$ 48,825	\$ 2,325	5.00%
430 CONTRACTED SERVICES	\$ 747,104	\$ 522,192	\$ 383,027	\$ 570,245	\$ 577,422	\$ 55,230	10.58%
440 RENTALS	\$ 21,955	\$ 23,053	\$ -	\$ -	\$ -	\$ (23,053)	-100.00%
<b>TOTAL FOR PROPERTY SERVICES</b>	<b>\$ 1,182,473</b>	<b>\$ 986,302</b>	<b>\$ 563,430</b>	<b>\$ 1,010,295</b>	<b>\$ 1,025,967</b>	<b>\$ 39,685</b>	<b>4.02%</b>

2016 - 2017 OBJECT COMPARISON BUDGET - CHARTER FORMAT

DESCRIPTION	2014-2015 ACTUAL	2015-2016 BUDGET	DEC 31, 2015 ACTUAL	2015-2016 ESTIMATED	2016-2017 BUDGET	\$ CHANGE	% CHANGE
<b>OTHER SERVICES</b>							
510 STUDENT TRANSPORTATION	\$ 1,591,368	\$ 1,717,076	\$ 614,041	\$ 1,717,076	\$ 1,765,793	\$ 48,717	2.84%
513 ATHLETIC TRIPS	\$ 66,199	\$ 54,400	\$ 23,901	\$ 54,400	\$ 54,400	\$ -	0.00%
520 PROPERTY & LIABILITY INSURANCE	\$ 182,159	\$ 182,668	\$ 144,066	\$ 182,423	\$ 187,525	\$ 4,857	2.66%
530 TELEPHONE	\$ 16,246	\$ 26,920	\$ 15,368	\$ 26,920	\$ 27,689	\$ 769	2.86%
531 POSTAGE	\$ 24,630	\$ 19,500	\$ 11,049	\$ 19,500	\$ 21,000	\$ 1,500	7.69%
540 ADVERTISING	\$ 8,100	\$ 2,610	\$ 2,735	\$ 2,735	\$ 5,000	\$ 2,390	91.57%
550 PRINTING	\$ 12,626	\$ 24,268	\$ 7,767	\$ 24,268	\$ 23,705	\$ (563)	-2.32%
560 TUITION	\$ 791,974	\$ 883,437	\$ 542,936	\$ 798,024	\$ 718,356	\$ (165,081)	-18.69%
561 TUITION, NON-PUBLIC	\$ 256,421	\$ 265,557	\$ 287,969	\$ 265,557	\$ 420,642	\$ 155,085	58.40%
580 TRAVEL	\$ 23,609	\$ 27,903	\$ 10,636	\$ 27,903	\$ 29,241	\$ 1,338	4.80%
<b>TOTAL FOR OTHER SERVICES</b>	<b>\$ 2,973,333</b>	<b>\$ 3,204,339</b>	<b>\$ 1,660,468</b>	<b>\$ 3,118,806</b>	<b>\$ 3,253,351</b>	<b>\$ 49,012</b>	<b>1.53%</b>

<b>SUPPLIES</b>							
611 INSTRUCTIONAL SUPPLIES	\$ 559,145	\$ 345,830	\$ 190,181	\$ 345,830	\$ 472,197	\$ 126,367	36.54%
612 CUSTODIAL SUPPLIES	\$ 80,952	\$ 56,700	\$ 41,215	\$ 56,700	\$ 68,000	\$ 11,300	19.93%
613 MAINTENANCE SUPPLIES	\$ 103,130	\$ 90,000	\$ 27,736	\$ 90,000	\$ 90,000	\$ -	0.00%
620 HEAT ENERGY	\$ 322,913	\$ 225,900	\$ 34,109	\$ 219,810	\$ 177,650	\$ (48,250)	-21.36%
626 GASOLINE & DIESEL	\$ 149,888	\$ 126,145	\$ 42,147	\$ 123,763	\$ 97,500	\$ (28,645)	-22.71%
640 TEXTBOOKS	\$ 61,235	\$ 79,560	\$ 18,602	\$ 79,560	\$ 113,533	\$ 33,973	42.70%
641 WORKBOOKS	\$ 49,324	\$ 39,242	\$ 15,981	\$ 39,242	\$ 40,749	\$ 1,507	3.84%
642 LIBRARY BOOKS & PERIODICALS	\$ 26,015	\$ 29,483	\$ 7,058	\$ 29,483	\$ 30,459	\$ 976	3.31%
690 OTHER SUPPLIES	\$ 75,336	\$ 47,387	\$ 23,420	\$ 47,387	\$ 51,060	\$ 3,673	7.75%
<b>TOTAL FOR SUPPLIES</b>	<b>\$ 1,427,938</b>	<b>\$ 1,040,247</b>	<b>\$ 400,448</b>	<b>\$ 1,031,775</b>	<b>\$ 1,141,148</b>	<b>\$ 100,901</b>	<b>9.70%</b>

<b>EQUIPMENT</b>							
739 OTHER EQUIPMENT	\$ 133,241	\$ 83,771	\$ 64,305	\$ 83,771	\$ 65,965	\$ (17,806)	-21.26%
<b>TOTAL FOR EQUIPMENT</b>	<b>\$ 133,241</b>	<b>\$ 83,771</b>	<b>\$ 64,305</b>	<b>\$ 83,771</b>	<b>\$ 65,965</b>	<b>\$ (17,806)</b>	<b>-21.26%</b>

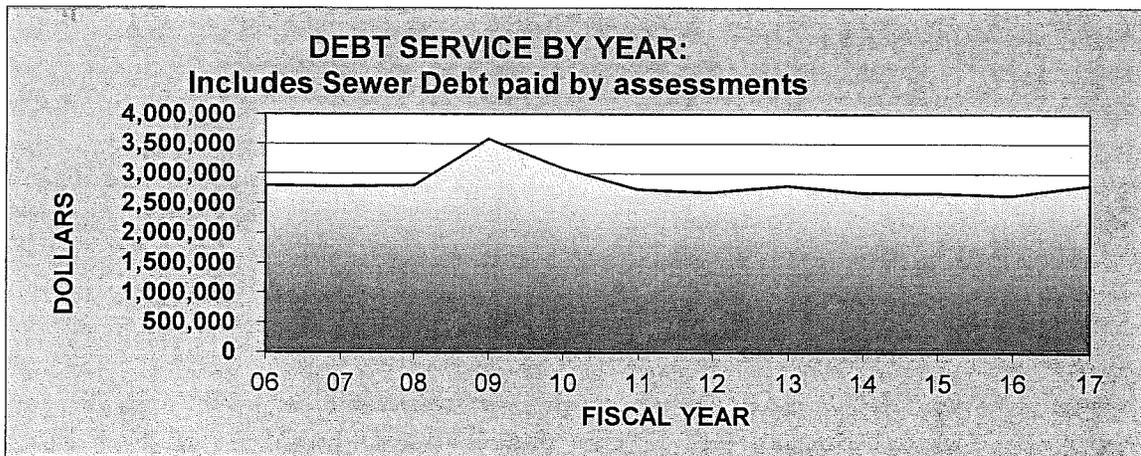
<b>OTHER</b>							
810 DUES AND FEES	\$ 84,493	\$ 139,166	\$ 53,013	\$ 139,166	\$ 112,381	\$ (26,785)	-19.25%
891 ATHLETIC SUBSIDY	\$ 40,426	\$ 39,535	\$ 27,006	\$ 39,535	\$ 45,150	\$ 5,615	14.20%
892 ASSEMBLIES & GRADUATION	\$ 15,650	\$ 14,935	\$ 5,620	\$ 14,935	\$ 16,505	\$ 1,570	10.51%
<b>TOTAL FOR OTHER</b>	<b>\$ 140,569</b>	<b>\$ 193,636</b>	<b>\$ 85,639</b>	<b>\$ 193,636</b>	<b>\$ 174,036</b>	<b>\$ (19,600)</b>	<b>-10.12%</b>

<b>TOTAL FOR BUDGET</b>	<b>\$ 26,497,606</b>	<b>\$ 26,811,045</b>	<b>\$ 11,877,310</b>	<b>\$ 26,671,649</b>	<b>\$ 27,341,365</b>	<b>\$ 530,320</b>	<b>1.98%</b>
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Town Council Recommended \$ 27,141,365 \$ 330,320 1.23%

## Debt Service

Debt Service as a percentage of the budget remains at 6.8% of the total budget which is well below the 10% threshold of concern. It is proposed to increase the request by \$121,206, or 4.59%. This is to make the first payment on the road bond and Pucker Street Bridge. The good news is that the Town's long term bonded debt service peaked a couple of years ago. Sewer debt continues to be mostly paid by sewer assessments. Over time the assessments will not be sufficient to fully pay the long term sewer debt and current taxes will need to cover the shortfall. No new long term debt for unapproved projects has been included in the proposed budget. Consideration may be given for a vote on a proposed addition and renovation to the Booth Dimock Library but that will not impact this budget if it proceeds. Lease purchases are proposed for two fire apparatus; a large water tanker (10 year lease for \$32,500) and a used Quint totaling \$650,000 (5 year lease for \$76,000 annually). These will eventually replace two current engine tankers which have reached the end of the recommended use cycle. Also proposed is a replacement 4 x 4 Backhoe (\$123,000 over 10 years or \$13,500 annually). These new lease/purchases will cost \$122,000 annually including interest. One lease purchase for a dump truck was paid off freeing up \$33,475 so the net increase for lease purchasing is \$88,525. Lease purchases are detailed in the Capital section of the budget document. The entire debt schedule is included in the Debt portion of the budget.

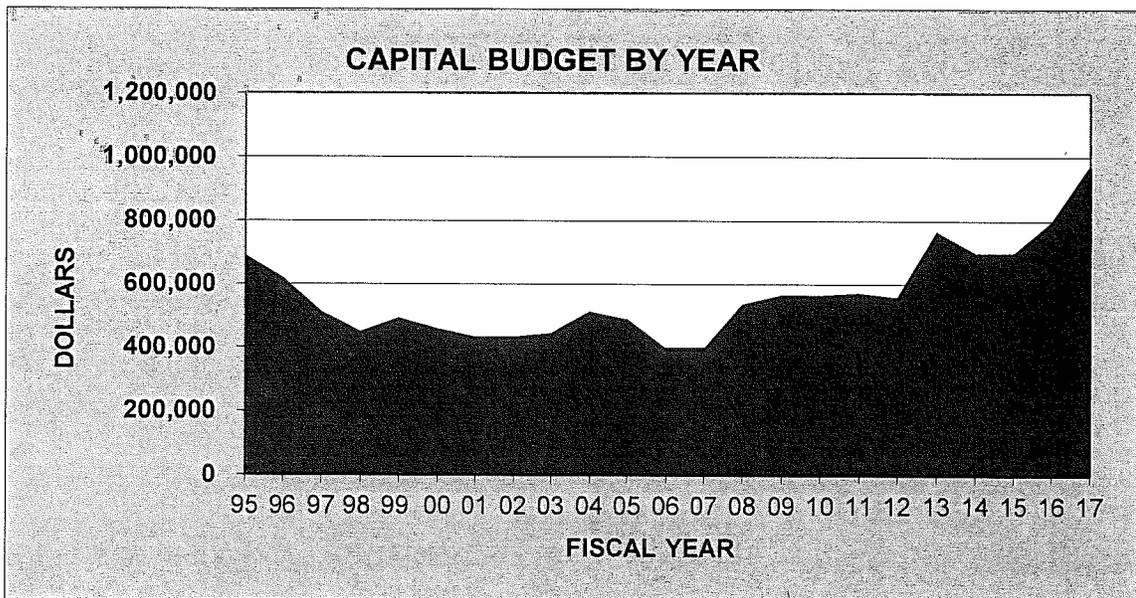


## Capital Expenditures

The Capital Expenditures Budget request for the general operating budget is \$968,787, an increase of \$174,167 or 21.92%. This accounts for 24% of the proposed budget increase. The most significant item is a \$150,000 increase in the contribution for the reserve fund for capital equipment (CNREF) which will allow purchasing of equipment as needs arise and avoid interest fees due to borrowing. The other largest items are recurring expenses for summer roads, Town and School computer resources, classroom furniture, replacement Police, Fire and Public works equipment and a contribution into the Open Space fund. Over the years many projects were deleted or delayed in an effort to hold down the impact of the overall tax increase, creating a backlog of projects. Please refer to the Capital section of the budget for

further details and information on other funding sources. It should be noted that the amount of funds required to sustain the current infrastructure is closer to \$1,000,000 per year. It is interesting to note that this budget requests funds for capital projects at the level of capital expenditures in 1995/96 which, if adjusted for inflation, would have been over \$1,000,000.

Under the Local Capital Improvement Program (LoCIP), the State of Connecticut will reimburse the Town 100% of approved infrastructure improvements. Details of planned projects are contained in the Capital budget. Based upon auditor's advice, LoCIP has been established as a Special Revenue Fund. We receive approximately \$100,000 per year. These items are not part of the referendum. \$100,000 is proposed for this year.



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