

Town of Coventry, CT



Town Council's Proposed Budget For Fiscal Year 2015-2016

**Presented at Annual Town Meeting on
Thursday May 21, 2015
For consideration at an Adjourned Town
Meeting/Referendum on
Tuesday June 2, 2015**



OFFICE OF THE TOWN MANAGER
(860) 742-6324

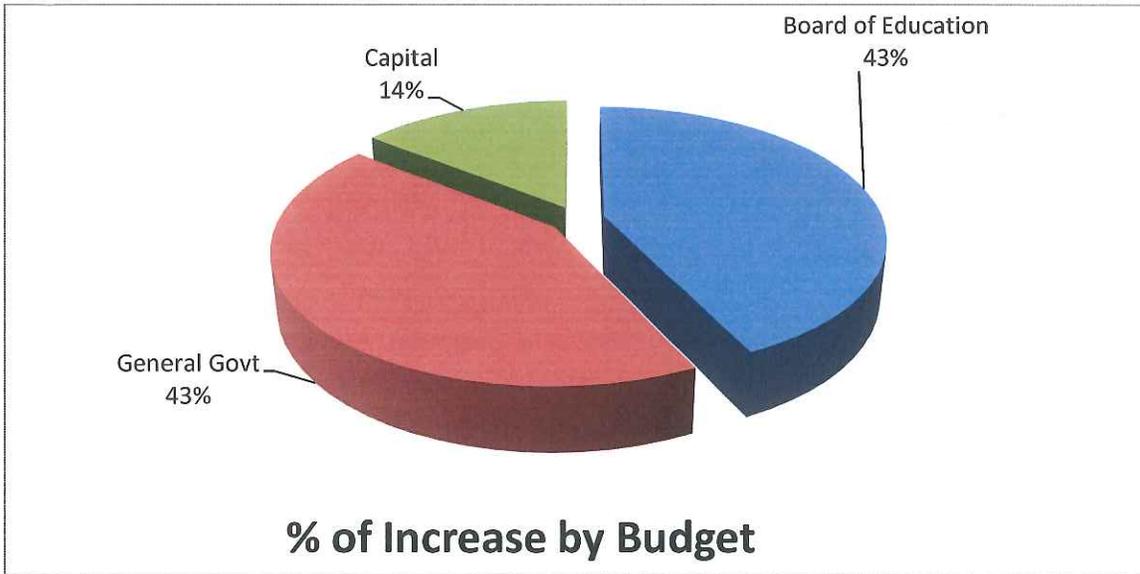
May 15, 2015

To the Coventry Town Council and Citizens of Coventry;

In accordance with the Coventry Town Charter, I am presenting the Town Council's second recommended budget for Fiscal Year 2015-16. The Town, Debt Service, Capital, and School budgets have increased \$639,574 to \$39,727,778 or a 1.64% increase over the adopted budget for Fiscal Year 2014-15. The proposed mil rate required to fund the proposed FY 16 budget is 31.2 mils. This is a .31 or .99% increase from this year's post revaluation restated mil rate of 30.89. After the budget defeat the Council cut \$136,000 which is equal to a .14 mil reduction in the requested increase, or slightly over a 30 % reduction in the originally proposed increase.

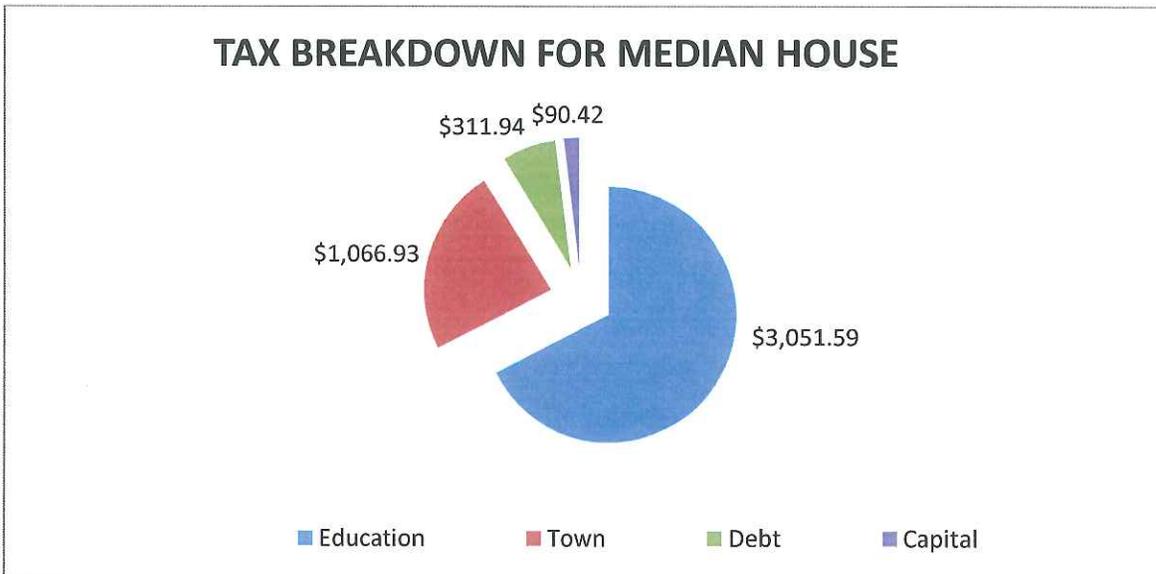
This budget was initially developed by the Town Manager with the goal of minimizing any tax increase but still addressing urgent community needs. The Town Council then made adjustments. A zero increase was simply not possible without lay-offs or State mandate relief. It is a relief that the Governor and Legislature recognize that cuts in State Aid ultimately cause increases in property taxes. Even with this acknowledgment the State budget has modest reductions of over \$31,000 and does not provide either real mandate or property tax relief.

The Town staff is very aware of the economic conditions that exist in our State and Nation. While Coventry is better off than many communities, and continues to see some growth and continued real estate sales, the economy is not predicted to come roaring back and more likely will be a slow climb to better times. We continue to see positive signs of recovery. However, we recognize that tax increases and fee increases will not be easily absorbed by many in our community so they have been kept as small as possible. Once again no increase is proposed for trash fees. The chart below shows where the increase is going by budget.



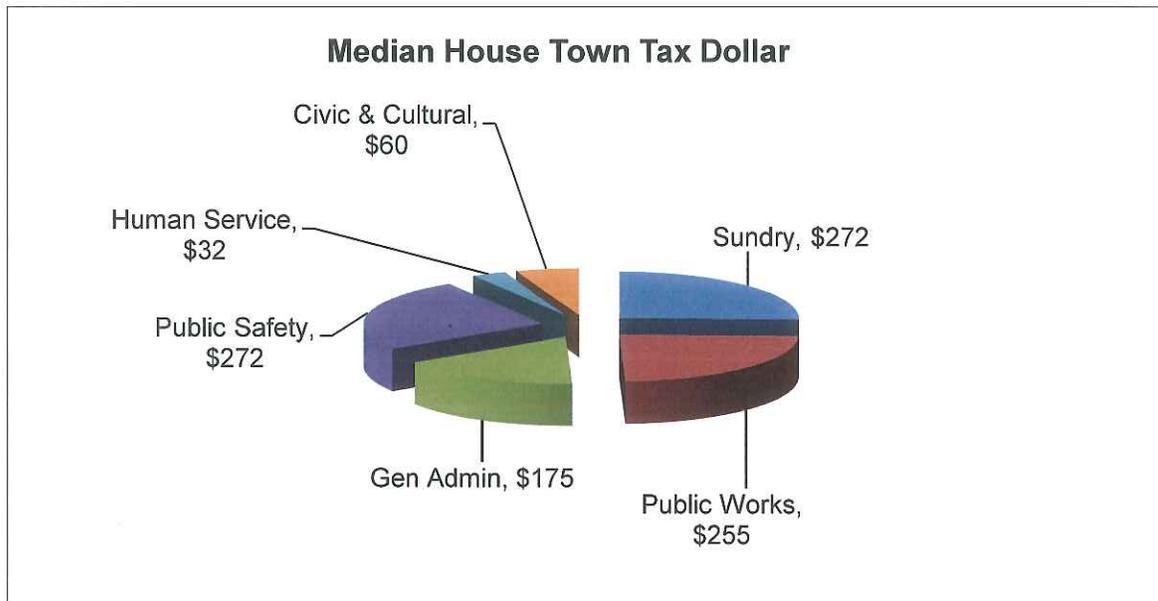
This budget should not be classified as a status quo budget. Both the Town and school district have proposed changes to move the community forward. The focus is on prioritizing services and developing the most cost effective ways to accomplish them. "Status Quo" alludes to standing still. Neither agency believes the times allow this as an alternative. Instead we are moving forward toward a goal of providing better and more cost effective services. Resources are being reallocated to areas of need. Some services may be reduced and/or curtailed. Others with demonstrated need may receive more attention.

The following chart shows how the proposed taxes on a median house are allocated between the four budgets.



Town Operating Budget – a 3.17% increase

The General Government is seeking an increase of \$291,821 or 3.17%. We have tried to make adjustments without creating too many negative impacts on service to the citizens. We have evaluated many options to reduce expenses and to bring in additional revenues. The budget is presented to show how some of the proposed budget initiatives are designed to address the adopted Goals of the Town Council. Please review that section found later in this budget letter. The proposed position of Fire/EMS Administrator was created through reorganizing existing staff and funding for backfilling which will avoid the expense of an additional full time employee. This will be a provisional appointment to start the work on July 1 for a three year transition and evaluation period. A new Public Works employee is proposed for a fall start to address concerns raised about plowing and field maintenance. We have added a lot of roads and athletic fields and have not added staff. We can no longer meet expectations. The Council added a Police Officer to start mid-year. The following chart shows how the tax dollars on the median house are divided by service delivery area.



Capital Budget – a 14.16% increase

The Capital Budget is proposed to increase by \$98,580 above current levels. The proposed amount makes modest progress toward the sustainability level of \$1,000,000 per year. It still does not reach spending levels of the mid 90's when adjusted for inflation. Historically many proposals were delayed until more funds were available. The long backlog of essential projects and equipment replacement continues to grow. Many of these projects increase in costs over time and the Town ends up borrowing to "catch up". If we could, we should be paying cash now to reduce the long term costs to the community, but ability and willingness to pay are real factors which always

must be considered. We continued the practice of limiting lease purchases to equipment costing at least \$50,000. Please see the Capital section of the budget for a list of proposed projects and purchases. The Capital program can also be used as a hedge against receiving less than expected State aid. If the revenue does not come through as promised by the State, portions of the capital budget could be frozen to assist in balancing the budget.

Debt Service – a 1.63 % decrease

Debt Service will decrease by \$43,808, or 1.63%. Debt service is only 6.9% of the annual budget. Please see the included chart for a visualization of the Town's long term debt picture. One new five year lease purchase for a large Dump Truck is requested for \$40,000. No lease purchases are expiring.

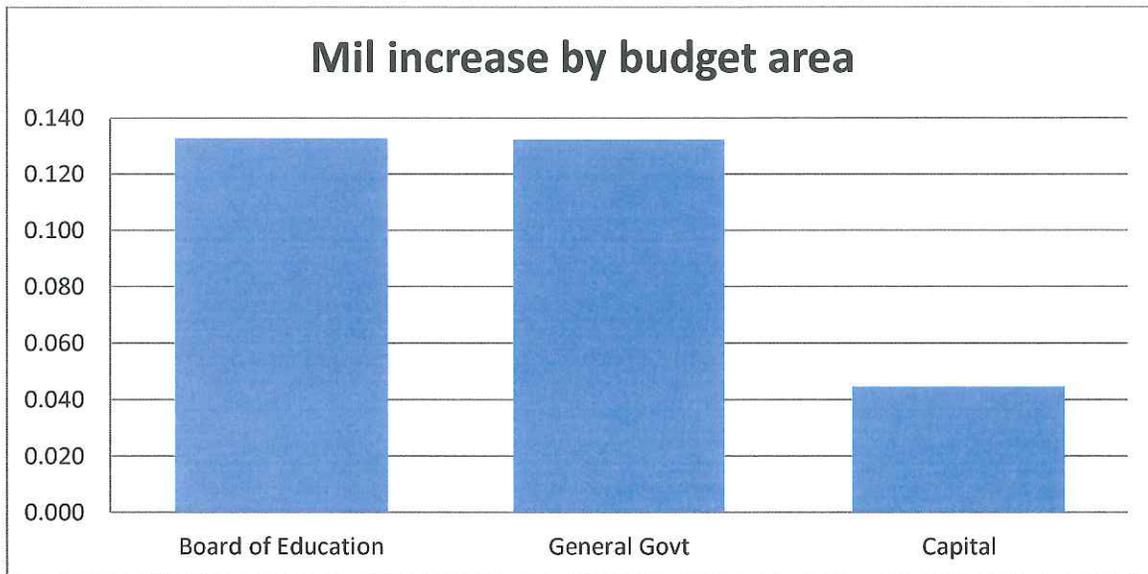
Board of Education – a 1.1% increase

The Board of Education budget requested \$528,981 in additional funds for a total request of \$27,047,045, a 1.99% increase. The Town Council reduced this by \$150,000 to \$26,897,045 or 1.43%. This reduction was made to reflect historical turn-over savings. After the budget defeat an additional \$86,000 was reduced with over half of that being Health insurance savings. Additionally \$275,000 in education capital projects is proposed comprised of computers, classroom furniture, a replacement van, and architectural design fees. Please refer to the separate Board of Education budget document for a more in-depth discussion of their spending proposal.

Revenues: State Revenue-Status Quo

The State budget proposes no property tax or significant mandate relief. It continues the trend of level funding which means that all increased spending is on the back of the property tax. This can be shown as easily as comparing the \$639,574 in requested spending increases to the \$608,658 in requested current tax increases. The Education Cost Sharing grant, student transportation, casino fund, revenue sharing and PILOT funds are proposed to remain virtually unchanged. Modest reductions in other State revenue total \$17,984.

Property taxes cannot on their own produce an adequate income stream to support a quality education system. Due to revaluation our grand list shrank by 6.88%; investment income continues to be very low while development-based revenues have started to increase but remain lower than in past years. This year new growth in our grand list will produce \$275,599 in additional tax revenue at the current comparable tax rate. A small tax sale is planned for this year but we had to lower anticipated revenues by \$100,000 of one time revenue from the sale of property acquired from the last tax sales.



COVENTRY TOWN COUNCIL GOALS 2014-2016

COVENANT WITH CITIZENS OF COVENTRY: We pledge to work hard, to listen to you, to acknowledge that we have heard you and that we will consider your issues in our deliberations. We cannot promise to be all things to all people, but we will promise to communicate the “whys” of our decisions and to encourage people to ask questions. Citizen input is welcome at regular Council meetings or via email to the Coventry Town Council Chair at councilchair@coventryct.org.

MISSION STATEMENT: The Coventry Town Council seeks to promote and support a high quality of life for its citizens. We are dedicated to safeguarding town assets while providing sound fiscal management and excellent customer service to all citizens, the business community and Town employees.

GOALS:

Goal One: Enhance Town & School Safety.

We will continue to improve our schools and community to keep them secure and safe:

Strategy 1: We will review in collaboration with the Board of Education existing school and community safety protocols and make changes that are consistent with current best practices.

Budget Proposal: \$75,000 is included in Capital budget for architectural entrance designs work and proposed future referendum package includes projects for school security. An additional police officer will be added mid-year.

Strategy 2: The Executive Committee for the Town Council will meet with the Executive Committee for the Board of Education (Chair, Vice Chair & Secretary) once a quarter to review any changes or updates that may be needed for our school systems. The Chair of the Town Council will report back to the Council.

Budget Proposal: No cost impact; Joint finance meetings continue

Strategy 3: The Council liaison for the Emergency Coordinating Committee will meet with the Town's Local Emergency Coordinating Committee once a month and report back to the Council.

Budget Proposal: No cost impact: underway

Strategy 4: We will establish a committee to examine and implement the fire departments strategic action plan and review the need for a Fire Administrator. The committee will consist of the following: 2 North Coventry Fire, 2 CVFA, 2 Town Council Members, and 4 community members at large (not council or members of the Fire organizations). The Fire Department Committee will be formed in January of 2014 and will report back to the Council every other month until a final recommendation on the strategic action plan is ready for Council consideration.

Budget Proposal: Pending the recommendation of the committee this budget proposed a restructuring to create the position of provisional Fire/EMS Administrator.

Goal Two: Review Government structure and staffing levels.

Strategy 1: We will review the 22-year-old Coventry Town Charter. A committee will be established in March of 2014 and the committee will be comprised of 5 full members and two alternates in accordance with applicable State statutes. The current Town Charter is out dated and has wrong information about committees. This will be a full review of the Town Charter, with recommended updates and changes. The Town Charter Committee will report back to the Council on a quarterly basis until the review is complete.

Budget Proposal: No legal funds were included but the Council could start identifying potential revisions and if Labor attorney expenses come in lower could start the process.

Strategy 2: We will study conducting an independent labor audit of existing town positions and practices. This will enable us to determine what level of staffing we should be at to operate effectively now and for the future. The audit will be done by an outside vendor and will report back to the Council after the audit is finished with a presentation of their findings. The audit will start in May 2014.

Budget Proposal: Proposing to clarify the scope of work and review other Town's studies. Some workload analysis may be able to be accomplished by the proposed intern in the Manager's office

Strategy 3: We will seek opportunities for sharing services both regionally and between Town and Board of Education, thereby increasing efficiency and reducing costs.

Budget Proposal: No cost impacts. Town has hired a school janitor to clean several buildings, started quarterly joint facilities meetings and continue quarterly technology meetings. The Manager and Superintendent have agreed to several shared goals. The Budget includes purchasing a joint catchbasin cleaner with Mansfield, invasive aquatic reduction with Mansfield, Economic Development work with Mansfield, Bolton, Tolland, Andover and Columbia. We continue to work with CRCOG on joint purchasing

Goal Three: Protecting our rural character through land preservation and stewardship.

The Town of Coventry will improve upon its facilities, or cooperate in the purchase and maintenance of open space, be an active partner in all aspects of land preservation and monitor goals as set forth by the POCD.

Strategy 1: We will determine the feasibility of all methods of land preservation including continuing to budget annually for open space in the Capital Improvement Plan, adding to the Land Acquisition Fund through donations, fees "in lieu of", grants and partnering with land and farmland preservation trusts. Consider bonded funding to take

advantage of open space preservation opportunities as they become available including acquiring development rights.

Budget Proposal: Make a \$25,000 capital contribution to open space fund. Conclude grant for Williams parcel and Reynolds farm. Consider the work of Open Space task force and next steps for any potential open space borrowing or other options.

Strategy 2: We will restructure the existing ad-hoc Open Space Work Group, and Conservation Corps Coordinating Committee, into an ad-hoc Open Space Oversight Committee, which would report quarterly to the Steering Committee. This will help to implement the recommendations from the Open Space Work Group as well as monitor all open space land owned by the Town. They would also participate in all policy and administrative discussions regarding open space and land preservation. This would be implemented in March of 2014. The Town of Coventry will purchase and maintain open space.

Budget Proposal: First draft of a revised committee/volunteer structure completed. Some Locip funds proposed for open space stewardship for minor maintenance projects.

Goal 4: Assure Sound Fiscal Management of the Town.

Strategy 1: Continue to work toward the goal of increasing the Unreserved Fund Balance to 10% of General Fund Expenditures.

Budget Proposal: Goal achieved. Budget does not propose to withdraw funds from Fund Balance and revenues will be conservatively budgeted to assure hitting the target. Proposed to revisit goal to match our peer group which has fund balances of closer to 14%

Strategy 2: Work toward funding the Capital Non-Recurring Expenditure Fund (CNREF) to build reserves for the financing of depreciable assets.

Budget Proposal: A contribution of \$50,000 was included.

Strategy 3: Continue to strive toward achieving an 80% funded ratio for the Town Employees' Pension Fund.

Budget Proposal: Goal achieved

Continuing to Support:

- Encourage economic development that is appropriately scaled and aligns with the POCD and the rural character of the community. Work with the businesses in the village and the Town's Economic Development Commission to best utilize the improvements to the village area and provide support.

Budget Proposal: STEAP grant for sidewalks pending. Water grant including tower was submitted which would increase fire protection and allow mixed development use. Library architect for space study under way. Working with UCONN on Tech Park, growth plans and traffic study. Obtained village grant and Lake/Cross Street grant.

- Focus on attracting citizen volunteers for Boards and Commissions.

Budget Proposal: No budget impact

- Follow through to conclusion realignment of Main Street by the State from just west of Rte. 275 to the Visitor's Center. Expected date for commencement of this project – 2015.

Budget Proposal: No budget impact

- Support Human Services and Parks and Recreation departments in their efforts to increase attendance and enhance programs.

Budget Proposal: Continue to increase senior programs with expanded hours funded in fall of 2014. This budget picks up the full year's expense of that expansion and proposes additional funds for senior programing.

- Parks and Recreation Commission in planning for renovations and improvements to all parks and trails.

Budget Proposal: A very modest \$500 for trail maintenance has been added to the Conservation budget and \$10,000 in Locip. Design concepts for Millbrook trail extensions are underway with goal of a late spring grant application. Also working with DEEP to spread state purchased stone dust on Hop River Trail and future improvement grants for that trail. Printing additional trail maps and will release a trail app for smart phones. Planned work at Miller Richardson continues and an additional Facilities Maintainer I is proposed to address improved field maintenance

- Preserve Coventry Lake's water quality by supporting the activities of the ad-hoc Coventry Lake Advisory and Monitoring Committee.

Budget Proposal: Continue funding the annual lake monitoring and work with the committee on annual lake forum. Get permits and start construction of Lake Gate. Follow-up on invasive plant survey and implement treatment grant in Eagleville Lake.

- Improving the quality of Town communications, website, community broadcasts, quarterly newsletters, monthly e-blasts and news releases. Encourage increased enrollment in e-blasts with a goal of doubling participation.

Budget Proposal: Continue to reach out to get people to sign up for updates. Consider tax bill stuffer. Continue with use of Facebook

- In partnership with the Board of Education, Administration and STEPS, investigate the near-term possibility and funding for establishing preschool for all 3-5 year olds and partnerships in establishing a Family Resource Center.

Budget Proposal: If grant is obtained convert portable classrooms at middle school to preschool. Funds for driveway and parking are included in proposed road referendum.

Note: Goals are not in priority order and may be amended by the Town Council with timely notification to its citizens.

2015-16 Budget Summary

The 2015-2016 Budget is an increase in spending of \$639,574 or 1.64% over the previous year. It will require a .31 mil (.99%) increase over the restated post revaluation mil rate to fund it. The previous charts illustrate how the proposed increase in spending and the tax rate are allocated between the various budgets.

The following chart compares major Revenues and Expenditures for Fiscal Years 2014/2015 and 2015/2016.

COMPARISON OF FY 2014/2015 and FY 2015/2016 BUDGETS

REVENUES

	Adopted FY 15	Requested FY 16	Inc/Dec	%
Property Tax	\$28,571,662	\$29,305,320	\$733,658	2.5%
Intergovernmental	\$9,927,092	\$9,884,108	(\$42,984)	(.4%)
Reserves	0	0	0	0
Other Local	\$589,450	\$538,350	(\$51,100)	(8.7%)
	<u>\$39,088,204</u>	<u>\$39,727,778</u>	<u>\$639,574</u>	<u>1.64%</u>

EXPENDITURES

Gen. Government	\$9,191,392	\$9,483,213	\$291,821	3.17%
Bd. of Education	\$26,518,064	\$26,811,045	\$291,981	1.10%
Debt Service	\$2,682,708	\$2,638,900	(\$43,808)	(1.63%)
Capital	\$696,040	\$794,620	\$98,580	14.16%
Total	<u>\$39,088,204</u>	<u>\$39,727,778</u>	<u>\$639,574</u>	<u>1.64%</u>

Public participation in the budget process is critical to determine how the proposed budget fits with the community's desire for service and willingness to pay. The public is invited to attend and participate in the Special Budget Town Meeting on Thursday May 21, 2015 in Town Hall Annex 7:00 P.M. The Town Meeting budget will be sent to a vote in a town-wide referendum on June 2, 2015. The budget process is always one of difficult decisions and balancing conflicting priorities. It is also a time each year for the Town to decide what type of community we wish to live in.

Sincerely,



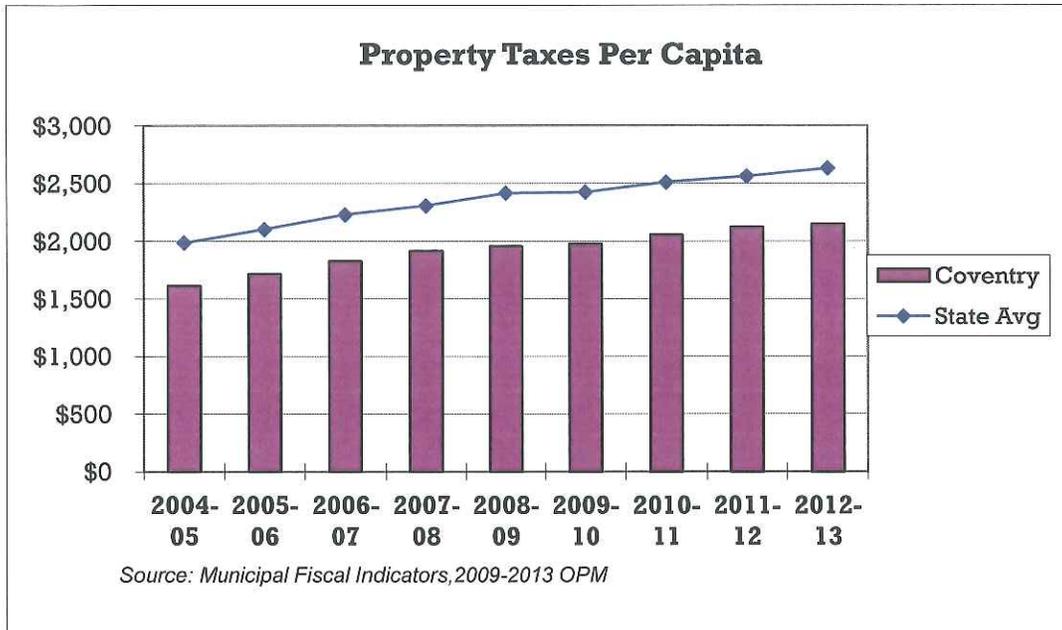
John A. Elsesser
Town Manager

**Town of Coventry
Summary of Proposed Budget 2015-16**

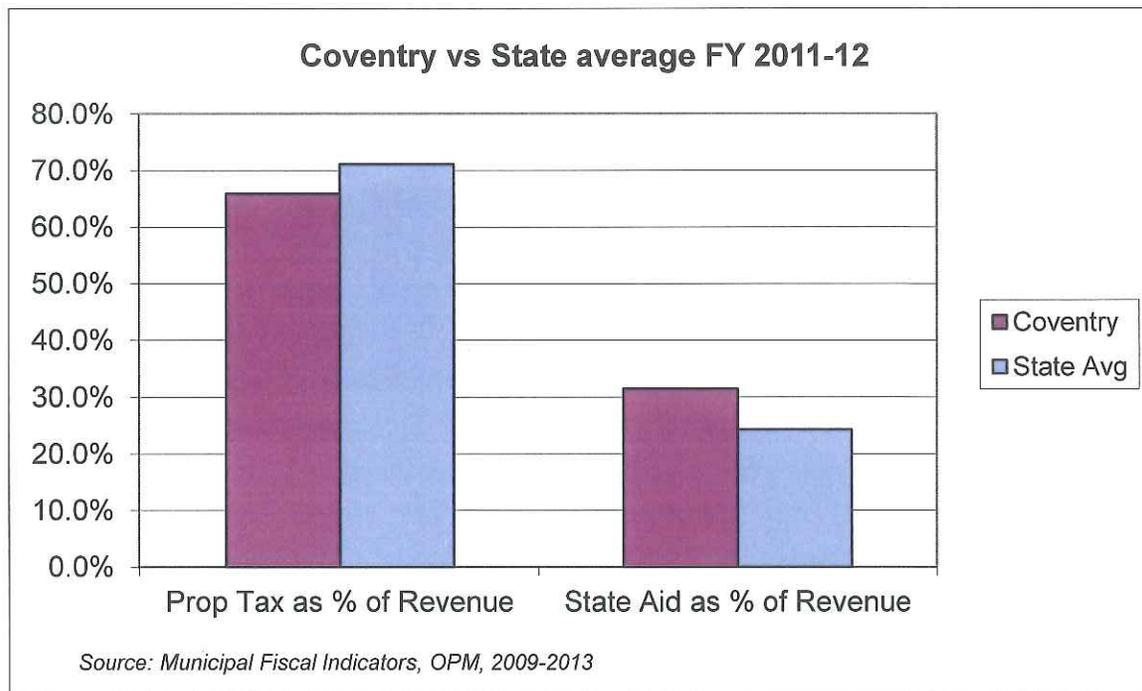
Appropriations:		
General Government		9,483,213
Board of Education		26,811,045
Debt Service		2,638,900
Capital Expenditures		794,620
TOTAL APPROPRIATIONS		39,727,778
Revenues:		
Local Property Tax:		
Current Taxes		28,505,320
Delinquent Taxes		350,000
Int. & Penalties		200,000
Supplemental M V		250,000
Intergovernmental Revenues:		
Sewer Assessment		555,834
State of CT - Education		9,089,121
State of CT - Gen. Gov't.		221,153
Housing Auth. PILOT		18,000
Local Revenues		538,350
TOTAL REVENUES		39,727,778
Mil Rate Computation:		
Grand List		
98.15% Collection Rate		913,750=1 Mil
31.2 Mil Rate		0.99%
(from restated 30.89 mil)		0.31

Revenues

Revenues – General Government



Coventry continues to remain below the state average in per capita taxes, ranking 123 out of the 169 Connecticut towns and cities. Coventry's per capita property taxes are 82% of (or \$483 less than) the average in Connecticut.



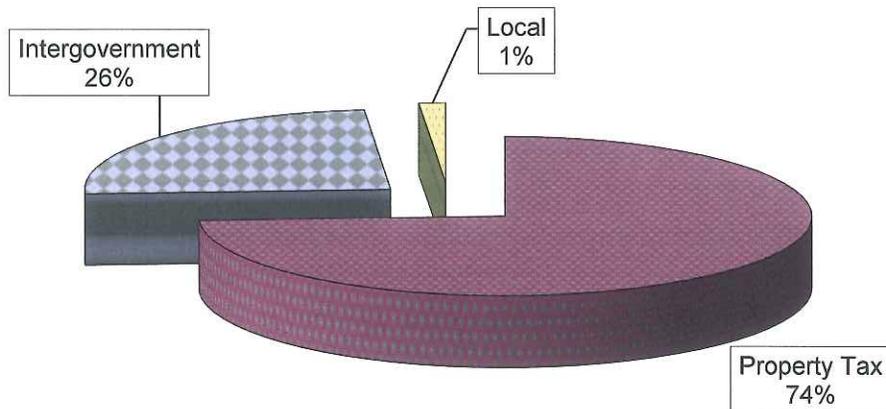
The Town receives more state aid than the state-wide average. In 2012 Coventry received 31.6% of our annual revenue from intergovernmental sources compared to the statewide average of 24.3%.

REVENUES

The expenditures proposed in the fiscal year 2015/2016 budget will require revenues equaling \$39,863,778. These revenues will be generated from local property taxes, intergovernmental grants, and other local revenues.

Source	Adopted Budget FY 14-15	Requested FY 15-16	Inc/Dec	% Change
Property Tax				
Current Taxes	27,896,662	28,505,320	608,658	2.2%
Delinquent Taxes	300,000	350,000	50,000	16.7%
Interest & Penalties	150,000	200,000	50,000	33.3%
Sup. MV	<u>225,000</u>	<u>250,000</u>	<u>25,000</u>	<u>11.1%</u>
Subtotal	28,571,662	29,305,320	733,658	2.6%
Intergovernmental				
Sewer Assessment	580,834	555,834	-25,000	-4.3%
State - Education	9,096,962	9,089,121	-7,841	-0.1%
State - Gen Govt	231,296	221,153	-10,143	-4.4%
PILOT	<u>18,000</u>	<u>18,000</u>	<u>0</u>	<u>0.0%</u>
Subtotal	9,927,092	9,884,108	-42,984	-0.4%
Other Local Revenues	<u>589,450</u>	<u>538,350</u>	<u>-51,100</u>	<u>-8.7%</u>
TOTAL REVENUES	39,088,204	39,727,778	639,574	1.6%

FY 15/16 Revenue by Source

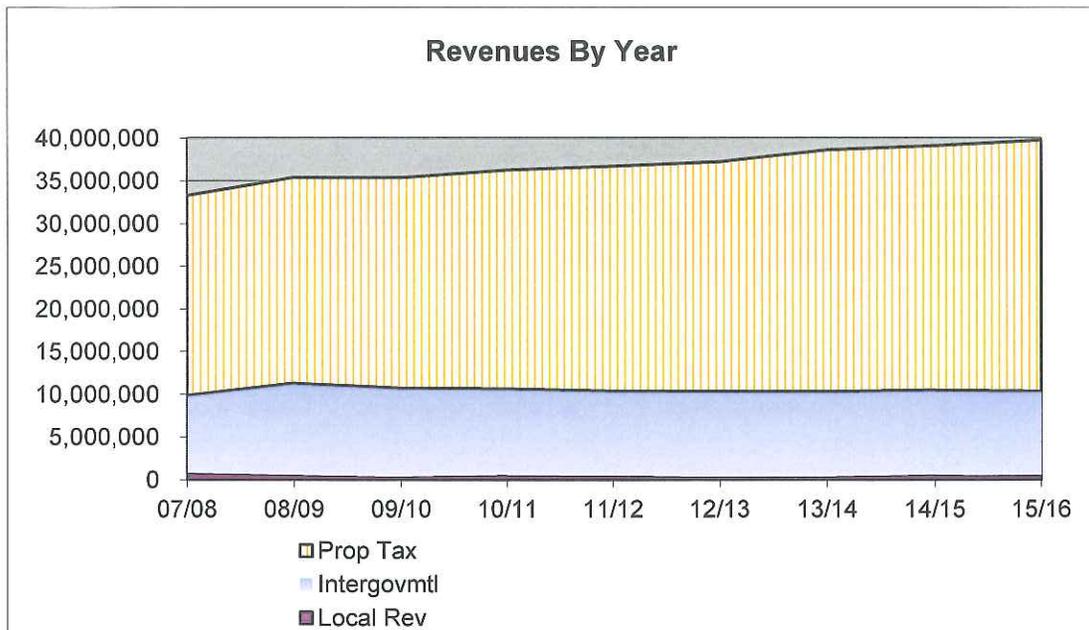


Property Taxes

The property tax is the major revenue source for local governments in Connecticut. The adjusted Real and Personal Net Valuation (Grand List) on October 1, 2014 amounted to \$930,973,231, a decrease of 6.88% from the preceding year. This decrease in the grand list is due to the impact of the State mandated revaluation. Without the revaluation, the true new growth from increases in new motor vehicles, personal property and improvements to real estate was .96%. This addition to the grand list will generate new tax revenue of \$275,599 without an increase in the mil rate. Using a collection rate of 98.15%, one mil will now raise \$913,750 of taxes. The budget as proposed requires a mil rate of 31.2. To provide a meaningful comparison with last year, the mil rate should be restated at 30.89 to equalize the changes caused in revaluation. This mil rate is an increase of .31 mils or .99%.

The chart below illustrates how the proposed mil rate would affect houses of differing assessed values. Assessed value is 70% of October 1, 2014 fair market value. It is estimated that the median house in Coventry is now assessed at \$144,900. This means that half the properties are above this point and half are below.

Market Value	Assessed Value	FY 14/15 Monthly	FY 14/15 Annually *	FY 15/16 Monthly	FY 15/16 Annually	Annual Increase	Monthly Increase
100000	70000	180.19	2162.30	182.00	2184.00	21.70	1.81
125000	87500	225.24	2702.88	227.50	2730.00	27.13	2.26
150000	105000	270.29	3243.45	273.00	3276.00	32.55	2.71
175000	122500	315.34	3784.03	318.50	3822.00	37.97	3.16
200000	140000	360.38	4324.60	364.00	4368.00	43.40	3.62
207000	144900	373.00	4475.96	376.74	4520.88	44.92	3.74
250000	175000	450.48	5405.75	455.00	5460.00	54.25	4.52
275000	192500	495.53	5946.33	500.50	6006.00	59.68	4.97
300000	210000	540.58	6486.90	546.00	6552.00	65.10	5.43
325000	227500	585.62	7027.48	591.50	7098.00	70.52	5.88



Intergovernmental Revenues

Intergovernmental revenues are the second largest source of revenues for Coventry. Fiscal Year 15/16 shows a decrease in total State aid of \$42,984 from the previous year. Estimates pertaining to State aid are taken from the Governor's proposed State budget. The chart above illustrates the trends for all revenue sources. State aid is an amount which changes from year to year depending upon the climate at the State Capitol. This year State aid for education is projected to be \$9,089,121. Sewer Assessments are the payment from the sewer assessment fund to cover the scheduled sewer debt service payments. The debt service for sewers is fully funded by this interfund transfer except for \$25,000. The Pilot payment is a payment in lieu of taxes from the local Housing Authority.

Reserves and Transfers

This budget does not propose a transfer of any funds from fund balance to offset fiscal year 15/16 expenditures. Fund balance is essential to maintain cash flow and maintain a good credit rating. Council policy sets a target of 10% for undesignated fund balance. Council policy states that "the undesignated fund balance will not be utilized to offset tax increases if the balance is less than 10%". Fiscal year 13/14 saw an increase in unassigned fund balance from 3,666,097 (FY2012/13) to 4,199,209 (FY2013/14). As a percentage of adopted budget appropriation, the balance is now 10.9%. No recommendation is being made to use fund balance as an offset to tax revenue. Bond rating agencies look at fund balance, and other factors, when rating a municipality's credit worthiness. Please see the Appendix for this calculation.

Other Local Revenues

Other Local Revenues consist of a variety of fees for permits and services and interest earnings. This source of revenue is expected to decrease by \$51,100 and is 1.4% of the overall revenue estimates. The decrease is primarily due to a reduction in revenue from tax sale properties. The Building Department continues to issue permits for new construction and renovations, and the Town Clerk reports steady conveyance revenue. Investment income remains constant as rates are projected to remain at low levels through 2016.

Three Year Revenue Comparison

Below is a three-year revenue comparison showing taxes, intergovernmental and local sources of revenue.

	Actual FY13-14	Estimated FY 14-15	Proposed FY 15-16
Property Tax			
Current Taxes	27,134,348	27,896,662	28,505,320
Delinquent Taxes	568,288	300,000	350,000
Interest & Penalties	310,489	150,000	200,000
Sup. Motor Veh.	237,566	225,000	250,000
Subtotal	28,250,691	28,571,662	29,305,320
Intergovernmental			
Sewer Assessment	685,752	580,834	555,834
State - Education	9,138,717	9,096,962	9,089,121
State - Gen Govt	218,795	231,296	221,153
PILOT	18,374	18,000	18,000
Subtotal	10,061,638	9,927,092	9,884,108
Reserves	0	0	0
Other Local	647,704	589,450	538,350
General Fund Total	<u>38,960,033</u>	<u>39,088,204</u>	<u>39,727,778</u>

Budget Fiscal Year: 2016 to 2016

Account# and Description	2014 Actual	2015 Base Budget	2015 Actual YTD	2015 Est. Actual	Dept Head	Council	Inc/Dec	%
110 GENERAL FUND								
6010 GENERAL PROPERTY								
40211 CURRENT	27,134,348	27,896,662	27,861,939	27,896,662	28,924,285	28,505,320	608,658	2.18
40212 DELINQUENT	568,288	300,000	255,283	300,000	350,000	350,000	50,000	16.67
40213 INT & PENALTIES	310,489	150,000	160,331	150,000	200,000	200,000	50,000	33.33
40214 SUPP MOTOR VEHICLE	237,566	225,000	266,752	225,000	250,000	250,000	25,000	11.11
Total 6010 GENERAL PROPERTY	28,250,691	28,571,662	28,544,305	28,571,662	29,724,285	29,305,320	733,658	2.57
6026 SEWER ASSMT REIMB DEBT SERVI								
40203 SEWER ASSESSMENT COLLECTIONS	685,752	580,834	488,938	580,834	555,834	555,834	(25,000)	(4.30)
Total 6026 SEWER ASSMT REIMB DEBT	685,752	580,834	488,938	580,834	555,834	555,834	(25,000)	(4.30)
6030 ST OF CT FOR EDUCATION								
40300 ED COST SHARING ECS GRANT	8,974,835	8,935,142	8,926,913	8,935,142	8,935,142	8,935,142	0	.00
40303 TRANSPORTATION	151,514	149,885	148,039	149,885	142,044	142,044	(7,841)	(5.23)
40306 ADULT EDUCATION	12,368	11,935	7,992	11,935	11,935	11,935	0	.00
Total 6030 ST OF CT FOR EDUCATION	9,138,717	9,096,962	9,082,944	9,096,962	9,089,121	9,089,121	(7,841)	(.09)
6032 BOE LOCAL REVENUES								
40309 TUITION	0	0	30,782	0	0	0	0	.00
40311 MEDICAID REIMBURSEMENT	86,552	0	22,014	0	0	0	0	.00
Total 6032 BOE LOCAL REVENUES	86,552	0	52,796	0	0	0	0	.00
6040 ST OF CT FOR GEN GOV'T								
40401 ELDERLY CIRCUIT BREAKER	63,266	70,670	65,449	70,670	65,670	65,670	(5,000)	(7.08)
40406 DISABILITY EXEMPT	1,454	1,500	1,725	1,500	1,500	1,500	0	.00
40407 GRANT IN LIEU OF TAXES	46,274	51,508	51,559	51,508	48,673	48,673	(2,835)	(5.50)
40409 CASINO FUNDS	47,324	48,303	32,144	48,303	48,068	48,068	(235)	(.49)
40411 VETERANS ADDT TAX RELIEF	8,353	8,700	6,124	8,700	6,000	6,000	(2,700)	(31.03)
40412 EMPG	6,227	6,209	0	6,209	6,209	6,209	0	.00
40414 TELEPHONE ACCESS GRANT	31,377	20,000	26,927	20,000	20,000	20,000	0	.00
40415 YOUTH SERVICES SALARY GRANT	14,520	14,500	14,520	14,500	0	14,500	0	.00
40428 MUNICIPAL REVENUE SHARING	0	9,906	9,906	9,906	10,533	10,533	627	6.33
Total 6040 ST OF CT FOR GEN GOV'T	218,795	231,296	208,354	231,296	206,653	221,153	(10,143)	(4.39)
6046 HOUSING AUTHORITY P.I.L.O.T.								
40460 P I L O T	18,374	18,000	13,850	18,000	18,000	18,000	0	.00
Total 6046 HOUSING AUTHORITY P.I.	18,374	18,000	13,850	18,000	18,000	18,000	0	.00
6060 FINANCE								
40601 INVESTMENT INCOME	42,424	50,000	37,619	50,000	50,000	50,000	0	.00
40602 INSURANCE REIMB & CLAIMS CIRMA equity distribution	23,425	0	90	0	23,000	18,900	18,900	.00
40603 CONVEYANCE TAX	105,527	94,000	84,328	94,000	94,000	94,000	0	.00

Town of Coventry
Council Recommended Revenue Budget

Budget Fiscal Year: 2016 to 2016

Account# and Description	2014 Actual	2015 Base Budget	2015 Actual YTD	2015 Est. Actual	Dept Head	Council	Inc/Dec	%
40604 SALE OF TOWN PROPERTY	0	150,000	0	150,000	50,000	50,000	(100,000)	(66.67)
Total 6060 FINANCE	171,376	294,000	122,037	294,000	217,000	212,900	(81,100)	(27.59)
6062 TOWN CLERK								
40621 OFFICE RECEIPTS	100,868	95,000	78,521	95,000	95,000	95,000	0	.00
Total 6062 TOWN CLERK	100,868	95,000	78,521	95,000	95,000	95,000	0	.00
6063 ASSESSOR								
40631 COPY CHARGES	905	1,200	589	1,200	1,200	1,200	0	.00
Total 6063 ASSESSOR	905	1,200	589	1,200	1,200	1,200	0	.00
6064 DEVELOPMENT/PLANNING								
40641 ZONING PERMITS	11,425	10,000	8,150	10,000	11,000	11,000	1,000	10.00
40642 PLANNING & ZONING	6,289	3,500	4,775	3,500	3,500	3,500	0	.00
40643 ZONING BD OF APPEALS	2,675	2,000	2,628	2,000	1,600	1,600	(400)	(20.00)
40644 INLAND WETLANDS	2,525	3,000	2,020	3,000	1,200	1,200	(1,800)	(60.00)
40645 REGS AND MAPS	354	1,000	83	1,000	1,000	1,000	0	.00
40646 10% PERMIT FEES	134	100	78	100	100	100	0	.00
Total 6064 DEVELOPMENT/PLANNING	23,402	19,600	17,734	19,600	18,400	18,400	(1,200)	(6.12)
6066 BUILDING DEPARTMENT								
40661 BLDG PERMITS/FEES	197,567	130,000	136,596	130,000	150,000	150,000	20,000	15.38
40662 FIRE INSPECTION	1,450	1,500	1,105	1,500	1,500	1,500	0	.00
40663 BLASTING PERMITS	0	50	0	50	50	50	0	.00
40665 PENALTY FEES	0	100	0	100	100	100	0	.00
Total 6066 BUILDING DEPARTMENT	199,017	131,650	137,701	131,650	151,650	151,650	20,000	15.19
6070 POLICE SERVICES								
40622 WARDEN RECEIPTS	785	1,000	825	1,000	1,000	1,000	0	.00
40625 DOG LICENSE	9,932	9,500	2,574	9,500	9,500	9,500	0	.00
40626 FINGERPRINTING	1,310	800	1,813	800	1,000	1,000	200	25.00
40701 SPECIAL DUTY	3,415	3,000	17,303	3,000	10,000	10,000	7,000	233.33
40702 LOCAL PARKING FINES	155	300	80	300	300	300	0	.00
40703 PERMITS	11,475	4,000	5,844	4,000	6,000	6,000	2,000	50.00
40705 OTHER	534	400	132	400	400	400	0	.00
40707 MUNICIPAL SURCHARGE	3,758	3,000	3,394	3,000	4,000	4,000	1,000	33.33
Total 6070 POLICE SERVICES	31,364	22,000	31,965	22,000	32,200	32,200	10,200	46.36
6078 RENTS/MISCELLANEOUS								
40781 RENTS/STATE LEASES	26,434	26,000	27,227	26,000	27,000	27,000	1,000	3.85
40782 UNANTICIPATED REVENUE	7,786	0	10,135	0	0	0	0	.00
Total 6078 RENTS/MISCELLANEOUS	34,220	26,000	37,362	26,000	27,000	27,000	1,000	3.85
=====								
Account# and Description	2014 Actual	2015 Base Budget	2015 Actual YTD	2015 Est. Actual	Dept Head	Council	Inc/Dec	%
Total 110 GENERAL FUND	38,960,033	39,088,204	38,817,096	39,088,204	40,136,343	39,727,778	639,574	1.64
=====								
*** Grand Total ***	38,960,033	39,088,204	38,817,096	39,088,204	40,136,343	39,727,778	639,574	1.64

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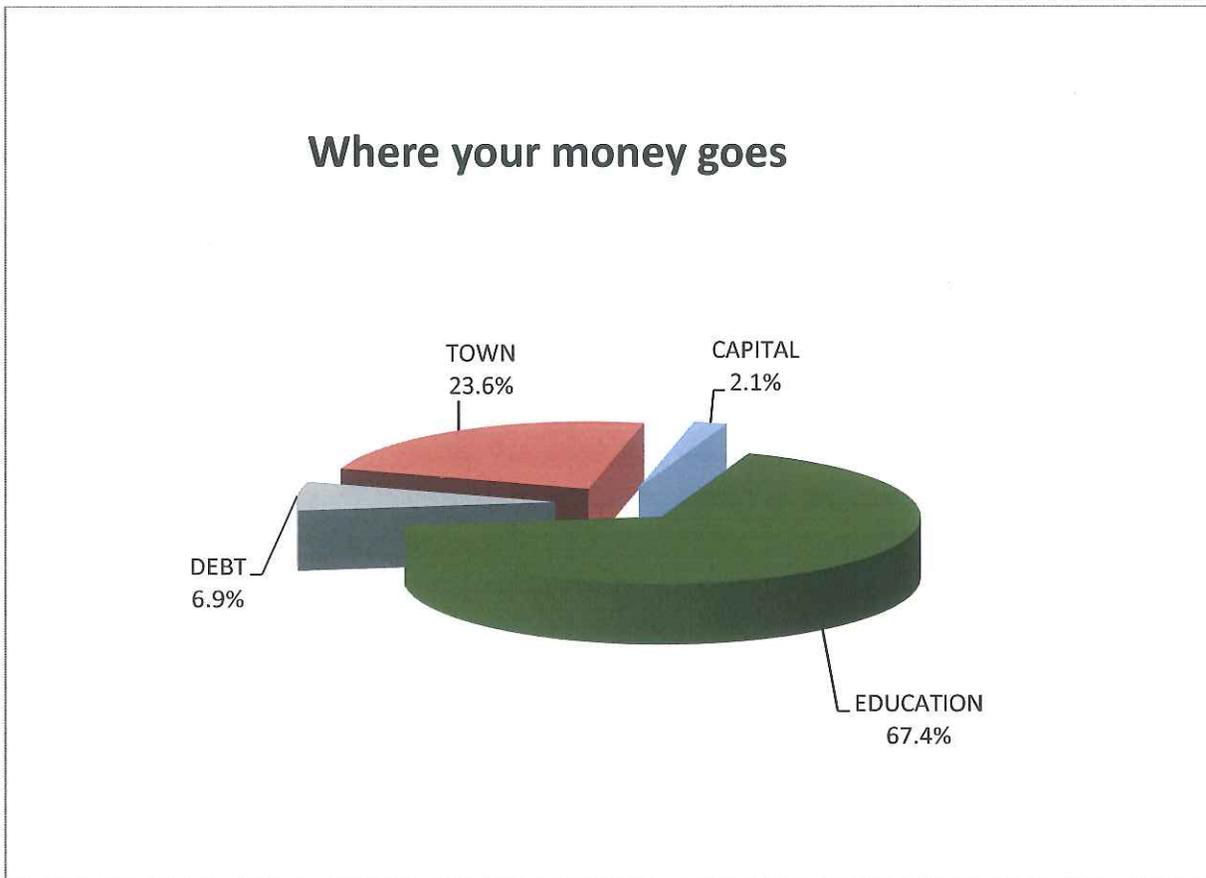
Expenditures

EXPENDITURES

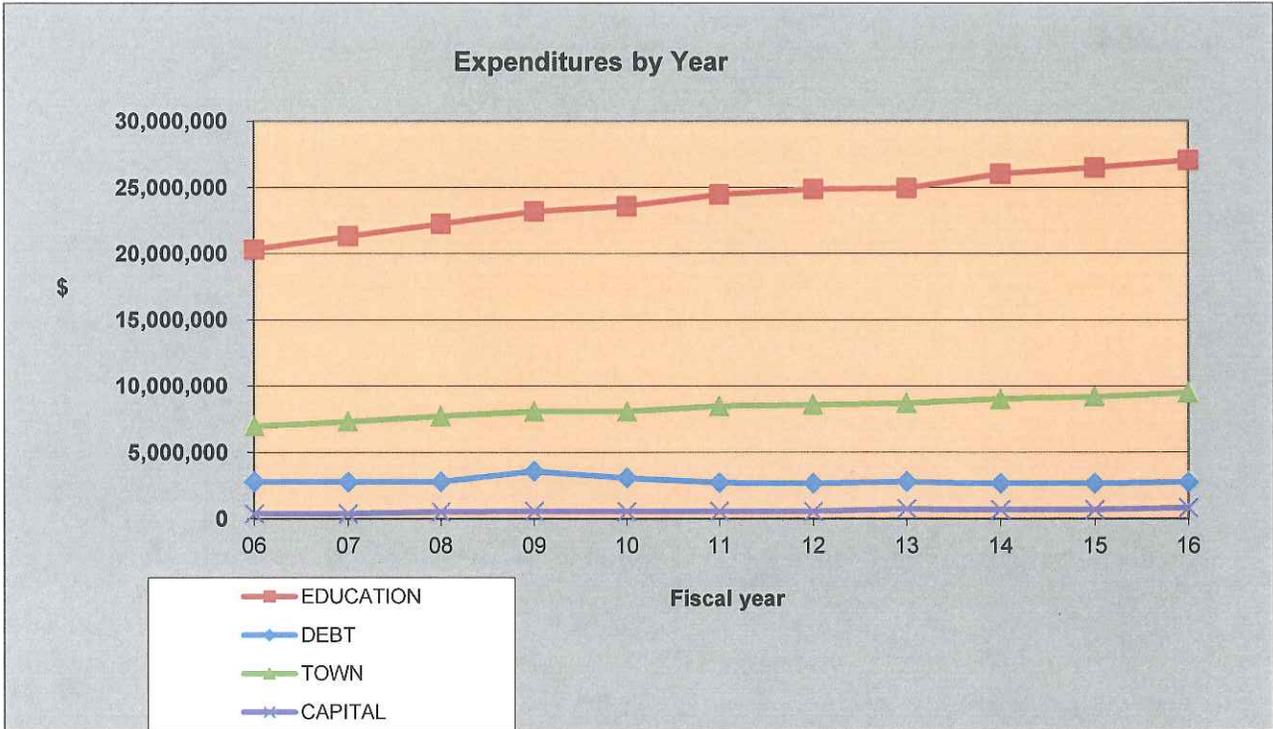
The expenditure part of the budget is broken down into the categories of General Government, Board of Education, Debt Service and Capital Expenditures which includes the Reserve for Capital & Nonrecurring Expenditures (CNREF). The requested expenditures for the fiscal year 15/16 total \$39,727,778, an increase of \$639,574, or 1.64% over the adopted FY 14/15 budget. A breakdown is illustrated below.

Budget Area	Adopted Budget FY 14-15	Proposed Budget FY 15-16	\$ Change	% Change
General Government	\$9,191,392	\$9,483,213	\$291,821	3.17
Board of Education	\$26,518,064	\$26,811,045	\$292,981	1.10
Debt Service	\$2,682,708	\$2,638,900	(\$43,808)	-1.63
Capital	\$696,040	\$794,620	\$98,580	14.16
Total	\$39,088,204	\$39,727,778	\$639,574	1.64

The following chart shows a breakout of the various budget areas by percentage which, when combined, create the annual budget.

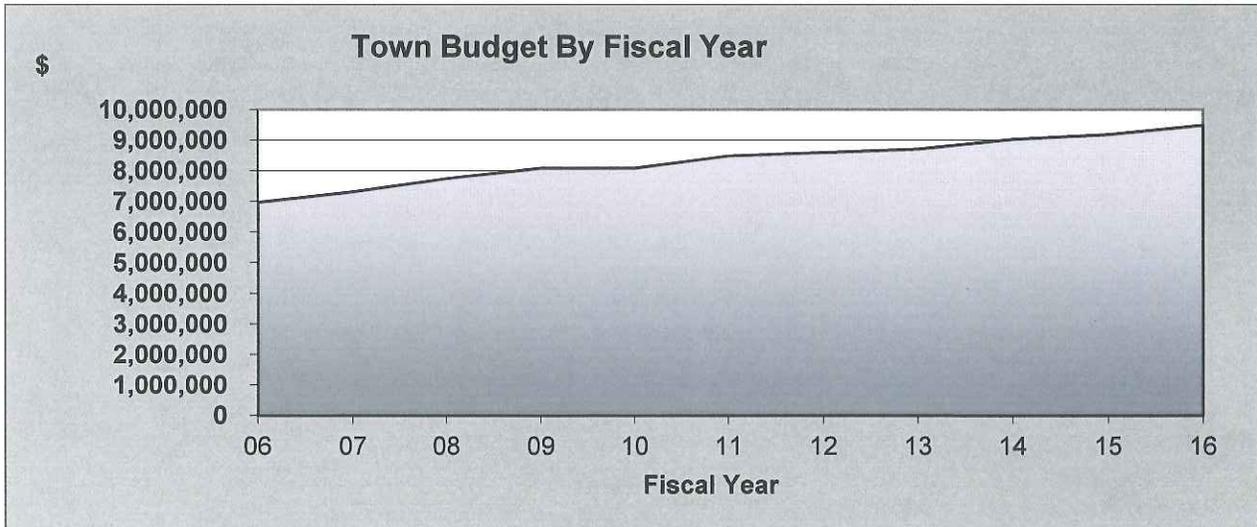


The next illustration shows historical trends for the same categories.



General Government

The Town operating budget recommended for FY 15/16 is \$9,483,213, which represents a \$291,821 or 3.17 percent increase compared to the current adopted budget. The Town budget makes up 23.9% of the total operating budget and 45.6% of the requested increase. Budget requests of Town agencies totaled \$9,739,917 and were reduced \$252,756 by the Town Manager. Without the Manager's reductions the increase over the budget would have been a 6.0% increase. The Council added \$21,052 to the Manager's budget. After the budget referendum failed, the Council reduced the total by \$25,000.



The following table presents a summary of the operating budget by function.

	<u>FY 14/15</u>	<u>FY 15/16</u>	<u>Inc/Dec</u>	<u>%</u>
General Administration	\$1,491,422	\$1,554,942	\$63,520	4.26%
Public Safety	\$2,302,126	\$2,414,653	\$112,527	4.89%
Public Works	\$2,188,883	\$2,268,207	\$79,324	3.62%
Human Services	\$252,680	\$288,718	\$36,038	14.26%
Civic & Cultural	\$524,725	\$536,107	\$11,382	2.17%
Sundry	\$2,431,556	\$2,420,586	-\$10,970	-0.05%
Total	\$9,191,392	\$9,483,213	\$291,821	3.17%

Within each function the Town operating budget is composed of five major expenditure objects: Personnel Services, Contractual Services, Supplies, Capital Expenditures and Utilities. A table comparing FY 14/15 and FY 15/16 is provided below. A detailed analysis of the five expenditure objects follows.

	<u>FY 14/15</u>	<u>FY 15/16</u>	<u>%Total</u>	<u>\$ Change</u>	<u>% Change</u>
Personnel	6,659,586	6,847,269	72.20%	187,683	2.82%
Contractual	1,408,648	1,481,464	15.62%	72,816	5.17%
Supplies	817,370	847,685	8.94%	30,315	3.71%
Capital	26,569	28,169	0.30%	1,600	6.02%
Utilities	279,219	278,626	2.94%	(593)	-0.21%
Total	9,191,392	9,483,213	100.00%	291,821	3.17%

Personnel Services

The recommended expenditures for personnel services have increased by \$187,683 or 2.82%. Personnel services include wages, overtime, pension, health insurance, and Social Security. One new position in Public Works is proposed starting in October to address citizen's expectations for snow removal and sports field maintenance at an expense of about \$50,000. A police officer was added by the Council to start in January (\$37,500). A re-organization is proposed to appoint the current Fire Marshal as provisional Fire/EMS administrator and back fill his duties with additional hours for the Deputy Fire Marshals and temporary Assistant Building Official hours for vacation coverage (\$20,000). This Budget also reflects the first full year of a full time Senior Center Coordinator. Wages for non-union employees were set to reflect equity with bargaining units but are based on performance. Due to plan design changes, premium sharing increases and claims management, health insurance rates are projected to increase by an average of .3% impacting the budget by \$15,843 (1.4%). This expense makes up approximately 11.6% of the Town budget.

Pension expenses have decreased (\$62,024) due to prior year supplemental contributions, investment performance and plan design changes including increased employee contributions. We will continue to contribute the amount based on the annual actuarial review. Our unfunded pension liability has rebounded and is almost 90% funded.

Contractual Services

Contractual services increased by \$72,816 or 5.3%. Workers Compensation is about 18.1% of the increase due to past high claims (including a fatality). A list of major changes in this category includes:

Building Maintenance/equipment repair	\$7,000
Software Licenses (including new tax package)	\$33,512
Service contracts (janitorial, HVAC)	\$12,550
Workers' Comp Insurance	\$14,035
Senior programs	\$500
Legal	\$5,000

Supplies

The supply area of the budget increased by \$30,315, or 3.71%. Most adjustments were minor and reflect current costs. Major changes include:

Gasoline and Diesel	(-\$18,050)
Treated salt	\$5,000
Fleet repair parts and tires	\$24,000
Heating Fuel	(-\$5,131)

Capital Expenditures

Capital Expenditures within the General Government budget increased by \$1,600. These expenses are primarily for equipment replacements.

Utilities

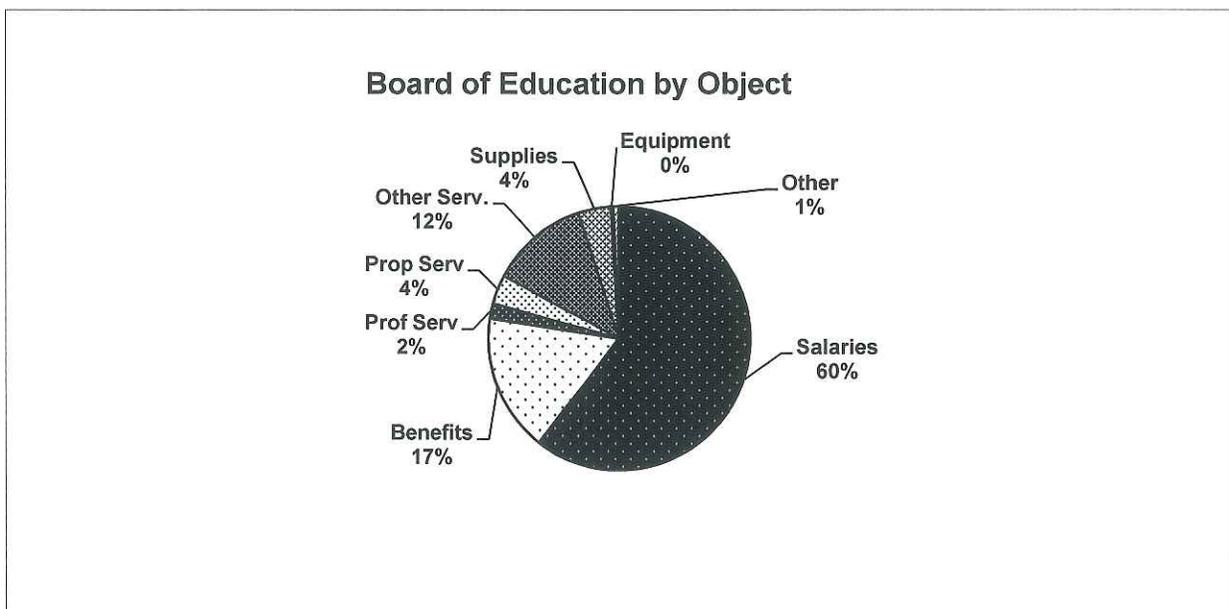
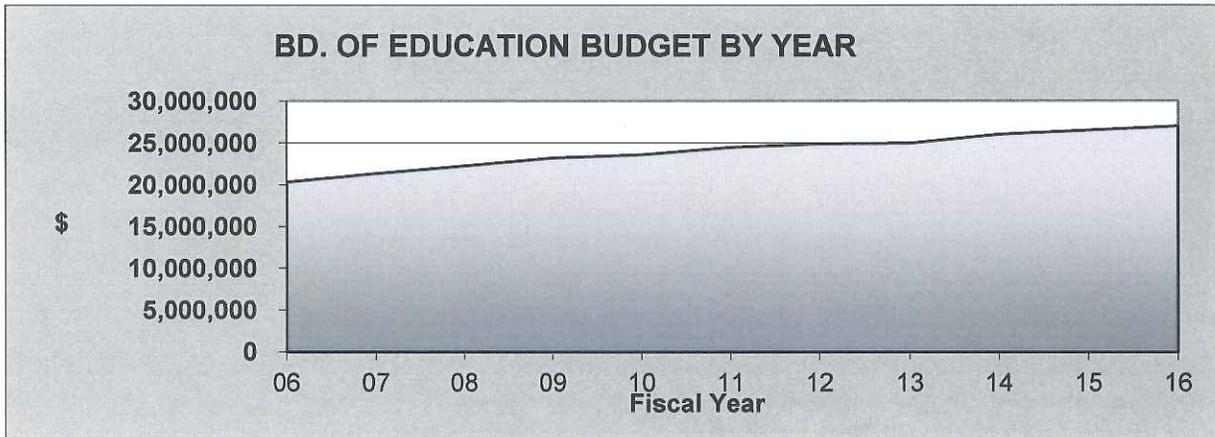
We were able to reduce heating oil prices. Utilities have decreased \$593. We re-bid and reduced electric rates effective Jan 1, 2014 and will have additional solar coming on line. The Energy Committee established by the Town Council has helped reduce Town Hall expenses and the LED lighting has reduced parking lot electric use. Streetlight costs are up by \$4,500. Sewer rates are anticipated to hold steady.

Town of Coventry
Town Council Approved
Summary by Department

Budget Fiscal Year: 2016 to 2016									
	2014	2015	2015	2015				Cou/Bud	
	Actual	Base Budget	Actual YTD	Est. Actual	Dept Head	Town Manager	Council	Inc/Dec	%
1101 TOWN COUNCIL	24,912	31,369	27,669	31,369	33,418	33,418	33,418	2,049	6.53%
1201 TOWN MANAGER	195,783	201,700	175,931	203,205	212,462	212,462	208,462	6,762	3.35%
1300 FINANCE ADMINISTRATION	105,885	110,598	98,220	110,598	114,289	114,289	114,289	3,691	3.34%
1301 ACCOUNTING	123,420	114,620	87,963	103,070	110,300	110,300	110,300	-4,320	-3.77%
1302 COLLECTOR OF REVENUE	104,612	110,516	85,344	111,550	114,254	114,209	114,209	3,693	3.34%
1303 ASSESSOR	126,312	132,989	106,196	123,248	137,699	137,699	137,699	4,710	3.54%
1304 ASSESSMENT APPEALS	329	1,150	378	800	800	800	800	-350	-30.43%
1305 TREASURER	22,914	24,371	21,240	24,371	24,956	24,956	24,956	585	2.40%
1306 INFORMATION TECHNOLOGY	93,754	113,685	126,693	129,091	144,867	144,867	150,367	36,682	32.27%
1401 PLANNING	126,694	134,870	115,797	136,174	143,983	143,983	143,983	9,113	6.76%
1402 ZONING BOARD/APPEALS	20,219	22,851	18,990	22,851	24,022	23,872	23,872	1,021	4.47%
1403 CONSERVATION	55	1,760	342	1,760	2,135	2,135	2,135	375	21.31%
1404 ECONOMIC DEVELOPMENT	13,011	13,641	11,034	13,625	21,743	16,593	14,093	452	3.31%
1406 INLAND WETLANDS	43,584	44,694	37,351	44,694	47,374	47,274	47,274	2,580	5.77%
1407 P&Z COMMISSION	3,353	4,550	3,903	4,550	4,550	4,200	4,200	-350	-7.69%
1501 LEGAL COUNSEL	59,120	85,000	116,702	98,350	95,000	95,000	90,000	5,000	5.88%
1502 PROBATE COURT	5,008	6,755	6,755	6,755	7,055	7,055	7,055	300	4.44%
1601 RECORDING/LICENSING	157,341	156,432	135,600	178,760	144,461	144,461	144,461	-11,971	-7.65%
1701 ELECTIONS	36,617	42,560	36,596	42,560	54,267	43,560	43,560	1,000	2.35%
1801 TOWN OFFICE BLDG.	79,101	77,560	86,143	87,052	80,808	80,808	80,808	3,248	4.19%
1802 CENTRAL SERS./SUPPLY	49,388	59,751	34,081	59,751	59,001	59,001	59,001	-750	-1.26%
2101 POLICE ADMINISTRATION	168,144	180,713	150,180	180,698	186,092	185,799	185,551	4,838	2.68%
2102 POLICE OPERATIONS	1,154,730	1,195,818	919,024	1,191,318	1,361,423	1,232,715	1,247,711	51,893	4.34%
2103 POLICE SUPPORTIVE SERVICES	287,035	315,080	260,843	319,332	321,333	320,600	319,630	4,550	1.44%
2104 POLICE MARINE PATROL	6,317	8,450	4,743	8,450	7,850	7,850	7,850	-600	-7.10%
2105 POLICE STATION	51,891	58,390	45,680	58,627	60,055	59,480	59,480	1,090	1.87%
2201 FIRE MARSHAL	27,504	28,617	24,400	28,617	30,795	26,446	26,446	-2,171	-7.59%
2202 COVENTRY VOL FIRE ASSN	95,268	110,874	89,876	107,874	125,810	112,466	112,466	1,592	1.44%
2203 NORTH COV. VOL. FIRE DEPT	93,398	105,979	83,461	112,979	137,103	111,441	111,441	5,462	5.15%
2206 NO. COV. SUB-STATION	8,702	9,600	3,601	9,600	15,400	9,600	9,600	0	0.00%
2207 JOINT FIRE BUDGET	167,913	177,993	93,271	176,993	217,473	217,473	218,466	40,473	22.74%
2208 CVFA SOUTH ST. SUBSTATION	14,780	15,205	18,117	18,205	18,855	18,410	18,410	3,205	21.08%
2301 EMERGENCY MANAGEMENT	26,679	25,965	22,996	25,965	27,743	26,711	26,711	746	2.87%
2401 ANIMAL CONTROL	65,994	69,442	53,456	69,442	71,766	70,891	70,891	1,449	2.09%
3100 ROADS & DRAINAGE	499,930	538,648	449,955	532,771	549,362	549,362	549,362	10,714	1.99%
3101 PUBLIC WORKS BUILDING	54,872	56,320	72,191	58,405	59,320	57,592	57,592	1,272	2.26%
3102 SNOW REMOVAL	310,603	269,000	381,766	394,286	269,000	276,000	276,000	7,000	2.60%
3103 FACILITY MAINTENANCE	233,733	253,932	222,331	258,516	304,101	292,991	292,991	39,059	15.38%
3104 PUBLIC WORKS ADMINISTRATION	237,110	242,604	191,170	241,919	248,867	248,867	248,867	6,263	2.58%
3105 FLEET MAINTENANCE	425,429	448,171	397,516	457,681	480,199	461,599	461,599	13,428	3.00%
3107 MATCHING FUNDS	1,500	1,500	1,500	1,500	1,500	1,500	1,500	0	0.00%
3108 STREET LIGHTS	39,165	41,550	34,904	41,550	46,050	46,050	46,050	4,500	10.83%
3109 CEMETERY COMM.	21,230	25,698	13,424	25,698	25,972	25,772	25,772	74	0.29%
3110 TREE WARDEN	21,395	23,000	22,905	23,000	23,000	23,000	23,000	0	0.00%
3201 ENGINEERING	68,971	75,303	64,902	73,668	77,099	77,099	77,099	1,796	2.39%
3301 BLDG. INSPECTION	146,686	153,162	132,648	155,395	160,919	160,919	146,150	-7,012	-4.58%
3302 BUILDING CODE BD. OF APPEALS	45	45	45	45	45	45	45	0	0.00%
3501 HEALTH DEPT.	57,123	59,950	59,950	59,950	62,180	62,180	62,180	2,230	3.72%
4102 VISITING NURSE & COMM. CARE	2,500	3,000	3,000	3,000	3,000	3,000	3,000	0	0.00%
4200 HUMAN SERVICES/GA	174,794	172,060	155,514	180,651	185,936	185,936	190,736	18,676	10.85%
4205 ELDERLY SERVICES	69,728	77,620	61,829	73,956	104,782	94,982	94,982	17,362	22.37%
5101 BOOTH DIMOCK/PORTER LIBRARIE	402,560	423,134	319,784	423,134	432,513	432,513	432,513	9,379	2.22%
5201 PARKS & REC SUPV/OPERATIONS	97,090	98,416	89,624	98,416	100,419	100,419	100,419	2,003	2.04%
5301 MEMORIAL DAY	1,101	3,175	1,109	3,175	3,175	3,175	3,175	0	0.00%
8101 MUNICIPAL INSURANCE	343,235	372,740	353,422	372,740	386,775	386,775	386,775	14,035	3.77%
8102 PENSION/SOCIAL SECURITY	1,064,861	923,954	828,904	915,015	881,251	881,251	883,106	-40,848	-4.42%
8103 HEALTH INSURANCE	998,580	1,084,862	858,632	1,084,862	1,125,310	1,105,310	1,100,705	15,843	1.46%
8301 CONTINGENCY	1,508	10,000	0	10,000	10,000	10,000	10,000	0	0.00%
8303 CLAIMS AND LOSSES	40,143	40,000	43,236	42,000	40,000	40,000	40,000	0	0.00%
Total	\$ 8,873,659	\$ 9,191,392	\$ 7,862,837	\$ 9,373,617	\$ 9,739,917	\$ 9,487,161	\$ 9,483,213	\$ 291,821	3.17%

Board of Education

The Coventry Public Schools prepares an independent budget utilizing the same process the Town agencies go through. The Superintendent of Schools gathers and prepares a budget, which is reviewed and modified as necessary by the Board of Education and then forwarded to the Town Council for review and modification. The Town Council, under Connecticut law, has the authority only to reduce the bottom line of the Board's budget, not specific programs. The Board of Education submitted a budget request of \$27,047,045, an increase of \$528,981 or 1.99% above their adopted FY 15 budget. The Town Council cut \$150,000 in recognition of historical turnover savings. After the budget defeat the Town Council reduced this budget further by \$86,000. This budget accounts for 67.4% of the total proposed budget and makes up 45.8% of the total proposed budget increase. Capital projects totaling \$275,000 for Education are also included in the Capital Budget plus proposed bonding projects. Please see the separate Board of Education budget for details.



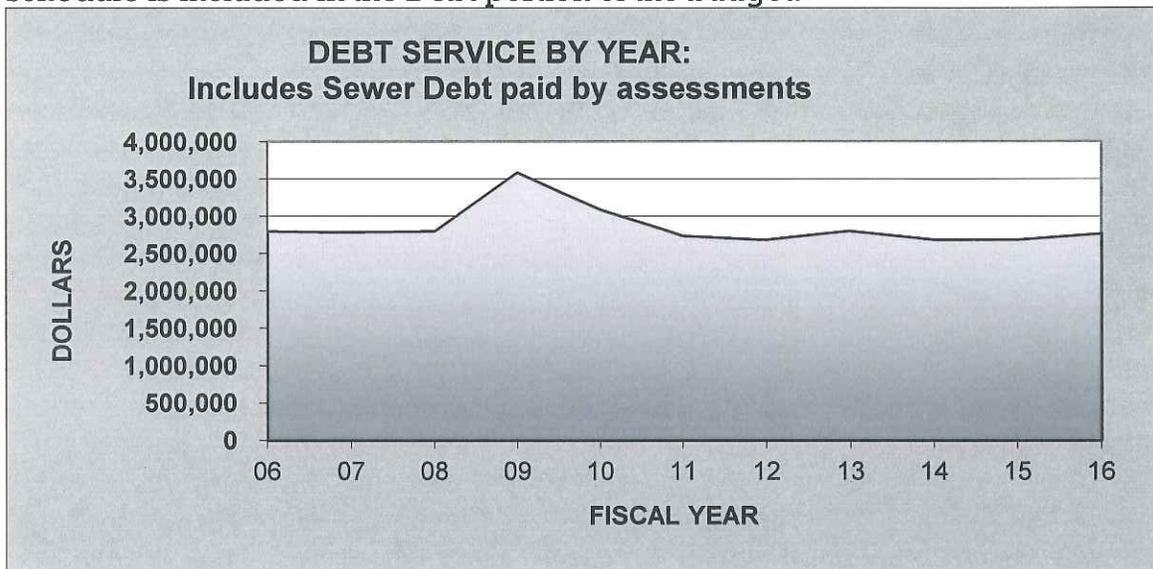
Note: This Chart is prior
to BOE reductions of \$236,000

2015 - 2016 OBJECT COMPARISON BUDGET - CHARTER FORMAT

DESCRIPTION	2013-2014 ACTUAL	2014-2015 BUDGET	DEC 31, 2014 ACTUAL	2014-2015 ESTIMATED	2015-2016 BUDGET	\$ CHANGE	% CHANGE
SALARIES							
111 CERTIFIED SALARIES	11,774,031	12,394,572	4,985,436	12,277,755	12,820,610	426,038	3.44%
112 NON-CERTIFIED SALARIES	2,665,623	2,802,727	1,347,641	2,845,007	3,032,718	229,991	8.21%
113 EXTRA CURRICULAR SALARIES	58,106	61,452	14,980	61,452	65,779	4,327	7.04%
114 ATHLETIC SALARIES	165,401	157,334	59,301	168,736	168,298	10,964	6.97%
120 CERTIFIED TEMPORARY SALARIES	160,154	226,654	126,999	226,654	221,000	(5,654)	-2.49%
121 NON-CERTIFIED TEMP. SALARIES	47,651	40,900	23,906	40,900	46,900	6,000	14.67%
TOTAL FOR SALARIES	14,870,967	15,683,639	6,558,262	15,620,504	16,355,305	671,666	4.28%
BENEFITS							
210 HEALTH INSURANCE	3,399,735	3,747,720	1,605,374	3,641,018	3,698,060	(49,660)	-1.33%
220 SOCIAL SECURITY	195,290	216,648	106,557	216,648	216,648	-	0.00%
221 MEDICARE	202,652	219,442	90,412	219,442	219,442	-	0.00%
230 PENSION	471,407	246,136	250,767	250,767	227,564	(18,572)	-7.55%
250 UNEMPLOYMENT COMPENSATION	47,945	25,000	-	25,000	25,000	-	0.00%
251 TUITION REIMBURSEMENT	-	10,000	-	10,000	10,000	-	0.00%
260 WORKERS COMPENSATION	156,599	169,137	91,050	175,621	184,402	15,265	9.03%
TOTAL FOR BENEFITS	4,473,627	4,634,083	2,144,161	4,538,496	4,581,116	(52,967)	-1.14%
PROFESSIONAL SERVICES							
330 LEGAL & AUDIT	99,114	115,640	58,423	115,640	104,640	(11,000)	-9.51%
332 PUPIL SERVICES	332,153	352,827	144,781	352,827	364,593	11,766	3.33%
333 INSTRUCTIONAL IMPROVEMENT	48,079	30,291	8,800	30,291	30,291	-	0.00%
TOTAL FOR PROFESSIONAL SERVICES	479,345	498,758	212,004	498,758	499,524	766	0.15%
PROPERTY SERVICES							
410 UTILITIES	384,490	375,000	147,009	393,406	360,000	(15,000)	-4.00%
411 SEWER SERVICES	31,901	33,241	33,550	33,550	34,557	1,316	3.96%
420 DISPOSAL SERVICES	26,337	29,500	8,272	29,500	46,500	17,000	57.63%
430 CONTRACTED SERVICES	701,014	488,371	307,225	538,371	508,997	20,626	4.22%
440 RENTALS	19,049	20,001	13,303	19,955	23,053	3,052	15.26%
TOTAL FOR PROPERTY SERVICES	1,162,792	946,113	509,359	1,014,782	973,107	26,994	2.85%
OTHER SERVICES							
510 STUDENT TRANSPORTATION	1,622,044	1,762,631	638,660	1,762,631	1,768,076	5,445	0.31%
513 ATHLETIC TRIPS	57,990	52,400	935	52,400	54,400	2,000	3.82%
520 PROPERTY & LIABILITY INSURANCE	186,191	186,200	105,581	182,168	182,668	(3,532)	-1.90%
530 TELEPHONE	18,420	21,960	10,334	21,960	26,920	4,960	22.59%
531 POSTAGE	22,803	18,500	18,092	18,500	19,500	1,000	5.41%
540 ADVERTISING	9,430	2,610	1,115	2,610	2,610	-	0.00%
550 PRINTING	22,704	25,708	6,214	25,708	24,268	(1,440)	-5.60%
560 TUITION	994,351	1,088,763	451,312	1,088,763	883,437	(205,326)	-18.86%
561 TUITION, NON-PUBLIC	86,215	110,447	303,838	110,447	265,557	155,110	140.44%
580 TRAVEL	25,917	27,719	8,661	27,719	27,903	184	0.66%
TOTAL FOR OTHER SERVICES	3,046,064	3,296,938	1,544,742	3,292,906	3,255,339	(41,599)	-1.26%
SUPPLIES							
611 INSTRUCTIONAL SUPPLIES	650,946	411,584	246,780	411,584	410,830	(754)	-0.18%
612 CUSTODIAL SUPPLIES	70,241	54,000	42,338	54,000	56,700	2,700	5.00%
613 MAINTENANCE SUPPLIES	154,836	75,000	45,144	75,000	90,000	15,000	20.00%
620 HEAT ENERGY	333,965	318,250	301,730	324,244	225,900	(92,350)	-29.02%
626 GASOLINE & DIESEL	161,292	173,500	144,648	159,209	126,145	(47,355)	-27.29%
640 TEXTBOOKS	91,085	74,457	17,948	74,457	79,560	5,103	6.85%
641 WORKBOOKS	37,362	47,121	25,780	47,121	39,242	(7,879)	-16.72%
642 LIBRARY BOOKS & PERIODICALS	28,437	29,976	3,271	29,976	29,483	(493)	-1.64%
690 OTHER SUPPLIES	71,491	43,347	30,846	43,347	47,387	4,040	9.32%
TOTAL FOR SUPPLIES	1,599,655	1,227,235	858,484	1,218,938	1,105,247	(121,988)	-9.94%
EQUIPMENT							
739 OTHER EQUIPMENT	332,408	71,451	42,989	71,451	83,771	12,320	17.24%
TOTAL FOR EQUIPMENT	332,408	71,451	42,989	71,451	83,771	12,320	17.24%
OTHER							
810 DUES AND FEES	104,974	105,342	50,655	105,342	139,166	33,824	32.11%
891 ATHLETIC SUBSIDY	47,207	39,535	29,223	39,535	39,535	-	0.00%
892 ASSEMBLIES & GRADUATION	14,413	14,970	1,864	14,970	14,935	(35)	-0.23%
TOTAL FOR OTHER	166,594	159,847	81,742	159,847	193,636	33,789	21.14%
TOTAL FOR BUDGET	26,131,452	26,518,064	11,951,743	26,415,682	27,047,045	528,981	1.99%

Debt Service

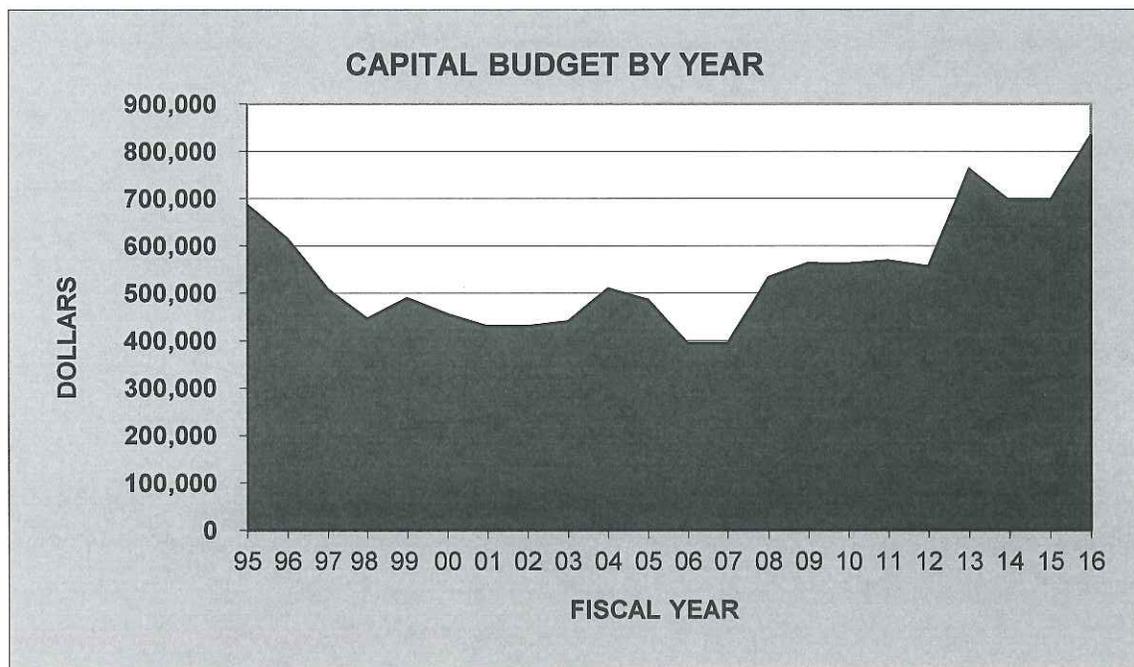
Debt Service as a percentage of the budget remains at 6.9% of the total budget which is well below the 10% threshold of concern. It is proposed to decrease the request by \$43,808, or 1.63%. The good news is that the Town's long term bonded debt service peaked a couple of years ago and has started a gradual decline. Sewer debt continues to be mostly paid by sewer assessments. Over time the assessments will not be sufficient to fully pay the long term sewer debt and current taxes will need to cover the short fall. To avoid a sudden shift as the assessment fund balance declines \$25,000 less than required will be drawn from the fund this year and the sewer operating fund will also contribute for the first time. No new long term debt for unapproved projects has been included in the proposed budget. One new lease purchase is requested for a new large dump truck. The dump truck is anticipated to cost \$185,000 and will be financed over 5 years at \$40,000 a year. No old lease purchases were paid off this year. Lease purchases are detailed in the capital section of the budget document. The entire debt schedule is included in the Debt portion of the budget.



Capital Expenditures

The Capital Expenditures Budget request for the general operating budget is \$794,620, an increase of \$98,580 or 14.1%. This accounts for 15.4% of the proposed budget increase. The largest items are recurring expenses for summer roads, Town and School computer resources, classroom furniture, replacement Police, Fire and Public works equipment and a contribution into the Open Space fund. A good portion of the increase (\$75,000) is to cover design fees to the proposed School and Town Energy projects and related code compliance issues. Over the years many projects were deleted or delayed in an effort to hold down the impact of the overall tax increase, creating a backlog of projects. Please refer to the Capital section of the budget for further details and information on other funding sources. It should be noted that the amount of funds required to sustain the current infrastructure is closer to \$1,000,000 per year. It is interesting to note that this budget requests funds for capital projects at the level of capital expenditures in 1995/96 which, if adjusted for inflation, would be over \$1,000,000.

Under the Local Capital Improvement Program (LoCIP), the State of Connecticut will reimburse the Town 100% of approved infrastructure improvements. Details of planned projects are contained in the Capital budget. Based upon auditor's advice, LoCIP has been established as a Special Revenue Fund. We receive approximately \$100,000 per year. These items are not part of the referendum. \$100,000 is proposed for this year.



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Debt Service

9101 DEBT SERVICE

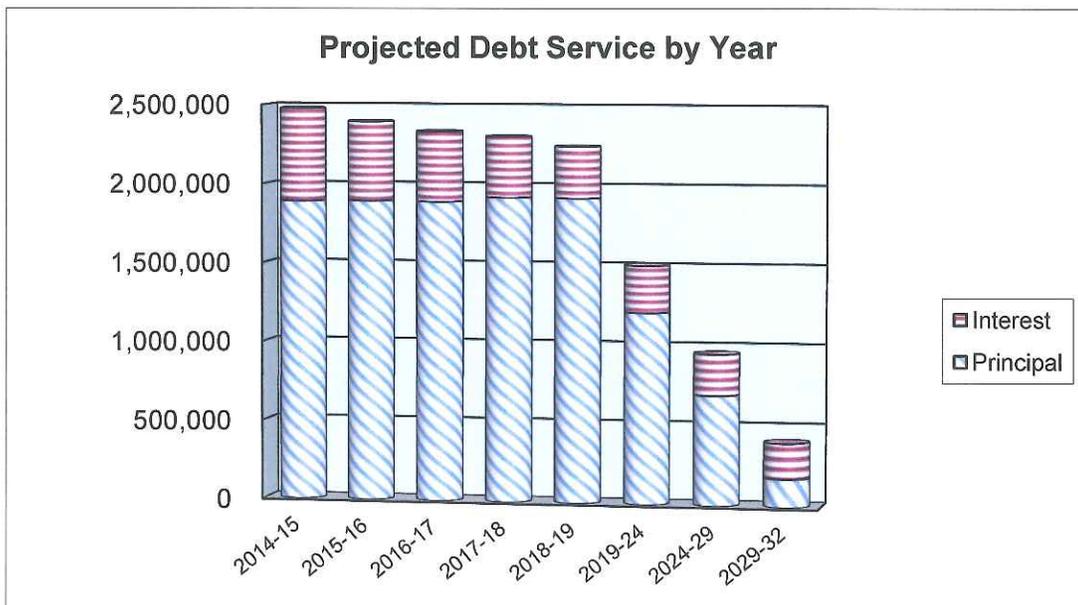
PROGRAM DESCRIPTION

This account shows the cost of principal and interest payments on all outstanding and anticipated long and short-term notes for Town and School purposes. It also includes the short term financing referred to as lease purchasing for capital equipment.

PROGRAM COMMENTARY

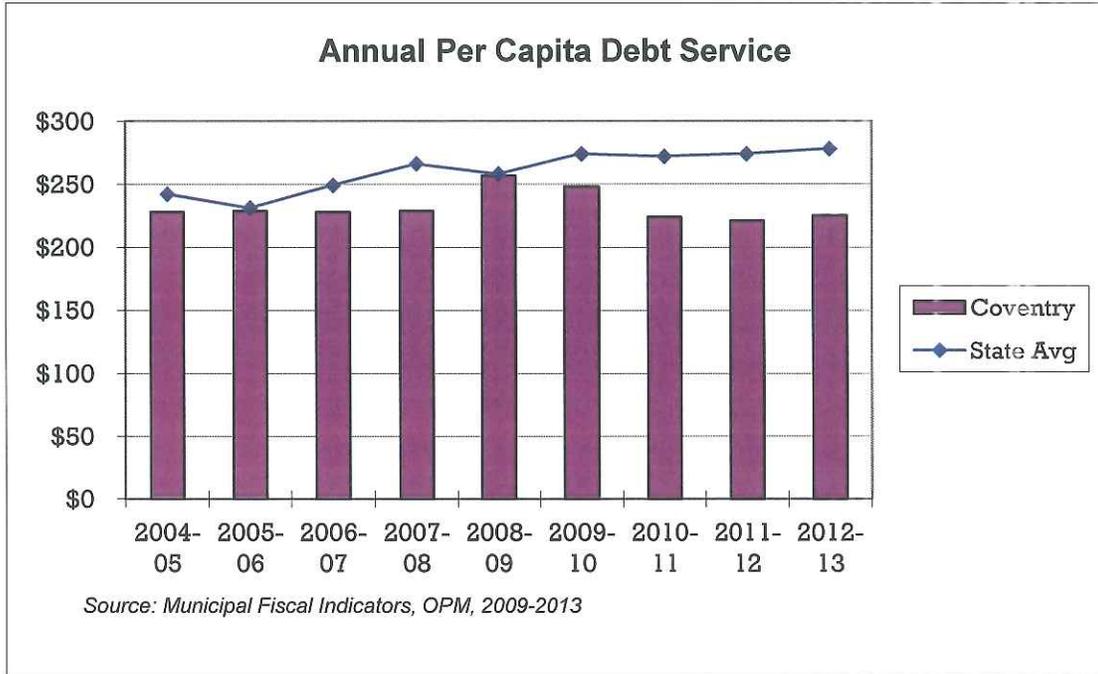
The Debt Service budget shows a decrease of \$43,808 for the upcoming fiscal year. Payments of debt are offset by revenues from the Sewer Assessment fund in the amount of \$555,834. No new bonded debt is included in the FY 2015-16 budget. A major School Energy and Electrical upgrade is proposed for evaluation.

Outstanding and new lease purchases are included in this budget category since the IRS views them as debt payments. To meet the Town Council's goal to keep a fiscally responsible watch on the costs of government, a policy of only using capital leases for equipment costing more than \$50,000 has been implemented. One new lease purchase for a dump truck is proposed totaling \$40,000.

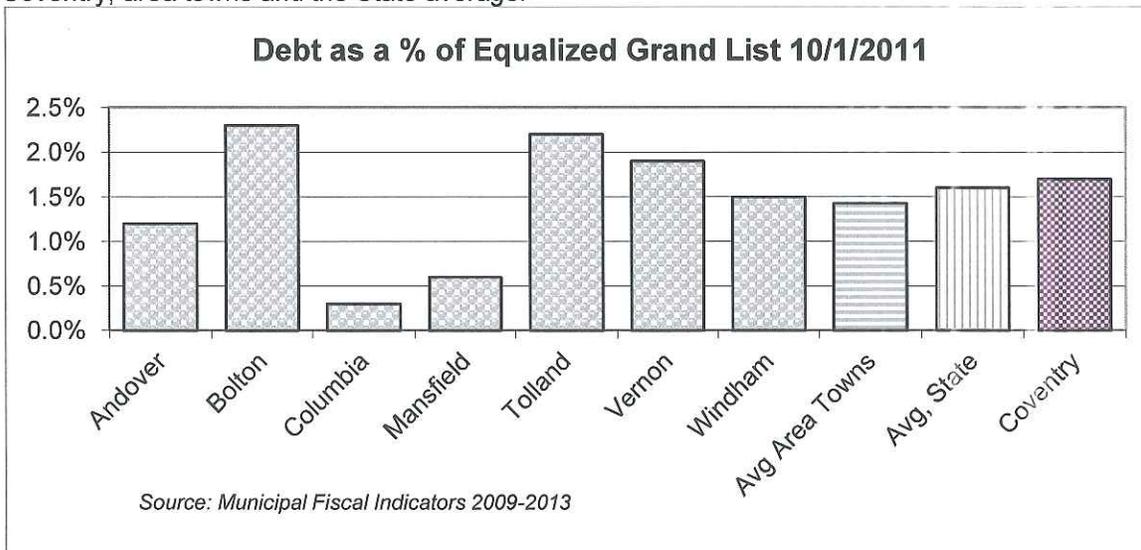


Debt Service

Debt service continues to reduce as the debt incurred to pay for school remodeling and expansion begins to decline. In fiscal year 2012-2013 the town ranked 79 out of 169 municipalities when comparing long term debt per capita. Annual debt service per capita amounts are shown on the chart below.



The following chart shows the comparison of long term debt as a percentage of Grand List for Coventry, area towns and the State average.



Town of Coventry
Council Recommended Budget

Budget Fiscal Year: 2016 to 2016

Account# and Description	2014 Actual	2015 Base Budget	2015 Actual YTD	2015 Est. Actual	Dept Head	Town Manager	Council	Cou/Bud Inc/Dec	%
110 GENERAL FUND									
9101 DEBT SERVICE									
52311 REFINANCE SEWER ASSESSMENT (134,386	29,467	4,733	29,467	33,617	33,617	33,617	4,150	14.08
10/15 4308.13									
4/15 29308.13									
final 4/15/22									
52312 SEWER EXPANSION PROJECT - CW	551,366	551,367	413,525	551,367	551,367	551,367	551,367	0	.00
CWF 45947.17/mo									
final 2027									
52515 FIRE TRUCK (2005)	36,750	35,525	35,525	35,525	0	0	0	(35,525)	(100.0)
final 8/1/2014									
52552 SCHOOL PROJECT BALANCE	186,388	182,000	182,000	182,000	212,438	212,438	212,438	30,438	16.72
8/1 187556.25									
2/1 24881.25									
final 8/1/2023									
52554 SCHOOL ASBESTOS ABATEMENT	39,773	38,711	38,710	38,711	38,627	38,627	35,715	(2,996)	(7.74)
8/1 32589.50									
2/1 6037.00									
final 2026									
52556 WATER SYSTEM MANDATES	38,582	37,562	37,562	37,562	37,521	37,521	34,706	(2,856)	(7.60)
8/1 31525.75									
2/1 5994.50									
final 2026									
52564 PARKER BRIDGE RD BRIDGE	17,899	17,432	17,432	17,432	18,922	18,922	17,575	143	.82
8/1 16098.88									
2/1 2822.63									
final 2026									
52581 SCHOOL BONDING 2001	206,625	203,225	203,225	203,225	194,463	194,463	194,463	(8,762)	(4.31)
8/1 180762.50									
2/1 13700.00									
final 2021									
52587 POLICE STATION BONDS	97,050	89,857	89,856	89,857	87,950	87,950	87,950	(1,907)	(2.12)
8/1 74481.25									
2/1 13468.75									
final 2026									
57543 FINANCING COSTS 2006 BONDS	8,222	8,010	8,009	8,010	8,776	8,776	7,754	(256)	(3.20)
8/1 7451.50									
2/1 1324.00									
final 2026									

Town of Coventry
Council Recommended Budget

Budget Fiscal Year: 2016 to 2016

Account# and Description	2014 Actual	2015 Base Budget	2015 Actual YTD	2015 Est. Actual	Dept Head	Town Manager	Council	Cou/Bud Inc/Dec	%
58290 PUBLIC WORKS FACILITY 9/15 46150.00 3/15 216150.00 final 2031	198,676	269,100	269,100	269,100	262,300	262,300	250,559	(18,541)	(6.89)
58453 NORTH COVENTRY FIREHOUSE REN 9/15 20931.25 3/15 110931.25 final 3/15/2032	133,402	133,663	133,663	133,663	131,863	131,863	131,863	(1,800)	(1.35)
58454 ROOF REPAIR/REPLACEMENT 9/15 22900 3/15 102900 final 2031	15,649	129,000	129,000	129,000	125,800	125,800	120,104	(8,896)	(6.90)
58513 TANKER(1999)&SO STREET REFUN 8/1 5383.75 2/1 298.75 final 2019	6,015	5,842	5,841	5,842	5,683	5,683	5,683	(159)	(2.72)
58553 SCHOOL BONDING (1999) REFUND 8/1 339352.50 2/1 19012.50 final 2019	389,835	376,520	376,520	376,520	358,365	358,365	358,365	(18,155)	(4.82)
58557 SCHOOL RENOV (2000) REFUNDIN 8/1 333916.88 2/1 18654.38 final 2019	383,694	369,564	369,564	369,564	352,572	352,572	352,572	(16,992)	(4.60)
58590 SERVICE TRUCK 2nd of 5	0	12,800	0	12,800	12,800	12,800	12,378	(422)	(3.30)
58650 NCFD EMERGENCY RESCUE 4 of 10 payments final 4/2022	64,991	64,991	0	64,991	64,991	64,991	64,991	0	.00
58651 QUINT AERIAL 1st of 10 payments	0	0	0	0	101,390	101,390	0	0	.00
58680 DUMP TRUCK (1) 2nd of 5	0	38,500	0	38,500	38,500	38,500	37,228	(1,272)	(3.30)
58681 DUMP TRUCK (2) 1st of 5 payments	0	0	0	0	40,000	40,000	40,000	40,000	.00

Town of Coventry
Council Recommended Budget

Budget Fiscal Year: 2016 to 2016

Account# and Description	2014	2015	2015	2015	Dept Head	Town Manager	Council	Cou/Bud	
	Actual	Base Budget	Actual YTD	Est. Actual				Inc/Dec	%
58683 DUMP TRUCK (4) 5/23 33474.29 final payment	33,474	33,475	0	33,475	33,475	33,475	33,475	0	.00
58684 DUMP TRUCK (5) 4th of 5 payments final 4/2017	24,802	24,802	0	24,802	24,802	24,802	24,802	0	.00
58689 TOOL CAT 3rd of 5 4/25 final 2018	12,643	12,520	0	12,520	12,520	12,520	12,520	0	.00
58709 MOWER 3rd of 5 4/25 final 2018	18,901	18,775	0	18,775	18,775	18,775	18,775	0	.00
Total 9101 DEBT SERVICE	2,599,123	2,682,708	2,314,265	2,682,708	2,767,517	2,767,517	2,638,900	(43,808)	(1.63)
Total 110 GENERAL FUND	2,599,123	2,682,708	2,314,265	2,682,708	2,767,517	2,767,517	2,638,900	(43,808)	(1.63)
*** Grand Total ***	2,599,123	2,682,708	2,314,265	2,682,708	2,767,517	2,767,517	2,638,900	(43,808)	(1.63)

==== Selection Legend =====

Account Type: E
 BudYr: 2016 to 2016
 Department: 9101 to 9101
 From Fund: 110 to 110
 Entity Type: Town
 Account Sub Type: P
 Column 1: 1 Year Prior Actuals
 Column 2: Current GL Fiscal Year Original Budget
 Column 3: Current GL Fiscal Year Actuals
 Column 4: Estimated Actuals
 Column 5: Approved Level 2 Budget
 Column 6: Approved Level 3 Budget
 Column 7: Approved Level 4 Budget

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CAPITAL IMPROVEMENT PLAN

SUMMARY

CAPITAL IMPROVEMENT PROGRAM: FY 2016-2021

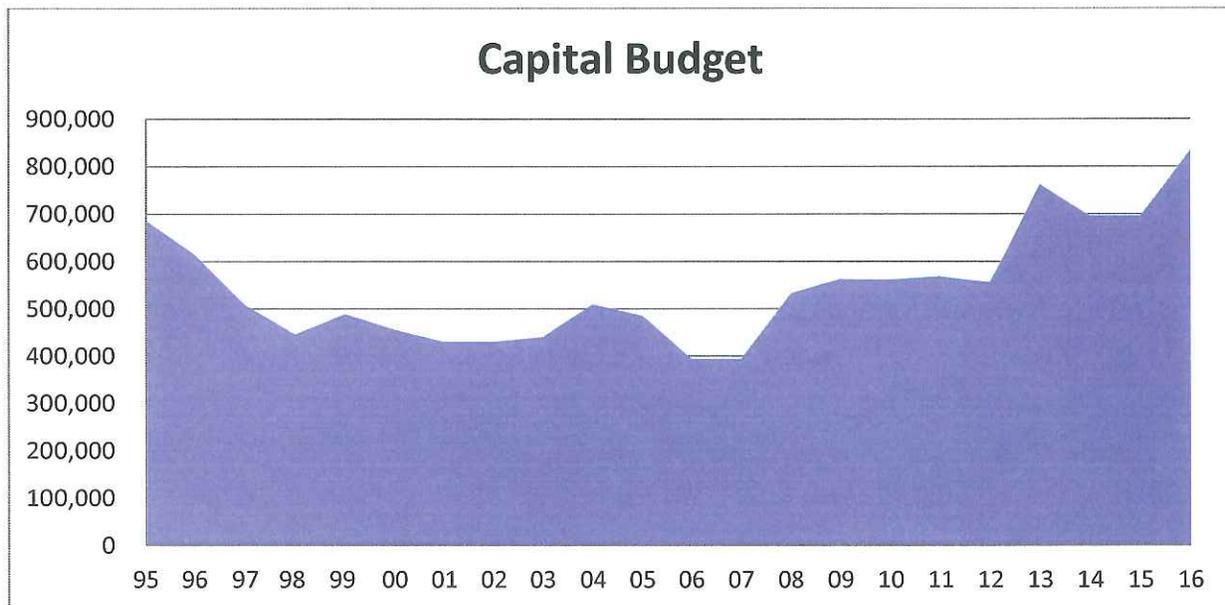
PROGRAM DESCRIPTION

**CAPITAL IMPROVEMENT PROGRAM BUDGET SUMMARY
FISCAL YEAR 15-16**

Estimated Revenues	Adopted 14/15	Requested 15/16	Inc/dec
General	696,040	794,620	98,580
Town Aid Road	290,000	290,000	0
LOCIP	90,000	100,000	10,000
Capital Non-Recurring Reserve	0	93,700	93,700
State & Federal Grants	1,042,000	530,000	-512,000
Notes & Bonds	2,389,000	2,921,000	532,000
Other	65,000	43,000	-22,000
Lease Purchase	240,000	1,060,000	820,000
TOTAL	4,812,040	5,832,320	1,020,280

Estimated Expenditures

General Administration	1,104,540	656,620	-447,920
Public Safety	114,000	1,039,000	925,000
Public Works	1,355,000	3,393,700	2,038,700
Human Services	0	0	0
Culture & Recreation	239,000	65,000	-174,000
Education	1,974,500	628,000	-1,346,500
Reserve for Capital (CNREF)	25,000	50,000	25,000
TOTAL	4,812,040	5,832,320	1,020,280



CAPITAL IMPROVEMENT PROGRAM-Capital Project Funds

The following Capital Project Funds are established to account for the resources used for the acquisition of capital facilities and infrastructure for the Town of Coventry with the exception of those items financed by Special Revenue Funds.

CAPITAL EXPENDITURES (General Fund):

This funding source relies on the use of Town cash, raised through taxes, to undertake necessary capital improvements or make capital purchases. This year \$794,620 is requested, an increase of \$98,580 over last year's Capital Budget. The budget was essentially frozen last year and has not made significant progress toward our need of at least \$1,000,000 per year. We have established a threshold of not lease purchasing items under \$50,000. Industry standards for capital replacement call for funding 10% of the annual operating budget for capital replacement. We fall far short of that standard by over \$3,000,000. This means that over time we rely on borrowing to pay for projects and incur interest expenses which could be avoided if we properly funded this account. It should be noted that the Capital Expenditures budget for FY 95/96 was \$615,500 which, if adjusted for inflation, would be over \$1,000,000 today. Fourteen (14) projects are planned for this activity. They include:

1 Summer Road Program (partial-see also Town Aid)	265,000
2 School Computers	150,000
3 Town Hall Computer Upgrades	31,620
4 Classroom furniture	25,000
5 Police Cruiser replace. with in-car video & computer	38,000
6 SCBA fire paks\ hose	20,000
7 Fire gear	20,000
8 Open Space Fund	25,000
9 Animal Control Vehicle	30,000
10 CNREF	50,000
11 School/energy/ada design fees	75,000
12 School Maintenance van replacement	25,000
13 Cad/rms software & equipment	30,000
14 1 dump body replacement	10,000
TOTAL	<u>794,620</u>

TOWN AID ROADS

The State of Connecticut grants money to the Town based upon the number of miles of improved and unimproved roads. The improved road funds supplement town tax dollars for the annual road resurfacing program. The unimproved road fund is designed to upgrade non-paved roads. We hope to receive \$290,000 in Town Aid for Roads (TAR) funds from the state. TAR funds are supplemented by \$265,000 of local funds for a total summer roads program of \$555,000.

LOCAL CAPITAL IMPROVEMENT PROGRAM (LOCIP)

The State of Connecticut has established a trust fund to promote local infrastructure repair. The State will reimburse the Town for 100% of eligible improvement projects to Town roadways, buildings and facilities. LoCIP, in general, cannot be utilized to purchase equipment or furnishings, or on school buildings. The Town will not receive these funds if the projects are not completed. The funds are not included in the revenue projections per auditor's advice. Instead a separate Special Revenue Fund has been created. A separate question at Town meeting is required. Annually the fund receives around \$100,000 and balances can be carried forward. Five (5) projects totaling \$100,000 have been proposed:

1	Patriot's Park improvements	\$15,000
2	Miller Richardson improvements	\$20,000
3	Town Hall	\$15,000
4	Large bridges	\$40,000
5	Open space/trail stewardship	\$10,000
	Total	\$100,000

CAPITAL & NON-RECURRING EXPENDITURES FUND (CNREF)

The Town Charter provides for the establishment and funding of a Capital Non-Recurring Expenditures Fund for the purpose of paying the cost of capital improvements over multi-year periods. In accordance with Chapter 108 of the Connecticut General Statutes, the Town Council may levy an annual tax not to exceed two (2) mils for the benefit of CNREF. In addition, the Council may transfer to the CNREF any portion of resources of the General Fund not otherwise appropriated. In an effort to restore this fund, increasing appropriations are scheduled to get to the point where major equipment purchases can be made. This year a modest contribution is proposed for this fund of \$50,000 which should bring the fund balance to around \$171,000. One purchase out of the fund is envisioned to match a grant for a catch basin cleaner in the amount of \$93,700.

STATE & FEDERAL GRANTS

Occasionally the Town becomes aware of opportunities to undertake special projects utilizing funds from government or private grants. Grants pending include a \$475,000 STEAP grant to reconstruct the lake gate mechanism. It is envisioned to apply for funds to construct an addition to the rear of the Town Hall for meeting room and ADA bathrooms under this year's STEAP grant round.

NOTES & BONDS

The Town borrows money from time to time to finance large expenditures beyond the Town's ability to pay on a cash basis. To borrow money or undertake a project of more than \$100,000, approval of a Town meeting and referendum is required in accordance with Section 9-3 of the Town Charter. A major road and pavement bond of about \$3,000,000 is proposed for citizen evaluation. Included in the project are parking lots, pavement for the proposed preschool, a tennis and basketball court. A plan will be developed for the following year to address energy, codes and civil rights compliance issues projects for Town and school buildings.

OTHER

Special project funds are established from time to time for specific projects. Several projects are envisioned this year. Verizon rental income from leases on the radio tower (\$25,000) will be used to implement the recommendations from the town-wide Communications Study. Priority this year is targeted at resolving any outstanding dead spots in the north east corner. Funds are also reserved for the on-going operation of Verizon phones used by emergency responders, the Everbridge system, and AVL systems.

1.	Patriots Park improvements	P Park fund	\$5,000
2.	Tower equipment	Radio Tower fund	\$10,000
3.	Cafeteria upgrades	Café fund	\$28,000
4.	One dump body replacement	Misc. Highway fund	\$10,000
	Total		\$53,000

LEASE PURCHASE

From time to time the Town decides to lease purchase equipment over time to lessen the immediate impact of the acquisition cost. These lease purchase agreements must contain a clause which releases the Town from the agreement if the payment is not funded. The annual payments are carried in the debt service portion of the budget. Lease purchases are proposed for a large fully equipped dump truck (\$185,000-5 year). The new lease will cost approximately \$40,000 annually including interest; (See debt service section of budget). No old leases have been paid off.

Town of Coventry, Connecticut
Capital Improvement Plan

FY '16 thru FY '25

PROJECTS BY DEPARTMENT

Department	#	Priority	FY '16	FY '17	FY '18	FY '19	FY '20	FY '21	FY '22	FY '23	FY '24	FY '25	Total
CNREF													
CNREF FUND	2		50,000	75,000	125,000	200,000	225,000	250,000	275,000	275,000	275,000		1,750,000
CNREF Total			50,000	75,000	125,000	200,000	225,000	250,000	275,000	275,000	275,000		1,750,000
Culture & Recreation													
Chiller replacement: Library	1			75,000									75,000
Carpet replacement/interior painting: Library	3				35,000								35,000
Parking lot extension: Library	5								26,000				26,000
Patriots Park Improvements	2		45,000	15,000	15,000	15,000	15,000	15,000					120,000
Miller Richardson Improvements	1		20,000	10,000	400,000								430,000
Laidlaw Park Improvements	3			450,000									450,000
Creaser Park	3					10,000							10,000
Library boiler upgrade, and oil tank replacement	3			65,000									65,000
Canoe/kayak launch	3			18,000									18,000
Elevator upgrade	3				24,500								24,500
Library expansion study	3				3,500,000								3,500,000
Culture & Recreation Total			65,000	633,000	3,974,500	25,000	15,000	15,000	26,000	15,000	26,000		4,753,500
Education													
Classroom computerization & network upgrades	1		180,000	200,000	200,000	275,000	300,000	200,000	200,000				1,555,000
Resurface CHS side parking lot	2		95,000										95,000
Classroom Furniture	2		25,000	42,000	42,000	42,000	45,000						196,000
School Carpet replacement	4				30,000								30,000
School Energy/electrical/security upgrades/ada	1		75,000	2,659,500									2,734,500
Bus Parking facility	3					125,000							125,000
CHS tile replacement	2				180,000								180,000

Department	#	Priority	FY '16	FY '17	FY '18	FY '19	FY '20	FY '21	FY '22	FY '23	FY '24	FY '25	Total
One additional tennis courts	14-ed-11	3	100,000										100,000
School Custodial equipment	14-ed-3	3					25,000						25,000
School Maintenance van	14-ed-5	3	25,000										25,000
School wood floor refinishing	14-ed-6	3		45,000		30,000	105,000						180,000
Additional School Maintenance truck	14-ed-8	3			25,000								25,000
CHS Lecture hall seating	14-ed-9	3			70,000								70,000
CHS track resurfacing	16-ED-1	4					60,000						60,000
Kitchen equipment upgrades	16-ED-2	2	28,000	25,000									53,000
Pre-school site work	16-ed-3	1	100,000										100,000
Education Total			628,000	2,971,500	547,000	472,000	535,000	200,000	200,000	35,303	35,000	36,000	5,553,500

General Administration

Information Technology	09-ga-001	1	31,620	32,252	32,897	33,555	34,227	34,911	34,611	35,303	35,000	36,000	340,376
Revaluation	09-ga-002	1			60,000	60,000							120,000
Open space acquisition	09-ga-005	3	25,000	50,000	75,000	75,000	75,000	75,000	75,000				450,000
Town Hall parking Lot	09-ga-007	3	85,000										85,000
Meeting room addition	09-ga-008	3	500,000										500,000
Town hall Renovations	09-ga-009	1	15,000	125,500			10,000						150,500
Citizens survey	14-ga-1	4		14,000									14,000
Water tower	14-ga-2	5				500,000							500,000
Fiber installation - Town Building connections	15-ga-001	2		75,000									75,000
General Administration Total			656,620	296,752	167,897	668,555	119,227	109,911	109,611	35,303	35,000	36,000	2,234,876

Human Services

Elderly Van replacement	09-HS-001	3		60,000					60,000				120,000
Human Services Total			60,000	60,000				60,000	60,000				120,000

Public Safety

Police Cruiser replacements	09-ps-001	1	38,000	76,000	40,000	40,000	80,000	40,000	40,000	80,000	40,000	40,000	514,000
Turn-out gear	09-ps-004	2	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	160,000
Self contained Breathing Apparatus\ hose etc	09-ps-005	1	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	160,000
Radio replacement/enhancement	09-ps-008	2	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	60,000
Tanker Truck	09-ps-009	4			300,000								300,000
ET 311 replacement with Quint	09-ps-014	3	875,000										875,000
ET 211 refurbishment	09-ps-015	3		200,000									200,000
Animal Control Vehicle Replacement	10-ps-002	2	30,000										30,000

Department	#	Priority	FY '16	FY '17	FY '18	FY '19	FY '20	FY '21	FY '22	FY '23	FY '24	FY '25	Total
Replacement flooring: Police Station	13-ps-1	3	16,500										16,500
Dayroom addition to Merrow substation	13-ps-6	4		400,000									400,000
Service 211 replacement	14-ps-2	4		60,000									60,000
CAD/RMS mobile solution	16-ps-1	2	30,000										30,000
Replacement of ET 208	16-ps-2	3		750,000									750,000
Station 8 pavement repair	16-ps-3	3	16,000										16,000
SCBA compressor replacement	16-ps-4	1	85,000										85,000
Public Safety Total			1,039,000	427,500	390,000	150,000	1,280,000	90,000	80,000	120,000	40,000	40,000	3,656,500

Public Works

Staff cars	09-pw-003	3			15,000								15,000
Summer Roads	09-pw-006	1	3,055,000	590,000	590,000	590,000	590,000	590,000	590,000				6,595,000
Large drainage projects	09-pw-007	3	20,000		25,000		55,000	15,000					115,000
Large bridges	09-pw-008	2	40,000										100,000
Small bridge & culverts	09-pw-009	3	20,000		30,000	25,000	25,000	25,000					95,000
Field irrigation	09-pw-011	4		50,000		20,000							50,000
Small Dump trucks	09-pw-014	2	36,000		36,000		35,000						100,000
Pick up trucks	09-pw-015	3	15,000		16,000			18,000					107,000
Mowers fine cut, small area	09-pw-016	2	10,000		10,000		10,000	10,000					49,000
Urban forestry Stewardship	09-pw-018	3	185,000		190,000		190,000		190,000				50,000
Large Dump replacement	09-pw-100	1											755,000
Sidewalk extension/repair	11-pw-03	4	15,000										15,000
Hi-visibility sign replacement	11-pw-04	2	10,000										10,000
Wheeloader	13-pw-10	2	95,000			215,000							215,000
4 x 4 mid size Backhoe	13-pw-4	3	10,000					10,000					95,000
Open space stewardship	13-pw-5	3											30,000
Tri-axle dump	13-pw-7	3											225,000
Guardrail	13-pw-8	3	10,000			10,000							20,000
Cemetery expansion	14-pw-4	3	10,000		30,000				395,000				435,000
Sewer expansion-Cheney Lane/ Main st	14-pw-6	2						2,000,000					2,000,000
Sewer Expansion-Upper oak	14-pw-7	3						500,000					500,000
Plant modifications or windham connection	14-pw-8	5							8,000,000				8,000,000
Dump body replacements	16-pw-1	1	10,000										10,000
Catchbasin cleaner	16-pw-2	1	93,700										93,700
Public Works Total			3,393,700	941,000	917,000	1,180,000	905,000	3,168,000	9,175,000	430,303	350,000	76,000	37,748,076

GRAND TOTAL

			5,832,320	5,404,752	6,121,397	2,695,555	3,079,227	3,832,911	9,925,611	430,303	350,000	76,000	37,748,076
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Town of Coventry
Council Recommended Budget

Budget Fiscal Year: 2016 to 2016

Account# and Description	2014 Actual	2015 Base Budget	2015 Actual YTD	2015 Est. Actual	Dept Head	Town Manager	Council	Cou/Bud Inc/Dec	%
110 GENERAL FUND									
9201 CAPITAL EXPENDITUR									
54190 OPEN SPACE	30,000	30,000	30,000	30,000	30,000	30,000	25,000	(5,000)	(16.
54300 CAPITAL & NONRECURRING	4,968	25,000	25,000	25,000	50,000	50,000	50,000	25,000	100.
54910 CLASSROOM FURNITURE	29,960	30,000	30,000	30,000	30,000	30,000	25,000	(5,000)	(16.
57532 SCHOOL ENERGY,ELECTICAL,SECU	0	0	0	0	75,000	75,000	75,000	75,000	.0
58022 CAD/RMS MOBILE SOLUTION	0	0	0	0	30,000	30,000	30,000	30,000	.0
58540 COMPUTER REPLACEMENT AND UPG	39,540	30,131	30,131	30,131	31,620	31,620	31,620	1,489	4.9
58592 SIGNS HI-VISIBILITY	0	0	0	0	10,000	10,000	0	0	.0
58685 DUMP BODY REPLACEMENTS	0	0	0	0	20,000	20,000	10,000	10,000	.0
58702 POLICE CRUISER	63,947	37,000	36,965	37,000	38,000	38,000	38,000	1,000	2.7
58712 BD OF ED VAN	0	0	0	0	25,000	25,000	25,000	25,000	.0
58727 SCBA FIRE PAKS	20,000	20,000	20,000	20,000	25,000	25,000	20,000	0	.0
58728 ACO VEHICLE	0	0	0	0	35,000	35,000	30,000	30,000	.0
58730 FIRE EQUIPMENT/GEAR	15,000	20,000	49,041	20,000	20,000	20,000	20,000	0	.0
58820 REVALUATION	97,500	77,500	77,500	77,500	0	0	0	(77,500)	(100
59880 SUMMER ROAD PROGRAM	265,000	265,000	265,000	265,000	265,000	265,000	265,000	0	.0
59910 EDUCATIONAL COMPUTERS	120,000	161,409	161,409	161,409	150,000	150,000	150,000	(11,409)	(7.0
Total 9201 CAPITAL EXPE	685,915	696,040	725,046	696,040	834,620	834,620	794,620	98,580	14.1

Appendix

APPENDIX

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SPECIAL REVENUE FUNDS

Special Revenue Funds are established to account for specific revenues or other sources that are designated for financing particular functions or activities as required by federal regulations, State statutes, Town charter provisions, local ordinances, or specific grant agreements.

1. Waste Water Treatment Plant Operations

Activity Scope: This fund provides for the operation of the Waste Water Treatment Plant (WWTP) and municipal sewer collection system. The WWTP currently processes sewage from 907 properties. There are approximately 172 dwellings that we need to reserve capacity for. The WWTP is operating at about 69% capacity treating an average of 138,000 gallons per day.

Commentary: The WPCA will keep the annual sewer use rate at \$305 per EDU in fiscal year 2016.

Program Activities:

	FY 11/12	FY 12/13	FY 13/14
Sewer Connection Inspections	9	11	8
Emergency Call Outs	10	13	8
Length of Sewer	85,000 ft	85,000 ft	85,000 ft
Town Owned Grinder Pumps	50	50	50
Routine Maint	20	6	13
WWTP Capacity	200,000 gal/day	200,000 gal/day	200,000 gal/day
Average Daily Flow	150,000 gal /day	165,000 gal/day	138,000
Sewer Lift/Pump Stations	2	2	2

Three-Year Fund Balances

	2011-12	2012-13	2013-14
	Actual	Actual	Actual
Reserved Fund Balance	466,617	444,705	444,705
Undesignated Fund Balance	51,846	49,412	141,667
Change in Fund Balance	-16,703	-24,346	92,255

Revenues

User Fees	
1,153.33 * 305	\$351,766
Uncollectible – 8%	28,141
Late Payments	32,300
Interest Revenue	1,600
Inspections	1,000
Transfer to Reserve	19,968
Grand Total/Revenue	\$338,556

Town of Coventry
Managers recommended Budget

Budget Fiscal Year: 2016 to 2016

Account# and Description	2014 Actual	2015 Base Budget	2015 Budget	2015 Actual YTD	2015 Est. Actual	2015 Dept Head	Town Manager	Mgr/Bud Inc/Dec	%
223 SEWER OPERATING									
7501 SEWER USER OPERATI									
51010 REGULAR FULL TIME	98,310	102,116	102,116	73,914	102,116	134,220	134,220	32,104	31.4
WPCA Technician									
Asst Collector of Revenue (25%)									
Tax Clerk (50%)									
Public Works Dir (15%)									
Maintainer (50%)									
51020 PART TIME	0	21,000	21,000	0	21,000	0	0	(21,000)	(100)
51030 OVERTIME	3,241	3,000	3,000	3,654	3,000	3,000	3,000	0	.0
51060 FICA	5,268	9,689	9,689	3,729	9,689	9,689	10,590	901	9.3
51100 LONGEVITY	500	600	600	600	600	700	700	100	16.6
51110 DIFFERENTIAL	1,960	2,300	2,300	161	2,300	500	500	(1,800)	(78.
51710 BLUE CROSS/BLUE SHIELD	15,200	19,478	19,478	8,871	19,478	19,478	29,560	10,082	51.7
51720 LIFE INSURANCE	97	100	100	64	100	100	225	125	125.
52030 LEGAL	420	3,000	3,000	2,000	3,000	2,000	2,000	(1,000)	(33.
52070 OTHER PROFESSIONAL SERVICES	17,800	17,650	21,081	13,843	17,650	17,650	17,650	0	.0
Dr Kortmann, Phoenix Labs, Silva, Hytone Farms A/D Calibration, Corpcare									
52080 PROFESSIONAL AFFILIATION	20	220	220	220	220	220	220	0	.0
CAWPCA, SWPAA, LabACT									
52090 TRAVEL MEETINGS MILEAGE	0	100	100	0	100	100	100	0	.0
52100 TRAINING	270	1,000	1,000	1,310	1,000	1,000	1,000	0	.0
NEIWPCC, ASRWMA, CAWPCA,CWPAA									
52130 SERVICE CONTRACTS	45,984	36,660	45,480	33,912	36,660	36,660	36,660	0	.0
Sludge Hauling, Clarigester Cleaning Trach, HVAC, Generators, Fire Alarms									
52140 EQUIPMENT REPAIRS	7,657	7,400	9,400	5,246	7,400	7,400	7,400	0	.0
Blake Equip, Mechanical Pump Services NEPV, United Concrete, Morris Controls									
52150 RADIO AND ALARM REPAIRS	0	500	500	0	500	500	500	0	.0
Alarm dialers, Pump stations and WWTP									
52170 ADVERTISING	942	1,000	1,000	0	1,000	1,000	1,000	0	.0
52180 PRINTING	0	600	600	0	600	600	600	0	.0
52280 AUDIT	1,060	1,100	1,100	1,060	1,100	1,100	1,100	0	.0
53010 OFFICE SUPPLIES	373	500	500	500	500	500	500	0	.0
53090 CLOTHING SAFETY EQUIPMENT	1,001	1,000	1,000	887	1,000	1,000	1,000	0	.0
53220 SUBSCRIPTIONS BOOKS	25	350	350	350	350	350	350	0	.0
54050 OTHER EQUIPMENT	11,410	12,400	12,400	12,433	12,400	12,400	12,400	0	.0
55010 TELEPHONE	2,014	2,250	2,250	2,294	2,250	2,250	2,250	0	.0
55020 ELECTRIC	22,671	28,000	28,000	28,000	28,000	28,000	28,000	0	.0
55030 HEATING FUEL	19,261	18,430	18,430	7,597	18,430	18,430	14,931	(3,499)	(18.

Town of Coventry
Managers recommended Budget

Budget Fiscal Year: 2016 to 2016

Account# and Description	2014 Actual	2015 Base Budget	2015 Budget	2015 Actual YTD	2015 Est. Actual	Dept Head	Town Manager	Mgr/Bud Inc/Dec	%
57070 EQUIPMENT MAINTENANCE	545	1,500	1,500	0	1,500	1,500	1,500	0	.0
57080 PERMIT FEES	555	600	600	555	600	600	600	0	.0
58420 MAJOR MAINTENANCE & CASUALTY	19,371	30,000	33,822	39,500	30,000	30,000	30,000	0	.0
Total 7501 SEWER USER O	275,955	322,543	340,616	240,700	322,543	330,947	338,556	16,013	4.9
Total 223 SEWER OPERATI	275,955	322,543	340,616	240,700	322,543	330,947	338,556	16,013	4.9
*** Grand Total ***	275,955	322,543	340,616	240,700	322,543	330,947	338,556	16,013	4.9

==== Selection Legend =====

- Account Type: E
- BudYr: 2016 to 2016
- From Fund: 223 to 223
- Entity Type: Town
- Account Sub Type: P
- Column 1: 1 Year Prior Actuals
- Column 2: Current GL Fiscal Year Original Budget
- Column 3: Current GL Fiscal Year Adjusted Budget
- Column 4: Current GL Fiscal Year Actuals
- Column 5: Estimated Actuals
- Column 6: Approved Level 2 Budget
- Column 7: Approved Level 3 Budget

2. Solid Waste Management

Activity Scope: This fund is tasked with the responsibility of curbside collection of residential refuse and recyclables.

Commentary: Due to new federal regulations, called Subtitle D, the Town closed its sanitary landfill on April 8, 1994. The Town selected waste and recyclables pick-up and incineration as the least costly alternative to the landfill. This activity is billed on a volume-based service fee to all households using tipper barrels for collection. The program is broken into three cost centers; fixed costs such as contracted pick up, variable costs such as disposal (tipping) fees and the Residential Bulk Waste Drop-off Center. The goal for undesignated fund balance is \$200,000.

Three-Year Fund Balances

	2011-12	2012-13	2013-14
Fund Balance	437,514	461,074	489,808
Change in Fund Balance	-39,043	23,560	28,734

Revenues

218-7601 COVRA Assessments:

Tipper Barrel Revenue	
96 Gal (#1695 * \$250)	423,750
60 Gal (#1574 * \$200)	314,800
35 Gal (#1425 * \$170)	242,250
Multi-family additional	17,655
Prior Year Collections	36,000
Interest & Penalty	30,000
Uncollectible @ 9%	<u>-88,272</u>
Total 218-7601	976,183

218-7602 Transfer Station:

Proceeds	<u>22,500</u>
Total 218-7602	22,500

218-7603 Other Revenue

Investment Income	5,000
Transfer from reserves	<u>157,459</u>
Total 218-7603	162,459

Total Anticipated Revenue	1,161,142
Total Anticipated Expenditures	1,161,142

7601, 7602, 7603-COVRRRA

PROGRAM DESCRIPTION

The Department of Public Works is responsible for the management of the Town's tipper barrel trash and recycling programs and serves as contact between the contractor providing services and the residents on problems and complaints. This department also staffs and manages the operations of the Residential Transfer Facility including arranging for the recycling/disposal of materials collected. The Department also completes and forwards required reports on solid waste and recycling to CT DEEP. All costs associated with solid waste and recycling are funded through the COVRRRA Special Revenue Account.

PROGRAM COMMENTARY

The long-term monitoring (10 years remaining) of the closed landfill and membership costs associated with the Town's participation in Mid-NEROC is funded by the COVRRRA Special Revenue Account. The per ton charge to dispose of solid waste at WWP in Willimantic is \$61.50/ton, effective November 2012. Tipping fees for oversized waste disposal at the Willimantic Waste landfill is \$69.70/ton (including mattresses). Beginning in 07/08 COVRRRA recycles single stream. Electronics and tire recycling disposal was started in FY 2006/07. No increase in the COVRRRA annual billing is proposed.

PROGRAM ACTIVITY INDICATORS

	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Tax revenue	\$655,536	\$895,926	\$952,471	\$978,089	\$996,533
Curbside bulk (Tons)	248	164	147	150	184
Transfer Station Tonnage:					
Bulky	263	209	207	242	239
Metal	42	36	45	39	41
Leaves	116	49	29	64	77
Electronics (units to tons)	15 tons	20 tons	27 tons	33 tons	35 tons
Freon (units)	137	160	209	145	213
Tires	105	175	60	70	25
Propane Tanks	128	110	219	124	65
Residential Curbside Collection (T ons)					
Single Stream	1,209	1,380	1,411	1,361	1,345
MSW	2,653	3,098	3,460	3,418	3,432

Town of Coventry
Managers recommended Budget

Budget Fiscal Year: 2016 to 2016

Account# and Description	2014 Actual	2015 Base Budget	2015 Budget	2015 Actual YTD	2015 Est. Actual	2015 Actual	Dept Head	Town Manager	Mgr/Bud Inc/Dec	%
218 COVRRRA										
7601 SOLID WASTE FEE CO										
51010 REGULAR FULL TIME	36,556	39,682	39,682	32,039	39,682	69,092	69,092	29,410	74.11	
51030 OVERTIME	179	500	500	254	500	500	500	0	.00	
51060 FICA	3,583	3,080	3,080	1,629	3,080	5,330	5,330	2,250	73.05	
51710 BLUE CROSS/BLUE SHIELD	14,836	11,200	11,200	8,578	11,200	11,200	20,710	9,510	84.91	
51720 LIFE INSURANCE	97	100	100	64	100	100	225	125	125.00	
52010 ARCHITECTS AND ENGINEERING	22,925	19,000	23,000	28,525	19,000	19,000	19,000	0	.00	
52110 POSTAGE	0	1,500	1,500	0	1,500	1,500	1,500	0	.00	
52170 ADVERTISING	0	500	500	0	500	500	500	0	.00	
52180 PRINTING	2,462	5,000	5,906	488	5,000	5,000	5,000	0	.00	
52250 GRANTS AND CONTRIBUTIONS	7,936	8,500	8,995	8,000	8,500	9,950	9,950	1,450	17.06	
52280 AUDIT	2,742	1,390	1,390	1,442	1,390	1,435	1,435	45	3.24	
53010 OFFICE SUPPLIES	450	300	300	450	300	300	300	0	.00	
54050 OTHER EQUIPMENT	0	200	200	75	200	200	200	0	.00	
55110 HAULER FEES	777,635	706,000	767,140	753,500	706,000	733,400	733,400	27,400	3.88	
55130 DISPOSAL FEES	249,229	250,000	288,698	216,481	250,000	250,000	250,000	0	.00	
Total 7601 SOLID WASTE	1,118,630	1,046,952	1,152,191	1,051,525	1,046,952	1,107,507	1,117,142	70,190	6.70	
7602 TRANSFER STATION C										
51020 PART TIME	19,721	20,293	20,293	3,343	20,293	0	0	(20,293)	(100.0)	
51030 OVERTIME	677	600	600	0	600	600	600	0	.00	
51060 FICA	0	1,600	1,600	0	1,600	1,600	1,600	0	.00	
52080 PROFESSIONAL AFFILIATION	0	125	125	0	125	125	125	0	.00	
52130 SERVICE CONTRACTS	840	875	875	840	875	875	875	0	.00	
52140 EQUIPMENT REPAIRS	1,115	700	893	571	700	700	700	0	.00	
52170 ADVERTISING	0	300	300	0	300	300	300	0	.00	
52180 PRINTING	174	350	350	450	350	350	350	0	.00	
52270 OTHER SERVICES	909	750	750	600	750	750	750	0	.00	
53010 OFFICE SUPPLIES	0	50	50	0	50	50	50	0	.00	
53090 CLOTHING SAFETY EQUIPMENT	355	750	854	255	750	750	750	0	.00	
53120 EQUIPMENT PARTS	0	200	200	0	200	200	200	0	.00	
55020 ELECTRIC	1,639	1,650	2,178	1,544	1,650	1,650	1,650	0	.00	
55100 MISCELLANEOUS EXP	1,050	1,050	1,050	1,050	1,050	1,050	1,050	0	.00	
55110 HAULER FEES	7,378	10,000	11,151	10,350	10,000	10,000	10,000	0	.00	
55130 DISPOSAL FEES	20,159	25,000	26,028	24,278	25,000	25,000	25,000	0	.00	
Total 7602 TRANSFER STA	54,017	64,293	67,297	43,281	64,293	44,000	44,000	(20,293)	(31.56)	
Total 218 COVRRRA	1,172,647	1,111,245	1,219,488	1,094,806	1,111,245	1,151,507	1,161,142	49,897	4.49	

3. Fund 224 – Self Supporting Recreation

PROGRAM DESCRIPTION

The program includes all recreation programs, operation of two public beaches, swim lessons, summer camp, after school program, other year-round programs for all ages, special events, the operation and maintenance of facilities at 4 public parks, and a neighborhood playscape.

PROGRAM COMMENTARY

This fund combines all costs for recreation and related facility operations and maintenance except for the salary of the Recreation Director and administrative costs. These costs are supported through program revenues, fees and rental of facilities. In addition, a subsidy for aquatics is received from the general fund.

Three-Year Fund Balances

	2011-12	2012-13	2013-14
Fund Balance 224	57,038	30,951	29,304
Fund Balance 207	0	0	0
Change in Fund Balance	31,019	(26,087)	(1,647)

Town of Coventry
Managers recommended Budget

Budget Fiscal Year: 2016 to 2016

Account# and Description	2014 Actual	2015 Base Budget	2015 Budget	2015 Actual YTD	2015 Est. Actual	Dept Head	Town Manager	Mgr/Bud Inc/Dec	%
224 RECREATION PROGRAMS									
5202 AQUATICS									
51010 REGULAR FULL TIME Recreation Supervisor (2%)	915	615	615	526	615	945	945	330	53.66
51040 TEMPORARY	16,443	22,000	22,000	12,390	22,000	22,000	22,000	0	.00
51041 WSI INSTRUCTORS	5,431	5,500	5,500	4,764	5,500	5,500	5,500	0	.00
51042 GATEKEEPERS/MAINT Minimum wage increases	4,908	5,750	5,750	4,610	5,750	6,750	6,750	1,000	17.39
51060 FICA	444	3,600	3,600	998	3,600	2,700	2,700	(900)	(25.00)
52100 TRAINING Red Cross fees, training materials; offset by fee increases	1,525	500	500	27	500	1,000	1,000	500	100.00
52130 SERVICE CONTRACTS Septic System cleaning 240 Portable toilets485 Staff Schedule app225	800	500	575	320	500	950	950	450	90.00
52140 EQUIPMENT REPAIRS AED equipment pad & battery replacement	425	250	250	0	250	250	250	0	.00
52350 EQUIPMENT	592	500	565	121	500	500	500	0	.00
53090 CLOTHING SAFETY EQUIPMENT	1,007	800	800	295	800	800	800	0	.00
Total 5202 AQUATICS	32,490	40,015	40,155	24,051	40,015	41,395	41,395	1,380	3.45
5203 PARKS & REC PATRIO									
51020 PART TIME	0	10,000	10,000	0	10,000	0	0	(10,000)	(100.0)
51030 OVERTIME	0	500	500	15	500	500	500	0	.00
51040 TEMPORARY	17,066	22,000	22,000	12,388	22,000	22,000	22,000	0	.00
51042 GATEKEEPERS/MAINT Eliminated Security position; hired extra Gatekeepers	11,577	17,200	17,200	10,014	17,200	17,200	17,200	0	.00
51060 FICA	4,461	803	803	3,680	803	3,203	3,203	2,400	298.88
52130 SERVICE CONTRACTS HVAC; Mats; Trash; Water Testing; Pest Control	12,487	9,445	9,779	12,314	9,445	12,445	12,445	3,000	31.76
52140 EQUIPMENT REPAIRS	985	500	700	1,039	500	500	500	0	.00
52160 BUILDING REPAIRS/MAINTENANCE Plumbing costs winterizing & re-opening restrooms seasonally.	7,689	5,000	5,134	5,991	5,000	10,000	10,000	5,000	100.00
52240 MISCELLANEOUS	525	200	200	58	200	200	200	0	.00

Town of Coventry
Managers recommended Budget

Budget Fiscal Year: 2016 to 2016

Account# and Description	2014		2015		2015		2015		Mgr/Bud	
	Actual	Base Budget	Budget	Actual YTD	Est.	Actual	Dept Head	Town Manager	Inc/Dec	%
53070 CUSTODIAL SUPPLIES	3,761	2,500	2,500	1,350		2,500	2,500	2,500	0	.00
55020 ELECTRIC	7,496	7,500	7,500	5,427		7,500	7,500	7,500	0	.00
55030 HEATING FUEL	11,219	8,000	8,000	6,666		8,000	8,000	8,000	0	.00
55050 SEWER	1,450	1,450	1,450	1,220		1,450	1,450	1,450	0	.00
58420 MAJOR MAINTENANCE & CASUALTY	10,414	2,500	4,700	3,334		2,500	3,000	3,000	500	20.00
Total 5203 PARKS & REC	89,130	87,598	90,466	63,496		87,598	88,498	88,498	900	1.03
5204 CAMP CREASER										
52160 BUILDING REPAIRS/MAINTENANCE	1,107	500	500	850		500	500	500	0	.00
55020 ELECTRIC	1,567	1,500	1,500	1,008		1,500	1,500	1,500	0	.00
55030 HEATING FUEL	0	400	400	0		400	400	400	0	.00
Total 5204 CAMP CREASER	2,674	2,400	2,400	1,858		2,400	2,400	2,400	0	.00
5205 OTHER PARKS										
52140 EQUIPMENT REPAIRS	1,751	750	750	904		750	750	750	0	.00
52160 BUILDING REPAIRS/MAINTENANCE	0	0	0	0		0	500	500	500	.00
53150 BUILDING SUPPLIES	0	400	400	295		400	400	400	0	.00
55020 ELECTRIC	2,344	2,200	2,200	1,640		2,200	2,200	2,200	0	.00
Total 5205 OTHER PARKS	4,095	3,350	3,350	2,839		3,350	3,850	3,850	500	14.93
7715 PROGRAMS										
51010 REGULAR FULL TIME Recreation Supervisor (30%)	12,802	13,820	13,820	8,425		13,820	14,167	14,167	347	2.51
51020 PART TIME	13,239	10,000	10,000	5,537		10,000	10,000	10,000	0	.00
51060 FICA	2,707	1,822	1,822	2,422		1,822	1,822	1,822	0	.00
51100 LONGEVITY	700	800	800	800		800	900	900	100	12.50
52040 LICENSES/SUPPORT-DATA PROCES	3,040	4,000	4,000	645		4,000	4,000	4,000	0	.00
52070 OTHER PROFESSIONAL SERVICES	17,681	20,000	20,416	16,922		20,000	20,000	20,000	0	.00
52130 SERVICE CONTRACTS	6,822	4,500	4,500	3,709		4,500	4,500	4,500	0	.00
52180 PRINTING	2,594	2,700	2,700	1,769		2,700	2,700	2,700	0	.00
52200 EQUIPMENT RENTAL	0	500	500	0		500	500	500	0	.00
52240 MISCELLANEOUS	473	300	300	0		300	300	300	0	.00
52280 AUDIT	2,230	515	515	530		515	560	560	45	8.74
53225 PROGRAM COSTS	4,675	8,000	8,100	4,645		8,000	10,000	10,000	2,000	25.00
58120 RECREATION PROGRAMS	6,016	0	1,033	2,683		0	2,000	2,000	2,000	.00
58130 RECREATION TRIPS	3,395	4,000	4,000	6,515		4,000	6,000	6,000	2,000	50.00
Total 7715 PROGRAMS	76,374	70,957	72,506	54,602		70,957	77,449	77,449	6,492	9.15
7716 SUMMER CAMP										
51010 REGULAR FULL TIME Recreation Supervisor (33%)	15,197	15,202	15,202	10,151		15,202	15,584	15,584	382	2.51
51020 PART TIME	51,530	58,000	58,000	45,410		58,000	58,000	58,000	0	.00
51030 OVERTIME	0	500	500	151		500	500	500	0	.00
51060 FICA	3,626	5,638	5,638	3,413		5,638	5,638	5,638	0	.00

Town of Coventry
Managers recommended Budget

Budget Fiscal Year: 2016 to 2016

Account# and Description	2014	2015	2015	2015	2015	Dept Head	Town Manager	Mgr/Bud Inc/Dec	%
	Actual	Base Budget	Budget	Actual YTD	Est. Actual				
51710 BLUE CROSS/BLUE SHIELD	9,040	9,000	9,000	5,301	9,000	9,000	9,000	0	.00
51720 LIFE INSURANCE	77	100	100	52	100	100	100	0	.00
52100 TRAINING	1,250	1,500	1,600	639	1,500	1,600	1,600	100	6.67
52200 EQUIPMENT RENTAL	790	1,000	1,000	828	1,000	1,000	1,000	0	.00
52240 MISCELLANEOUS	129	500	500	102	500	500	500	0	.00
53090 CLOTHING SAFETY EQUIPMENT	2,052	4,000	5,600	1,600	4,000	5,600	5,600	1,600	40.00
53225 PROGRAM COSTS	6,243	6,000	8,100	3,443	6,000	7,500	7,500	1,500	25.00
57210 FIELD TRIPS	5,272	7,000	7,310	9,527	7,000	7,500	7,500	500	7.14
57220 BUS TRIPS	6,608	8,000	8,000	5,160	8,000	8,000	8,000	0	.00
58420 MAJOR MAINTENANCE & CASUALTY	0	2,500	2,500	0	2,500	2,500	2,500	0	.00
Total 7716 SUMMER CAMP	101,814	118,940	123,050	85,777	118,940	123,022	123,022	4,082	3.43
7719 FIREWORKS									
58180 FIRST NIGHT	8,000	12,000	12,000	10,000	12,000	12,000	12,000	0	.00
Total 7719 FIREWORKS	8,000	12,000	12,000	10,000	12,000	12,000	12,000	0	.00
7721 ARTS COMMISSION									
58120 RECREATION PROGRAMS	4,575	4,000	4,000	2,775	4,000	4,500	4,500	500	12.50
Total 7721 ARTS COMMISS	4,575	4,000	4,000	2,775	4,000	4,500	4,500	500	12.50
7724 BASKETBALL									
51010 REGULAR FULL TIME Recreation Supervisor (2%)	916	1,228	1,228	555	1,228	945	945	(283)	(23.05)
51860 EXPENDITURES	12,905	16,000	16,000	10,740	16,000	16,000	16,000	0	.00
Total 7724 BASKETBALL	13,821	17,228	17,228	11,295	17,228	16,945	16,945	(283)	(1.64)
7725 HEALTH NUTRITION A									
51860 EXPENDITURES	3,210	5,000	5,000	4,958	5,000	5,000	5,000	0	.00
Total 7725 HEALTH NUTRI	3,210	5,000	5,000	4,958	5,000	5,000	5,000	0	.00
7726 AFTER SCHOOL PROGR									
51010 REGULAR FULL TIME Recreation Supervisor (33%)	15,117	15,202	15,202	9,228	15,202	15,584	15,584	382	2.51
51020 PART TIME	16,849	24,000	24,000	13,252	24,000	24,000	24,000	0	.00
51060 FICA	2,352	3,000	3,000	1,225	3,000	3,000	3,000	0	.00
51860 EXPENDITURES	3,537	5,000	5,150	1,589	5,000	5,000	5,000	0	.00
Total 7726 AFTER SCHOOL	37,855	47,202	47,352	25,294	47,202	47,584	47,584	382	.81
Total 224 RECREATION PR	374,038	408,690	417,507	286,945	408,690	422,643	422,643	13,953	3.41

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ESTIMATED FUND BALANCE ANALYSIS
As of June 30, 2014

GAAP Basis

Unassigned Fund Balance (6/30/2014)		4,199,209
Supplemental Appropriations		(228,300)
Estimated Revenues in Excess of Budget		0
Estimated Unexpended Appropriations		0
Estimated 6/30/15 Fund Balance		3,970,909
Recommended Use of Reserve for FY 14/15		0
Estimated July 1, 2015 Fund Balance		3,970,909

Note: The Town's Fiscal Management Policy established a goal of a minimum of 10% of budget appropriation. This calculates as $.10 \times \$39,088,204 = \$3,908,820$. The projected Undesignated Fund Balance is 10.2%. Current best policy recommendations in the industry recommend a fund balance of 16%. The Town Council adopted Goals for FY 2014/15 set a goal of 10%. No appropriation of fund balance is included in the budget.

UNIFORM CODE OF ACCOUNTS

OBJECT CODE SUMMARY

10 Personal Services

Wages & Salaries: Payroll costs for employees.

- 51000 Salary And Wages
- 51010 Regular Full Time
- 51020 Part Time
- 51030 Overtime
- 51040 Temporary
- 51090 Other

Employee Benefits: Fringe benefit costs for employees.

- 51060 Fica
- 51070 Pension
- 51100 Longevity
- 51110 Differential
- 51711 Health Ins General Admin
- 51712 Health Ins Public Safety
- 51713 Health Ins Public Works
- 51714 Health Ins Human Services
- 51715 Health Ins Civic & Cultural
- 51720 Life Insurance
- 52290 Worker's Compensation

20 Contractual

Professional Services: Cost of outside professional services.

- 52010 Architects And Engineering
- 52030 Legal
- 52040 Licenses/Support-Data Processing
- 52050 Insurance
- 52060 Indexing Recording
- 52070 Other Professional Services
- 52280 Audit

Employee Development: Professional Association dues, local, regional and national meetings including transportation, lodging, meals and other training expenses such as conference registration fees, seminars and in-house courses.

- 52080 Professional Affiliation
- 52090 Travel Meetings Mileage
- 52100 Training
- 52220 Meals

Postage: Cost of all postage fees and permits.

52110 Postage

Equipment Operation and Maintenance: Cost of services required for operating and monitoring town-owned equipment.

52130 Service Contracts
52140 Equipment Repairs
52150 Radio And Alarm Repairs
52160 Building Repairs/maintenance

Advertising: Notices of Public hearings, referendums, invitations to bid, job announcements and other legal notices.

52170 Advertising

Printing & Duplicating

52180 Printing
52190 Copiers

Rental: Fees paid for use of equipment.

52200 Equipment Rental

Sundry: Grants and contributions to affiliated associations, regional agencies and miscellaneous obligations.

52210 General Assistance
52240 Miscellaneous
52250 Grants And Contributions
52260 Negotiated Union Contract
52270 Other Services

30 Commodities (Materials & Supplies)

Office Products: Costs of materials and supplies, other than those used for operation and maintenance. Usually consumable supplies and items such as staples, tape dispensers, and other office items.

53010 Office Supplies
53020 Office Equipment
53030 Microfilm Photo Supplies

Vehicle Fuel, Lubricants

53040 Gasoline
53050 Diesel Fuel
53060 Motor Oil Lubricants

Janitorial, Paper Goods: Cleaning goods, bathroom supplies, lamps, and paper.

53070 Custodial Supplies
53080 Paper Goods

Clothing - Safety Equipment: All safety equipment, clothing, first aid kits and other loss control items.

53090 Clothing Safety Equipment

Repair Parts: Replacement materials and supplies for town office equipment, cars and trucks.

53100 Auto Parts
53110 Truck Parts
53120 Equipment Parts
53240 Tires

Materials and Supplies: Cost of materials and supplies for the repair and maintenance of town-owned facilities and roads.

53130 Welding Supplies
53140 Hand Tools
53150 Building Supplies
53160 Cement Sand Salt Gravel
53170 Ground Supplies
53180 Street Cleaning Supplies
53190 Police Equipment Supplies
53200 Traffic Control Signs
53210 Other Purchased
53280 Asphalt/hot & Cold Patch

Books, Periodicals, Software: Acquisition of technical books, computer software, newspaper subscriptions, special reports and other publications.

53220 Subscriptions Books

Internal Transfers: Allows inter-fund transfers.

53230 Transfers

Public Relations: Special events and informational newsletters.

53300 Public Relations

40 Capital Outlay (Cost of capital purchases such as furniture, equipment, and pre-manufactured facilities.)

- 54010 Improvements Not Building
- 54020 Office Furniture & Equipment
- 54030 Automobile
- 54040 Trucks
- 54050 Other Equipment
- 54070 Telephone Systems
- 54080 Computer And Data Systems
- 54090 Radio/communications Costs
- 54100 Improvement Buildings

50 Utilities

- 55010 Telephone
- 55020 Electric
- 55030 Heating Fuel
- 55040 Water
- 55050 Sewer

Town of Coventry
Town Council Proposed Budget
Summary by Object

Budget Fiscal Year: 2016 to 2016								
Account_and_Description	2014	2015	2015	2015			Cou/Bud	
	Actual	Base Budget	Actual YTD	Est. Actual	Town Manager	Council	Inc/Dec	%
51000 SALARY AND WAGES	246,469	264,318	198,655	264,318	273,134	273,134	8,816	3.34%
51010 REGULAR FULL TIME	3,669,627	3,803,835	3,153,943	3,823,964	4,019,896	4,019,898	216,063	5.68%
51020 PART TIME	115,907	123,393	72,292	92,621	95,101	95,101	-28,292	-22.93%
51030 OVERTIME	245,913	219,646	251,241	285,196	229,056	229,056	9,410	4.28%
51040 TEMPORARY	26,178	15,425	16,791	20,199	29,310	30,310	14,885	96.50%
51059 PAYROLL TAXES & INSURANCE	22,060	25,467	17,775	25,467	26,309	26,309	842	3.31%
51063 FICA - GA	70,055	76,180	62,565	76,180	77,237	77,237	1,057	1.39%
51064 FICA - PS	135,545	139,629	110,706	139,629	145,605	147,460	7,831	5.61%
51065 FICA - PW	103,212	105,305	99,259	105,305	116,250	116,250	10,945	10.39%
51066 FICA - HUMAN SVCS	15,012	15,390	13,466	15,390	16,740	16,740	1,350	8.77%
51067 FICA - CIVIC/CULTURAL	4,757	4,870	4,305	4,870	5,016	5,016	146	3.00%
51070 PENSION	31,800	32,800	31,800	31,800	32,800	32,800	0	0.00%
51071 PENSION - GA	199,805	149,910	147,954	149,910	122,210	122,210	-27,700	-18.48%
51072 PENSION - PS	293,892	213,323	210,865	213,323	216,963	216,963	3,640	1.71%
51073 PENSION - PW	191,350	171,800	128,608	161,000	144,000	144,000	-27,800	-16.18%
51074 PENSION - HS	42,093	32,550	34,095	34,411	27,860	27,860	-4,690	-14.41%
51075 PENSION - CC	13,873	19,740	17,081	19,740	14,266	14,266	-5,474	-27.73%
51090 OTHER	69,347	70,220	58,565	73,472	69,785	69,785	-435	-0.62%
51100 LONGEVITY	52,957	52,600	48,800	52,600	48,700	48,700	-3,900	-7.41%
51110 DIFFERENTIAL	3,699	3,494	3,457	3,637	4,199	4,199	705	20.18%
51121 FRINGE BENEFITS	21,747	22,829	16,798	22,829	23,270	23,270	441	1.93%
51711 HEALTH INS GENERAL ADMIN	218,021	235,425	182,180	235,425	239,855	239,855	4,430	1.88%
51712 HEALTH INS PUBLIC SAFETY	408,813	413,142	353,044	413,142	421,835	417,230	4,088	0.99%
51713 HEALTH INS PUBLIC WORKS	339,607	386,515	290,786	386,515	393,015	393,015	6,500	1.68%
51714 HEALTH INS HUMAN SERVICES	16,498	34,195	20,082	34,195	34,880	34,880	685	2.00%
51715 HEALTH INS CIVIC & CULTURAL	9,591	9,085	6,981	9,085	9,225	9,225	140	1.54%
51720 LIFE INSURANCE	6,050	6,500	5,559	6,500	6,500	6,500	0	0.00%
51999 REVENUE OFFSET	-12,445	-13,800	-170	-13,800	-14,800	-14,800	-1,000	7.25%
52010 ARCHITECTS AND ENGINEERING	7,937	14,000	17,699	18,000	8,240	8,240	-5,760	-41.14%
52020 FINANCE AND ACCOUNTING	7,960	9,120	7,172	9,120	8,930	8,930	-190	-2.08%
52030 LEGAL	59,120	88,000	117,376	101,350	98,000	93,000	5,000	5.68%
52040 LICENSES/SUPPORT-DATA PROCESSING	69,543	81,475	92,831	97,239	108,487	113,987	32,512	39.90%
52041 DMV FEES	2,978	0	2,971	2,972	0	0	0	#DIV/0!
52050 INSURANCE	134,631	138,000	119,246	138,000	138,750	138,750	750	0.54%
52060 INDEXING RECORDING	24,103	23,600	15,920	23,664	26,650	26,650	3,050	12.92%
52070 OTHER PROFESSIONAL SERVICES	74,486	105,785	102,173	113,195	104,835	104,835	-950	-0.90%
52080 PROFESSIONAL AFFILIATION	15,133	26,979	24,031	26,979	31,293	31,293	4,314	15.99%
52090 TRAVEL MEETINGS MILEAGE	72,060	73,900	7,345	73,850	75,790	75,790	1,890	2.56%
52100 TRAINING	23,016	36,455	19,726	34,095	35,030	35,030	-1,425	-3.91%
52110 POSTAGE	31,610	37,150	19,242	37,270	37,200	37,200	50	0.13%
52130 SERVICE CONTRACTS	168,297	207,121	171,131	196,732	219,671	217,171	10,050	4.85%
52140 EQUIPMENT REPAIRS	50,382	62,019	78,212	78,019	61,919	61,919	-100	-0.16%
52150 RADIO AND ALARM REPAIRS	10,094	13,950	6,418	12,947	16,150	16,150	2,200	15.77%
52160 BUILDING REPAIRS/MAINTENANCE	59,305	48,070	62,692	73,595	55,070	55,070	7,000	14.56%
52170 ADVERTISING	15,107	17,830	16,102	19,953	18,180	18,180	350	1.96%
52180 PRINTING	20,054	26,750	11,300	26,980	27,415	27,415	665	2.49%
52190 COPIERS	2,883	5,825	2,615	5,825	4,950	4,950	-875	-15.02%
52200 EQUIPMENT RENTAL	646	2,400	428	2,400	2,400	2,400	0	0.00%
52220 MEALS	8,048	7,480	7,056	8,353	7,530	5,030	-2,450	-32.75%
52240 MISCELLANEOUS	3,921	3,525	3,720	3,525	3,800	3,800	275	7.80%
52250 GRANTS AND CONTRIBUTIONS	94,811	97,424	196,327	97,424	99,954	99,954	2,530	2.60%
52260 NEGOTIATED UNION CONTRACT	9,030	12,000	13,952	12,000	6,000	6,000	-6,000	-50.00%
52270 OTHER SERVICES	0	300	0	300	300	300	0	0.00%
52280 AUDIT	27,311	29,950	28,456	29,950	30,845	30,845	895	2.99%
52291 WORKER COMP - GA	19,347	22,110	17,583	22,110	23,340	23,340	1,230	5.56%
52292 WORKER COMP - PS	107,952	121,590	112,480	121,590	128,280	128,280	6,690	5.50%
52293 WORKER COMP - PW	86,333	96,490	95,752	96,490	101,800	101,800	5,310	5.50%
52294 WORKER COMP - HS	2,192	2,660	2,336	2,660	2,810	2,810	150	5.64%
52295 WORKER COMP - CC	8,432	11,890	9,341	11,890	12,545	12,545	655	5.51%
52350 EQUIPMENT	0	0	0	0	0	0	0	#DIV/0!
52840 VETERANS' PROGRAMS	0	1,000	0	1,000	1,000	1,000	0	0.00%
52869 FEES	3,351	3,500	3,470	3,500	3,500	3,500	0	0.00%
53010 OFFICE SUPPLIES	17,799	22,440	15,086	21,555	23,080	23,080	640	2.85%
53020 OFFICE EQUIPMENT	32	650	0	650	650	650	0	0.00%

Town of Coventry
Town Council Proposed Budget
Summary by Object

Budget Fiscal Year: 2016 to 2016								
53030 MICROFILM PHOTO SUPPLIES	1,005	1,470	1,293	1,350	1,300	1,300	-170	-11.56%
53040 GASOLINE	68,760	70,675	52,027	70,675	62,625	62,625	-8,050	-11.39%
53050 DIESEL FUEL	70,007	65,500	58,998	66,500	54,500	54,500	-11,000	-16.79%
53060 MOTOR OIL LUBRICANTS	10,445	7,700	7,289	7,700	7,700	7,700	0	0.00%
53070 CUSTODIAL SUPPLIES	4,505	6,550	4,072	5,350	6,350	6,350	-200	-3.05%
53080 PAPER GOODS	5,653	6,900	5,277	6,900	6,900	6,900	0	0.00%
53090 CLOTHING SAFETY EQUIPMENT	47,252	44,950	31,904	41,150	48,450	44,950	0	0.00%
53091 OSHA REQMTS	1,679	2,550	1,437	2,350	4,350	4,350	1,800	70.59%
53092 NFPA REQMTS	9,238	9,810	9,142	10,010	10,010	10,010	200	2.04%
53100 AUTO PARTS	12,991	22,650	15,090	22,650	22,950	22,950	300	1.32%
53110 TRUCK PARTS	47,931	51,000	72,033	64,500	61,500	61,500	10,500	20.59%
53120 EQUIPMENT PARTS	54,290	59,000	36,439	45,500	64,600	64,600	5,600	9.49%
53130 WELDING SUPPLIES	1,081	2,375	2,073	2,375	2,375	2,375	0	0.00%
53140 HAND TOOLS	3,779	6,200	5,732	6,200	6,200	6,200	0	0.00%
53150 BUILDING SUPPLIES	1,035	1,350	427	1,282	1,350	1,350	0	0.00%
53160 CEMENT SAND SALT GRAVEL	214,529	193,200	222,771	241,200	198,200	198,200	5,000	2.59%
53170 GROUND SUPPLIES	33,890	26,900	25,815	26,900	27,100	27,100	200	0.74%
53180 STREET CLEANING SUPPLIES	2,349	2,500	2,462	2,500	2,500	2,500	0	0.00%
53190 POLICE EQUIPMENT SUPPLIES	4,906	9,250	10,225	13,750	9,250	9,250	0	0.00%
53200 TRAFFIC CONTROL SIGNS	5,012	5,000	5,000	5,000	6,000	6,000	1,000	20.00%
53210 OTHER PURCHASED	9,932	12,800	13,927	16,350	16,800	16,800	4,000	31.25%
53220 SUBSCRIPTIONS BOOKS	40,726	41,935	27,907	41,935	41,680	41,680	-255	-0.61%
53225 PROGRAM COSTS	8,203	8,200	6,051	8,200	12,250	17,050	8,850	107.93%
53230 TRANSFERS	78,001	86,350	79,586	88,350	86,350	86,350	0	0.00%
53240 TIRES	14,929	16,950	11,895	16,950	25,850	25,850	8,900	52.51%
53280 ASPHALT/HOT & COLD PATCH	18,000	23,000	23,000	23,000	25,000	25,000	2,000	8.70%
53290 KENNEL SERVICES	3,000	3,000	3,000	3,000	3,000	3,000	0	0.00%
53300 PUBLIC RELATIONS	2,237	4,385	2,717	4,369	4,385	5,385	1,000	22.81%
53610 VAN EXPENSES	1,350	1,350	927	1,350	1,350	1,350	0	0.00%
53640 LAUNDRY	674	580	0	580	580	580	0	0.00%
54010 IMPROVEMENTS NOT BUILDING	1,225	1,300	1,225	1,300	1,300	1,300	0	0.00%
54020 OFFICE FURNITURE & EQUIPMENT	2,156	3,300	2,863	3,348	3,500	3,500	200	6.06%
54050 OTHER EQUIPMENT	9,534	14,869	5,221	14,869	17,169	17,169	2,300	15.47%
54540 COMPUTER REPLACEMENT AND UPGRADE	3,993	4,000	348	4,000	3,000	3,000	-1,000	-25.00%
54960 EQUIPMENT PURCHASES	2,601	3,100	768	1,100	3,200	3,200	100	3.23%
55010 TELEPHONE	20,880	23,132	18,707	23,132	23,132	23,132	0	0.00%
55020 ELECTRIC	154,399	169,800	142,082	167,300	174,200	174,200	4,400	2.59%
55030 HEATING FUEL	93,112	78,300	93,881	87,204	73,169	73,169	-5,131	-6.55%
55040 WATER	908	965	871	965	1,040	1,040	75	7.77%
55050 SEWER	2,610	3,877	3,965	3,895	3,920	3,920	43	1.11%
55130 DISPOSAL FEES	3,163	3,145	2,163	3,145	3,165	3,165	20	0.64%
57040 DOG TAGS	103	200	103	200	200	200	0	0.00%
57050 VETERINARY FEES	984	1,250	93	1,250	1,250	1,250	0	0.00%
57060 ST CT LICENSE FEES	3,973	4,100	0	4,100	4,100	4,100	0	0.00%
57064 PET ADOPTION FEES DEP	270	250	180	250	250	250	0	0.00%
58190 ANNIVERSARY CELEBRATIONS	0	500	500	500	500	500	0	0.00%
*** Grand Total ***	8,876,637	9,191,392	7,969,158	9,376,589	9,487,161	9,483,213	291,821	3.17%

MIL RATE CALCULATION FOR FY 15/16

The Town's finance policy calls for calculating the annual collection rate by using a weighted average of the past three years:

2 times most recent + 2 years prior + 3 years prior / 4 = rate

When the actual numbers are inserted into the formula it is:

(FY 2014)	2*(98.3)	
(FY 2013)	98.2	
(FY 2012)	<u>97.8</u>	
		392.6/4 = +/- 98.15 Collection Rate for FY 2015/16

The value of a mil is calculated by multiplying the current Grand List by the collection rate and dividing by 1000:

October 1, 2014 Grand List	\$ 930,973,231
Collection Rate	<u>.9815</u>
	\$ 913,750,226 / 1000 = 913,750.23

One mil equals \$ 913,750 rounded

The mil rate is established by dividing the current property taxes by the value of one mil:

Current Taxes	\$ 28,505,320
One mil	913,750
Mil Rate	31.2

GRANTS

PROGRAM DESCRIPTION

The Town of Coventry actively pursues grant revenues as they become available. The Town Charter states: "It shall not be necessary for a town meeting to approve additional appropriations which are funded for specific purpose by State and federal grants", so grant revenue and expenditures are not reflected in the main body of the budget. Revenues from grants provide important support and enhancement to the services provided to the citizens of the community. A brief summary of the current grants received by the Town of Coventry is shown here for informational purposes.

PROGRAM COMMENTARY

Grants are received as they become available. The final listing at the end of the fiscal year will be different as new grants are applied for and received. Each grant has a different set of requirements for expenditure accounting and for the term of completion.

The current grant awards provide a wide range of improvements, including bridge repair, road improvements, sidewalks, public safety, playground equipment and transportation.

Current listing of Grants with expenditures to date

Dept	General Government Description	Grant Amount	2/23/15 Spent to date
Education - General			
7111	Competitive School Readiness	3,790	240
7112	Title III	516	0
7114	Title II	31,616	0
7115	Title II - Carryover	16,551	8,470
7120	Title I	118,253	54,532
7121	Title I - Carryover	6,120	6,120
7152	Technology Infrastructure	25,090	25,090
7154	College Career Pathways	5,423	3,094
7180	School Readiness	132,300	118,774
7181	Arts in Education	2,759	0
7274	CCS Professional Learning	5,800	200
Education - Special Ed			
7101	IDEA - Part B-611	336,884	109,324
7102	IDEA - Part B-611 Carryover	69,249	69,249
7103	IDEA Part B-619 Preschool	20,951	854
7104	IDEA Part B-619 Preschool Carryover	11,034	11,034
Energy			
7231	Bright Ideas grant	5,000	0
General Administration			
7243	Nutmeg Fiber connection	15,300	15,300
7265	Historical Preservation	5,000	5,000
Human Services			
7221	Youth Enhancement	4,937	2,786
7241	Elderly Transportation	19,509	15,331
Police			
7209	NECASA - Drug and Alcohol	1,761	0
7251	Speed Detection Grant	4,886	4,000
2102	Click it or Ticket/DUI checkpoints	18,975	3,496
	Bullet Proof Vest	1,892	0
Public Works			
7291	Pucker St Bridge over Hop River	2,000,000	156,995
7212	Main St Streetscape	400,000	0
7255	Safe Routes to Schools	492,000	145,022
Recreation			
7216	Arts Catalyze	6,000	0