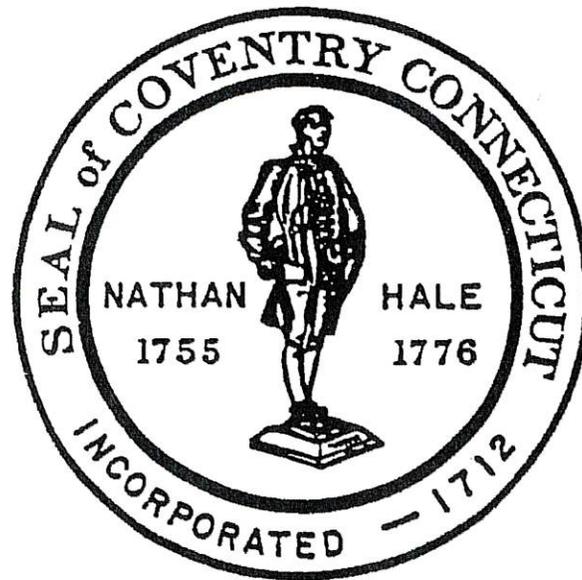


Town of Coventry, CT



Town Manager's Proposed Budget For Fiscal Year 2026-2027

**Presented at the Public Hearing on
Thursday, March 5, 2026
Coventry High School**



OFFICE OF THE TOWN MANAGER
(860) 742-6324

March 2, 2026

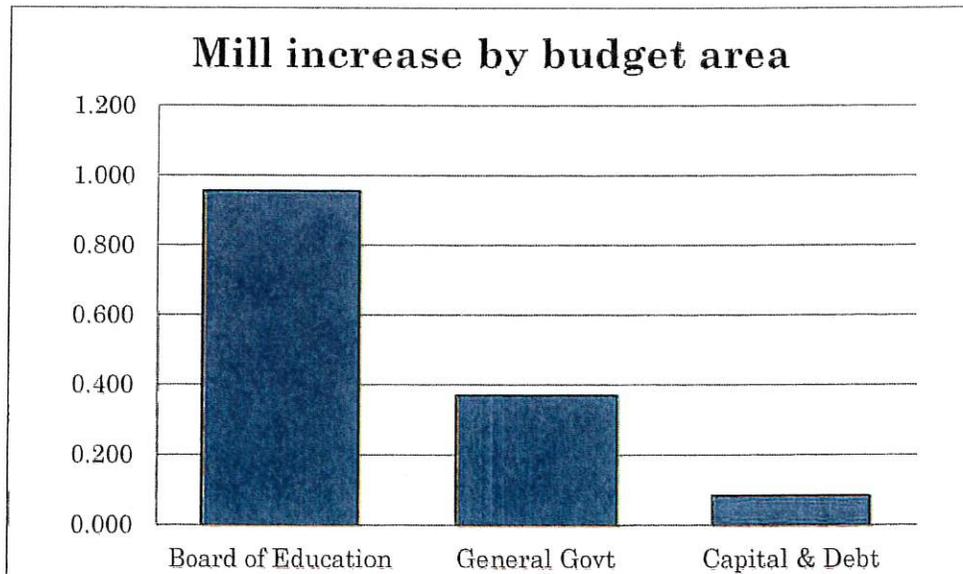
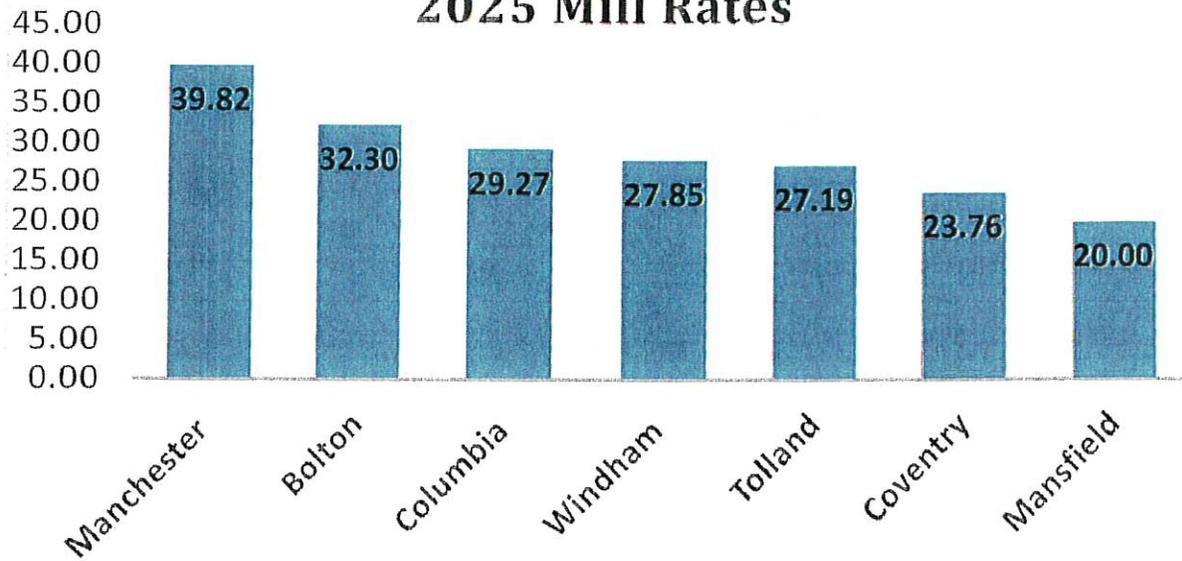
To the Coventry Town Council and Citizens of Coventry;

In accordance with the Coventry Town Charter Section 6-2, I am presenting to the Town Council the Town Manager's recommended budget for Fiscal Year 2026-27 in the amount of \$50,103,318. The Town's General Government, Debt Service, Capital, and School budgets have increased by \$2,275,047. This is an overall 4.76% spending increase compared to last fiscal year.

Our Grand List grew by 1.4% mostly due to new construction and the reconstruction of privately owned utilities within the Town. The proposed mill rate required to fund the proposed FY 2026-2027 budget is 25.17, a 1.41 mill, or 5.95% increase for real estate, personal property and motor vehicle tax.

In comparing our current tax mill rate (23.76) with our neighboring Towns, we can see in the chart below that our rate has been consistently lower than most. This has been the trend for more than a decade. This is especially surprising when we see the extra services we offer as a Town, such as Police and Ambulance. The proposed 1.41 mill increase would still leave Coventry lower by at least 2 mills than the next highest town. Mansfield is the only community in the area that does have a lower mill rate than Coventry at 20.0. However, Mansfield differs in that they have benefited from a significant amount of multi-family construction within their community over the last few years. This development has provided enough growth in the Grand List for Mansfield to be able to cover increased budget expenditures without raising taxes.

2025 Mill Rates



Revenues are explained in Section Two of this Budget and Expenditures in Section Three. In Sections Four through Eight the General Fund Budget expenditures are then broken down into the local government function categories of General Administration, Public Safety, Public Works, Human Services, and Civic and Cultural. This is where the budget detail for each department will be listed. Additionally, Section Nine is Sundry, which lists the expenses the Town has regarding Worker Compensation, Social Security, health and life insurance and employee pensions. Section Ten details the debt service the Town has acquired and the funding needed to satisfy annual payments for past bond issues, loans and lease purchases. Section Eleven details the proposed 5-year Capital Improvement Plan and the FY2026-27 Capital Budget. This provides planned funding for the construction, repair or replacement of major infrastructure such as equipment, vehicles, information

technology and buildings. Additionally, the Budget Appendix details the revenues and expenditures of the Town's Special Revenue Funds: WPCA-Wastewater Treatment Plant, Solid Waste Management, and Self-Supporting Recreation.

EMS Fund: The numbers of Volunteer Firefighters and Emergency Medical Technicians had been in decline prior to the pandemic, and the Town began to contract Emergency Medical Technicians (EMTs). During COVID-19, the Town saw a dramatic loss of volunteers and the cost of the service significantly increased to provide contract paid Emergency Medical Technicians through a private service provider. During the pandemic, the Town used Federal funding from the American Rescue Plan Act (ARPA) to supplement the increased expense of providing ambulance service. In FY2023-24 the Town depleted all ARPA funding available for this service and required the use of General Fund tax dollars to supplement this service moving forward. This expense during these years was rapidly increasing, so in 2024, the Town replaced contracted EMTs with paid Town staffing which stabilized costs and removed the expense of corporate administrative fees (profits). This brought significant savings for the Town's budget. Over the last two years, the Town has been managing this cost while continuously working diligently to recruit new volunteers. The use of newly recruited volunteers, including our new "Live-in Volunteer EMTs", has brought savings to this service allowing the General Fund transfer to the EMS Fund to be reduced in FY2026-27 by \$74,435. Though volunteerism in emergency services nationwide is still in decline, we are seeing it slightly increasing in Coventry, at least for now. Many Volunteer EMT's serve only one to two years before moving on. This is a continuous challenge to maintain staffing. We hope to grow our volunteer workforce, but if unsuccessful we hope to at least keep them on as long as we can as this will allow for a gradual transition to more paid firefighter/EMT positions.

COVRRRA (Trash and Recycling): This service has been another major challenge we have faced in recent years. Connecticut remains in a trash/recycling crisis with the closure of the largest waste to energy plant having closed three years ago in Hartford. The Governor continues to call for the construction of a new plant, but such an initiative, if even started today, will be years away. The Town's solid waste contract calls for an annual increase in trash tipping fees by 3.0%. The recycling charges change annually based on commodity pricing which the state average is now exceeding trash disposals costs. The Town expects a continued increase in this cost as well, given current market conditions. The Town's expenses in FY2022-23 took the COVRRRA fund to a negative fund balance of approximately \$250,000. With the fund operating in FY 2023-24 and FY 2024-25 in the negative, fees were increased in both years. Though the fund remained in the negative last year, it has been recovering on a schedule that was recommended by management. In FY2025-26 Town Council did not raise service fees and it is recommended that fees not be increased again in FY2026-27.

The Water Pollution Control Authority (WPCA): This is an Authority created by the Town government to provide sewer service in our designated service area. The WPCA Board has been researching and planning for five years now on how to best update it's level of sewage treatment within the next few years in order to become compliant with State treatment standards. The WPCA has been operating without an approved State permit for more than a decade. This is another major challenge we have that is near on the horizon. This much needed improvement will be

accomplished by either converting the current treatment plant into a master pump station and pumping the wastewater through a newly constructed force main to the Windham Wastewater Treatment Plant or constructing major improvements at the Coventry Wastewater Treatment Plant to improve sewage treatment levels. The recommended outcome will require much funding for design and construction. As this project will bring our treatment up to State standards, it is anticipated much Federal and State financial assistance will be awarded to supplement the costs to make these improvements over the next few years. The WPCA Board has not raised rates for several years until recently. Due to increased operations costs and anticipated plant improvements, they have voted to increase the annual service fees by \$2.92 per month or \$35.00 per year for FY2026-27. The Town will need to continue to cover outstanding sewer debt for FY2026-27 in the amount of \$376,368. General Fund property taxes will have to pay this amount this year, however these bonds will finally be paid off in FY2026-27 reducing the Town's Debt Service.

Recreation Fund: This special revenue fund is primarily self-sufficient. The Parks and Recreation Department uses program fees to pay seasonal and part-time staff (i.e. lifeguards, coaches, and summer camp counselors) to conduct recreational and instructional programs. Funds pay for supplies and program materials. Additionally, excess funds are used to match State grants to make capital improvements within parks. In the past, the program received support from the General Fund to cover general park maintenance and expenses. This year, the General Fund will cover more of the administrative staff costs and the Recreation Fund will cover a greater amount of the general park maintenance expenses.

Town Staffing: Though the workload has increased and there has been new positions requested in Public Works and additional hours for the Town Clerk's Office, the Town Manager's proposed budget this year does not include any additional full-time positions on Town staff. In the Police Department, a proposed position classification change is recommended. It would be the promotion of one Patrol Officer to the rank of a Sergeant. The Police Chief has requested this, as this would increase the amount of supervisory staff that can be scheduled to be on duty over the time span of 24 hours, 7 days per week. Supervisory staff can provide leadership and guidance to younger and less experienced officers. This would provide a supervisor on duty on night shifts and weekends.

The Town government has four collective bargaining agreements, all of which expire on July 1, 2026. Negotiations are underway, however it is not expected that all salary and benefit information will be finalized prior to the adoption of the proposed budget. Funding for these expenses in FY2026-27 will come from the contingency account within the fund where the positions are budgeted. The majority of positions are funded within the General Fund. Other funds supporting salaries are the COVRRRA Fund, Sewer Fund, and the Parks and Recreation Fund.

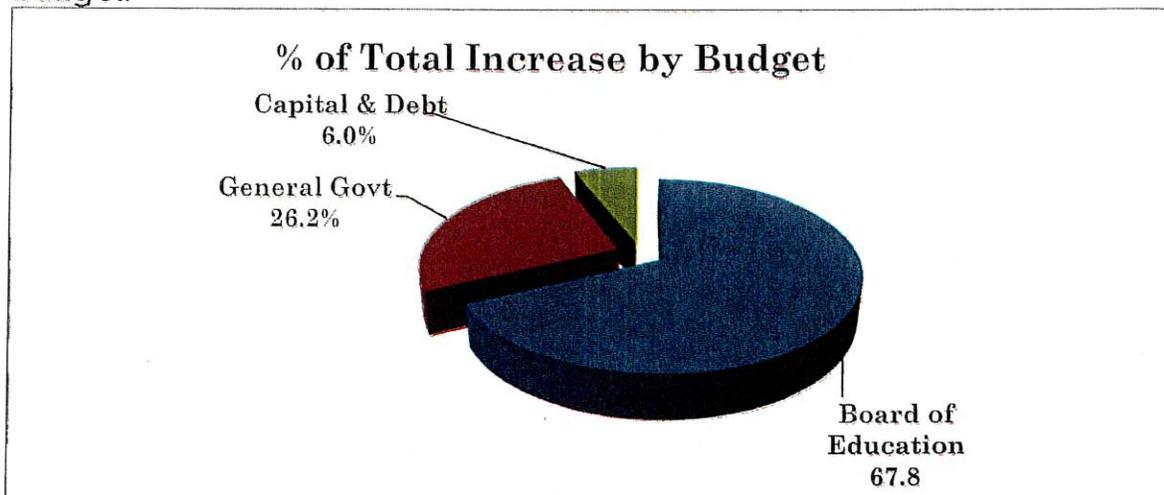
The Booth and Dimock Library, though managed independently, is annually funded by the Town. In this year's budget proposal it was recommended by the Library Director and Library Board of Trustees that the library expand their hours and be opened on Monday. This proposal would provide library services during times comparable to neighboring communities. This would involve additional staff hours

and hiring new part-time positions. In this Town Manger's proposed budget this request was not included due to the level of increased cost. It is recommended in this budget that the Booth and Dimock Library be awarded a 4% increase in spending.

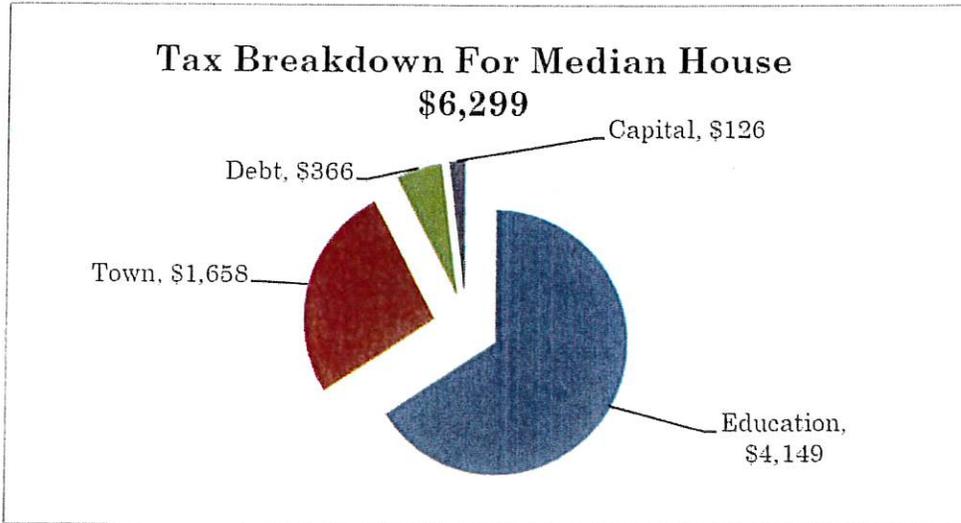
Grants: This proposed budget does have financial challenges as explained. However, there are also planned projects that have brought forward financial successes for Coventry. The Town has been, and remains, successful in the use of State and Federal grants to rebuild key components of our Town's infrastructure. In the coming year we are budgeting \$28,471,305 of grant funds. Use of these funds include the design and construction of several new bridges (Depot Rd., Brigham Rd., Parker Bridge Rd., and Bunker Hill Rd.); traffic safety improvements to South Street, Swamp Road, and Daly Road; facility improvements at Miller Richardson Park , Patriots' Park, Creaser Park and Laidlaw Park; chemical treatments to combat invasive plants in Coventry Lake; and the construction of a water tower in Coventry Village. Grant funding has been a great resource to further improve the Town's infrastructure, but grants do not exist for all the capital improvement needs a municipality has. We must also rely on regular funding through the General Fund to fund vehicles, equipment, safety improvements, grant project engineering, and to pay debt on our bond issues and loans. The full list of projects can be viewed in the Capital Improvement Plan (CIP) in Section Eleven within this budget.

Summary: We recognize that many in our community will not easily absorb tax and fee increases. There is a balance we as local government try to achieve between the level of service the residents want versus what residents can afford. The Council and staff are very aware of the economic conditions that exist in Connecticut and throughout the nation. Though inflation is down this year, it is a mixed economy. Wall Street is doing very well, but Main Street is still recovering. Locally, we also see interest rates stabilizing and new building construction picking up, which is a positive. The Town did see better growth this year due to building construction and the return of homes to full value as the crumbling concrete foundations that impacted our Town are steadily being repaired. It was reported in 2024 that we had lost almost 5.7 million in grand list value (around \$178,000 in annual taxes). About half of those homes have been repaired or on the list for State assistance in the next year.

The chart below shows the percentage of the total proposed increase allocated by the budget.



The following chart shows how the proposed taxes on a median house in Coventry are allocated between the four budgets. Market value of a median house is for this tax cycle \$357,500 with an assessed amount set at \$250,250.



2026-2027 Budget Summaries

The 2026-2027 budget request calls for an increase in spending of \$2,275,047 or 4.76% increase over the previous year. The new mill rate will be 25.17, an increase of 1.41 mills (5.95%) from the current mill rate. The previous charts illustrate how the proposed increase in spending and the tax rate are allocated between the various budgets.

The following chart compares major revenues and expenditures for Fiscal Years 2025/2026 and 2025/2027.

COMPARISON OF FY 2025/2026 and FY 2026/2027 BUDGETS

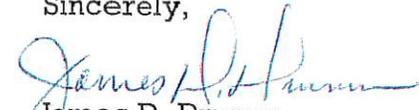
	Adopted FY25/26	Requested FY26/27	\$ Inc/Dec	% Change
Revenues:				
Property tax	\$ 38,160,841	\$ 40,842,113	\$ 2,681,272	7.03%
Intergovernmental	8,549,380	8,342,155	(207,225)	-2.42%
Reserves	205,000	-	(205,000)	-100.00%
Other Local	913,050	919,050	6,000	0.66%
Total Revenues	\$ 47,828,271	\$ 50,103,318	2,275,047	4.76%

	Adopted FY25/26	Requested FY26/27	\$ Inc/Dec	% Change
<u>Expenditures:</u>				
General Government	\$ 12,593,776	\$ 13,190,595	\$ 596,819	4.74%
Board of Education	31,457,874	33,000,696	1,542,822	4.90%
Debt Service	3,314,306	2,912,837	(401,469)	-12.11%
Capital	462,315	999,190	536,875	116.13%
Total Expenditures	\$ 47,828,271	\$ 50,103,318	\$ 2,275,047	4.76%

The Town and Board of Education have proposed responsible budgets. We are moving forward toward a goal of providing better and more cost-effective services. This proposed budget, now having been presented to Town Council, will be reviewed and amended as the Town Council may deem necessary for the good of the Town, the Board of Education and our residents.

This proposed Budget was compiled with research and input from all the departments and agencies within the Town of Coventry. I would like to thank everyone involved for their participation in the development of the Budget, especially Finance Director Cherie Trahan who helped bring this all together.

Sincerely,

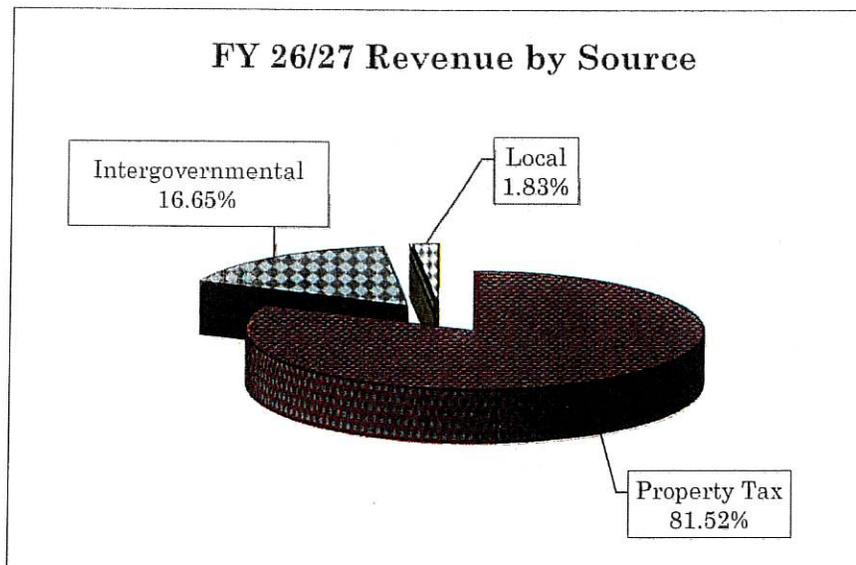

James D. Drumm,
Town Manager

Revenues – General Government

Revenues

The expenditures proposed in the fiscal year 2026/2027 (“FY 26/27”) budget will require revenues equaling \$50,103,318. These revenues will be generated from local property taxes, intergovernmental grants, and other local revenues:

	2025 Actual	Current FY 25-26	Manager Proposed FY 26-27	Change
Property Tax				
Current Taxes	\$ 35,888,712	\$ 37,270,841	\$ 39,952,113	\$ 2,681,272
Delinquent Taxes	550,938	290,000	290,000	-
Interest & Penalties	299,045	180,000	180,000	-
Sup. Motor Veh.	504,950	420,000	420,000	-
<i>Subtotal</i>	<u>37,243,645</u>	<u>38,160,841</u>	<u>40,842,113</u>	<u>2,681,272</u>
Intergovernmental				
Sewer Assessment	285,000	255,000	175,000	(80,000)
State - Education	7,906,879	7,964,047	7,963,520	(527)
State - Gen Govt	199,406	330,333	203,635	(126,698)
<i>Subtotal</i>	<u>8,391,285</u>	<u>8,549,380</u>	<u>8,342,155</u>	<u>(207,225)</u>
Reserves	-	205,000	-	(205,000)
Other Local	<u>1,164,529</u>	<u>913,050</u>	<u>919,050</u>	<u>6,000</u>
General Fund Total	<u>\$ 46,799,459</u>	<u>\$ 47,828,271</u>	<u>\$ 50,103,318</u>	<u>\$ 2,275,047</u>



Property Taxes

The chart below illustrates how the proposed mil rate would affect houses of differing assessed values. Assessed value is 70% of October 1, 2025 fair market value. It is estimated that the median house in Coventry is now assessed at \$250,250. This means that half the properties are above this point and half are below:

Market Value	Assessed Value	FY 25/26		FY 26/27		Annual Increase	Monthly Increase
		Monthly	Annually	Monthly	Annually		
100,000	70,000	138.60	1,663	146.83	1,762	99	8.23
125,000	87,500	173.25	2,079	183.53	2,202	123	10.28
150,000	105,000	207.90	2,495	220.24	2,643	148	12.34
175,000	122,500	242.55	2,911	256.94	3,083	173	14.39
200,000	140,000	277.20	3,326	293.65	3,524	197	16.45
225,000	157,500	311.85	3,742	330.36	3,964	222	18.51
250,000	175,000	346.50	4,158	367.06	4,405	247	20.56
275,000	192,500	381.15	4,574	403.77	4,845	271	22.62
300,000	210,000	415.80	4,990	440.48	5,286	296	24.68
325,000	227,500	450.45	5,405	477.18	5,726	321	26.73
350,000	245,000	485.10	5,821	513.89	6,167	345	28.79
357,500	250,250	495.50	5,946	524.90	6,299	353	29.40
375,000	262,500	519.75	6,237	550.59	6,607	370	30.84
400,000	280,000	554.40	6,653	587.30	7,048	395	32.90
425,000	297,500	589.05	7,069	624.01	7,488	419	34.96
450,000	315,000	623.70	7,484	660.71	7,929	444	37.01
475,000	332,500	658.35	7,900	697.42	8,369	469	39.07
500,000	350,000	693.00	8,316	734.13	8,810	493	41.12
525,000	367,500	727.65	8,732	770.83	9,250	518	43.18
550,000	385,000	762.30	9,148	807.54	9,690	543	45.24
575,000	402,500	796.95	9,563	844.24	10,131	568	47.29
600,000	420,000	831.60	9,979	880.95	10,571	592	49.35
625,000	437,500	866.25	10,395	917.66	11,012	617	51.41

Intergovernmental Revenues

Intergovernmental revenues are the second largest source of revenues for Coventry. The Town Council proposed budget for the FY26/27 budget shows a decrease in total State and Federal Aid. This represents a 2.42% decrease from the FY25/26 approved budget. Estimates pertaining to State aid were taken from the Governor's proposed State budget released in February 2026. State Aid changes from year to year depending upon the climate at the State Capitol. Based on the revised Education Cost Share formula approved in 2017, Coventry will continue to see decreases in education funding each year through FY28.

Sewer Assessments are the payment from the Sewer Assessment Fund to cover the scheduled sewer debt service payments. Starting in FY 18/19 the Sewer Operation Fund also began contributing to the sewer debt service payments. For FY 26/27, the Sewer Operating Fund has committed to a contribution of \$55,000. The Sewer Assessment Fund is committed to a contribution of \$175,000.

Reserves and Transfers

Fund balance is essential to maintain cash flow and maintain a good credit rating. Council policy sets a target of 15% for unassigned fund balance. Council policy states that “the undesignated fund balance will not be utilized to offset tax increases if the balance is less than 15%”. As of June 30, 2025 the Town’s unassigned fund balance is \$6,617,976 or 13.84%. Bond rating agencies look at fund balance, and other factors, when rating a municipality’s credit worthiness.

The FY20/21 budget included use of \$310,000 of fund balance to offset tax revenue. This was approved by the Council as part of a strategic COVID-19 Finance Response Plan. This plan included anticipation of use of fund balance while preparing future budgets to smooth the impact of returning to no use of fund balance. Based on this, there is no planned use of fund balance submitted with this budget.

Other Local Revenues

Other Local Revenues consist of a variety of fees for permits and services. These include insurance reimbursement, building department permits/fess, police private duty and interest revenue.

Town of Coventry
Town Manager's Estimated Revenue Budget
FY 2026 - 2027

Account ID		FY25 Actual	FY26 Adopted	FY26 Actual	Town Manager	\$ Incr/(Decr)	% Incr/(Decr)
GENERAL PROPERTY							
110-6010-40211	CURRENT	35,888,712	37,270,841	4,731,728	39,952,113	2,681,272	7.19%
110-6010-40212	DELINQUENT	550,938	290,000	55,586	290,000	0	0.00%
110-6010-40213	INT & PENALTIES	299,045	180,000	31,953	180,000	0	0.00%
110-6010-40214	SUPP MOTOR VEHICLE	504,950	420,000	7,199	420,000	0	0.00%
Total GENERAL PROPERTY		37,243,645	38,160,841	4,826,466	40,842,113	2,681,272	7.03%
SEWER ASSMT REIMB DEBT SERVICE							
110-6026-40203	SEWER ASSESSMENT COLLECTIONS	285,000	255,000	0	175,000	(80,000)	-31.37%
Total SEWER ASSMT REIMB DEBT SERVICE		285,000	255,000	0	175,000	(80,000)	-31.37%
ST OF CT FOR EDUCATION							
110-6030-40300	ED COST SHARING ECS GRANT	7,895,051	7,952,595	0	7,952,910	315	0.00%
110-6030-40306	ADULT EDUCATION	11,828	11,452	0	10,610	(842)	-7.35%
Total ST OF CT FOR EDUCATION		7,906,879	7,964,047	0	7,963,520	(527)	-0.01%
ST OF CT FOR GEN GOV'T							
110-6040-40401	ELDERLY CIRCUIT BREAKER				0	0	
110-6040-40403	MOTOR VEHICLE TAX REIMBURSEMENT		124,965	0	\$0	(124,965)	-100.00%
110-6040-40406	DISABILITY EXEMPT	2,182	2,000	0	3,000	1,000	50.00%
110-6040-40407	GRANT IN LIEU OF TAXES	27,531	26,443	0	23,410	(3,033)	-11.47%
110-6040-40409	CASINO FUNDS	13,336	13,336	0	13,336	0	0.00%
110-6040-40411	VETERANS ADDT TAX RELIEF	6,279	5,900	0	6,200	300	5.08%
110-6040-40412	EMPG	0			0	0	
110-6040-40414	TELEPHONE ACCESS GRANT	22,533	20,000	0	20,000	0	0.00%
110-6040-40415	YOUTH SERVICES SALARY GRANT	0	14,000	0	14,000	0	0.00%
110-6040-40428	MUNICIPAL REVENUE SHARING	10,533	10,533	1,965	10,533	0	0.00%
110-6040-40436	LAKE MANAGEMENT GRANTS				0	0	
110-6040-40459	MUNICIPAL REVENUE SHARING	113,156	113,156	0	113,156	0	0.00%
110-6040-40462	MUNICIPAL ASSISTANCE GRANT				0	0	
110-6040-40463	FEMA				0	0	
110-6040-40464	MUNICIPAL CRF				0	0	
110-6040-40466	EARLY VOTING	3,856			0	0	
Total ST OF CT FOR GEN GOV'T		199,406	330,333	1,965	203,635	(126,698)	-38.35%
HOUSING AUTHORITY P.I.L.O.T.							
110-6046-40460	P I L O T	37,049	43,000	24,700	48,000	5,000	11.63%
Total HOUSING AUTHORITY P.I.L.O.T.		37,049	43,000	24,700	48,000	5,000	11.63%
FINANCE							
110-6060-40601	INVESTMENT INCOME	437,096	300,000	0	300,000	0	0.00%
110-6060-40602	INSURANCE REIMB & CLAIMS	4,105	25,000	46,659	25,000	0	0.00%
110-6060-40603	CONVEYANCE TAX	159,252	150,000	124,473	150,000	0	0.00%
110-6060-40604	SALE OF TAX SALE PROPERTY				0	0	
110-6060-40605	PRESCHQOL ADMINISTRATION	2,673	1,300	0	1,300	0	0.00%
Total FINANCE		603,126	476,300	171,132	476,300	0	0.00%

TOWN CLERK

Town of Coventry
Town Manager's Estimated Revenue Budget
FY 2026 - 2027

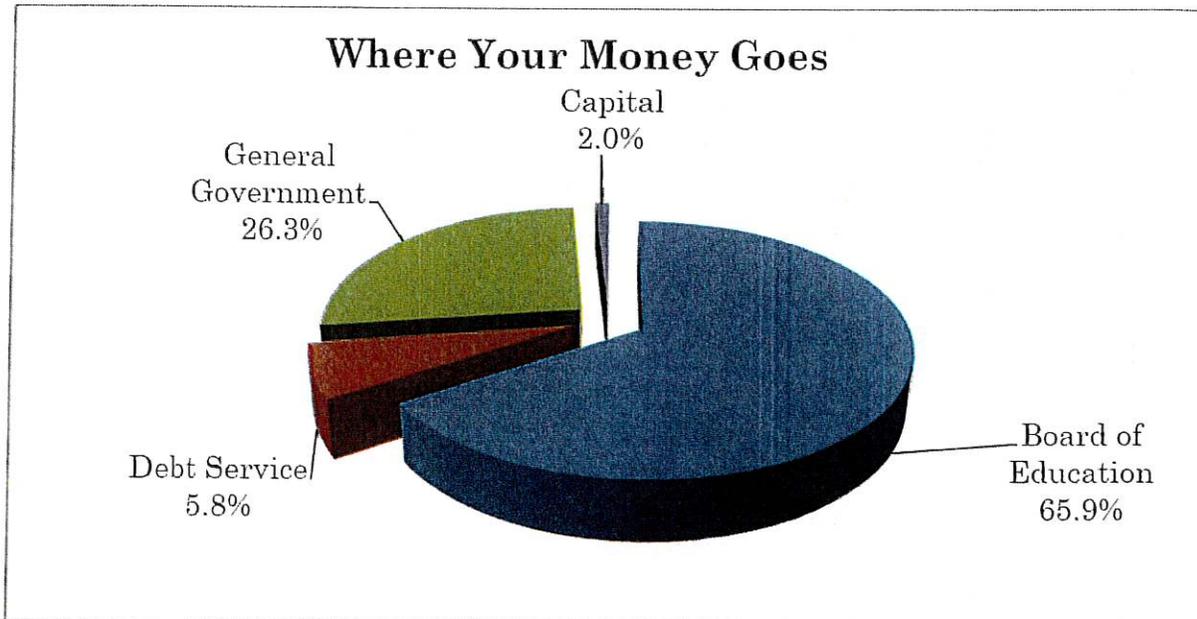
Account ID		FY25 Actual	FY26 Adopted	FY26 Actual	Town Manager	\$ Incr/(Decr)	% Incr/(Decr)
110-6062-40621	OFFICE RECEIPTS	77,637	80,000	46,097	80,000	0	0.00%
Total TOWN CLERK		77,637	80,000	46,097	80,000	0	0.00%
ASSESSOR							
110-6063-40631	COPY CHARGES	65	200	0	200	0	0.00%
Total ASSESSOR		65	200	0	200	0	0.00%
DEVELOPMENT/PLANNING							
110-6064-40641	ZONING PERMITS	12,650	11,000	6,950	11,000	0	0.00%
110-6064-40642	PLANNING & ZONING	1,768	0	2,892	0	0	
110-6064-40643	ZONING BD OF APPEALS	6,106	0	4,462	0	0	
110-6064-40644	INLAND WETLANDS	4,310	0	1,540	0	0	
110-6064-40645	REGS AND MAPS	178	250	42	250	0	0.00%
110-6064-40646	10% PERMIT FEES	(3,872)	100	(956)	100	0	0.00%
Total DEVELOPMENT/PLANNING		21,140	11,350	14,930	11,350	0	0.00%
BUILDING DEPARTMENT							
110-6066-40661	BLDG PERMITS/FEES	340,976	240,000	132,122	240,000	0	0.00%
110-6066-40662	FIRE INSPECTION	1,120	1,000	340	1,000	0	0.00%
110-6066-40663	BLASTING PERMITS				0	0	
Total BUILDING DEPARTMENT		342,096	241,000	132,462	241,000	0	0.00%
POLICE SERVICES							
110-6070-40622	WARDEN RECEIPTS	870	400	70	400	0	0.00%
110-6070-40625	DOG LICENSE	8,826	10,000	3,624	10,000	0	0.00%
110-6070-40626	FINGERPRINTING	2,201	2,000	720	2,000	0	0.00%
110-6070-40701	SPECIAL DUTY	7,500	7,500	0	7,500	0	0.00%
110-6070-40702	LOCAL PARKING FINES	355	300	125	300	0	0.00%
110-6070-40703	PERMITS	8,025	7,000	2,610	7,000	0	0.00%
110-6070-40705	OTHER	280	1,000	559	1,000	0	0.00%
110-6070-40707	MUNICIPAL SURCHARGE	3,016	1,000	715	2,000	1,000	100.00%
Total POLICE SERVICES		31,073	29,200	8,423	30,200	1,000	3.42%
RENTS/MISCELLANEOUS							
110-6078-40604	SALE OF TOWN PROPERTY	281			0	0	
110-6078-40781	RENTS/STATE LEASES	32,510	32,000	0	32,000	0	0.00%
110-6078-40782	UNANTICIPATED REVENUE	19,552	0	20,688	0	0	
Total RENTS/MISCELLANEOUS		52,343	32,000	20,688	32,000	0	0.00%
SUPPLEMENTAL							
110-6079-40862	USE OF FUND BALANCE	0	205,000	0	0	(205,000)	-100.00%
Total SUPPLEMENTAL		0	205,000	0	0	(205,000)	-100.00%
Grand Total		46,799,459	47,828,271	5,246,863	50,103,318	2,275,047	4.76%

EXPENDITURES

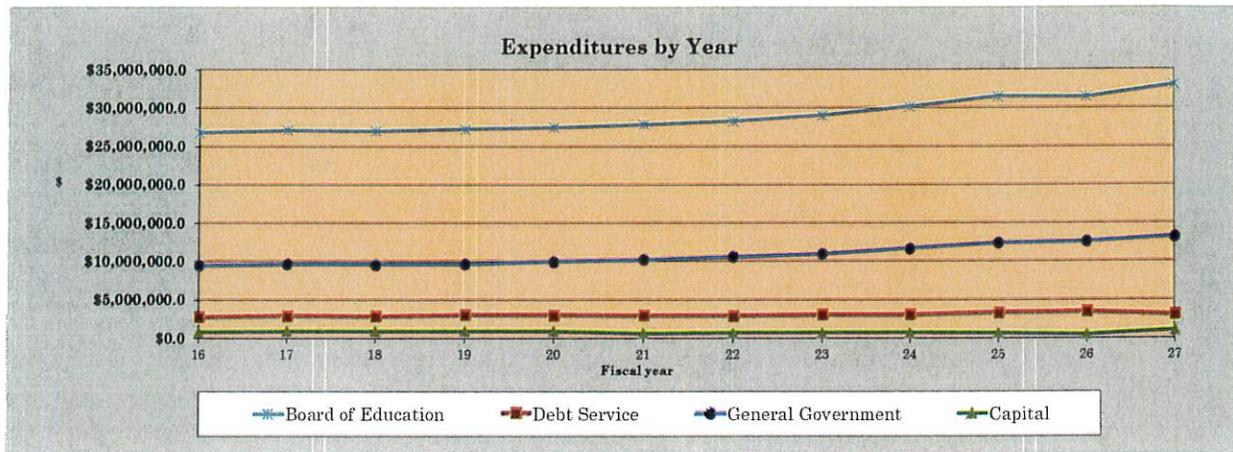
The expenditure part of the budget is broken down into the categories of General Government, Board of Education, Debt Service, and Capital Expenditures which includes the Reserve for Capital & Nonrecurring Expenditures (CNREF). The requested expenditures for the FY year 26/27 total \$50,103,318, an increase of \$2,275,047 or 4.76% over the adopted FY 25/26 budget.

<u>Budget Area</u>	<u>Approved Budget FY25/26</u>	<u>Proposed Budget FY26/27</u>	<u>\$ Inc/Dec</u>	<u>% Change</u>
General Government	\$ 12,593,776	\$ 13,190,595	\$ 596,819	4.74%
Board of Education	31,457,874	33,000,696	1,542,822	4.90%
Debt Service	3,314,306	2,912,837	(401,469)	-12.11%
Capital	462,315	999,190	536,875	116.13%
TOTAL EXPENDITURES	\$ 47,828,271	\$ 50,103,318	\$ 2,275,047	4.76%

The following chart shows a breakout of the various budget areas by percentage which, when combined, create the annual budget.



The next illustration shows historical trends for the same categories.



General Government

The Town operating budget recommended for FY 26/27 is \$13,190,595, which represents a \$596,819 or 4.74% increase compared to the current adopted budget. The Town budget makes up 26.33% of the total operating budget. The following table presents a summary of the operating budget by function.

	Approved Budget FY25/26	Proposed Budget FY26/27	Inc/(Dec)	%
General Administration	\$ 2,248,207	\$ 2,380,068	\$ 131,861	5.87%
Public Safety	3,389,032	3,338,389	(50,643)	-1.49%
Public Works	2,806,572	2,904,987	98,415	3.51%
Human Services	356,276	365,690	9,414	2.64%
Civic and Cultural	761,999	800,142	38,143	5.01%
Sundry	3,031,690	3,401,319	369,629	12.19%
Total	\$ 12,593,776	\$ 13,190,595	\$ 596,819	4.74%

Personnel Services

Steelworkers, Supervisors and Police Union contracts are all in negotiations for a contract beginning July 1, 20226. Nonunion employees are expected to receive comparable wage increases. Increased wages also means an increase to social security payments. Since no contracts have been settled at this time, estimated wage increases are included in a contingency line called "Negotiated Union Contracts". This budget maintains the current level of Town staffing. Due to turnover, there were new hires, many of whom are receiving step increases based on their union contract.

Due to Medical inflation and claims our health insurance rates are projected to have an 8% increase due to increased claim trends and medical inflation.

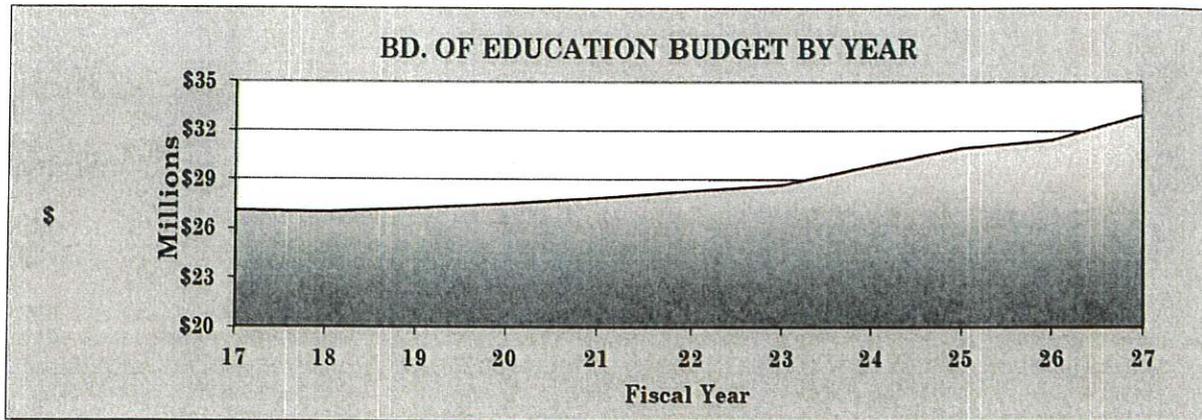
Pension expenses have remained at \$629,361 as recommended by the actuary. We continue to contribute the amount based on the annual actuarial review. Our unfunded pension liability is solid and was 76.70% funded as of July 1, 2025.

Capital Expenditures

Capital Expenditures within the General Government budget are \$999,190. An increase of \$536,875 from the prior year budget.

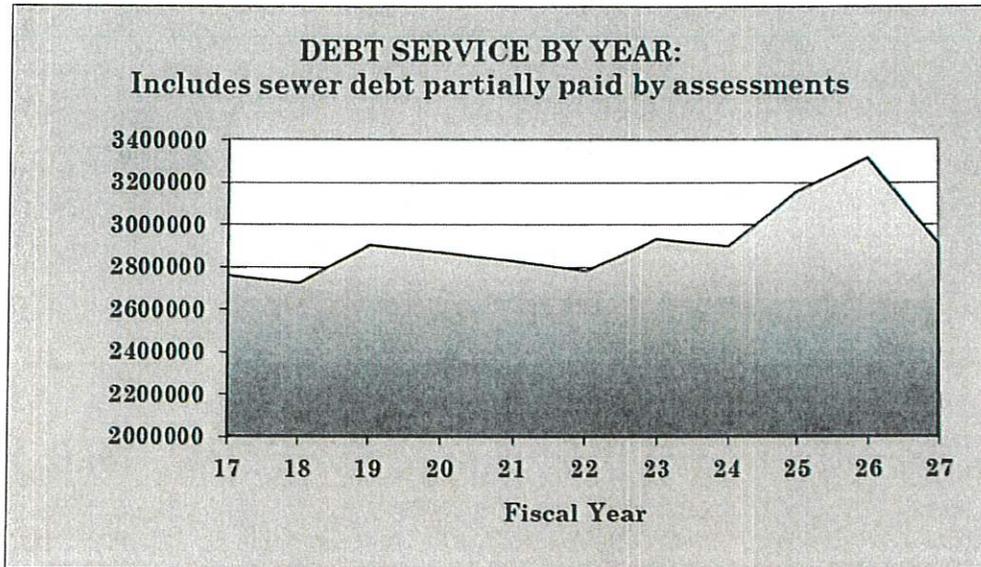
Board of Education

The Coventry Public Schools prepares an independent budget utilizing the same process the Town agencies go through. The Superintendent of Schools gathers and prepares a budget, which is reviewed and modified as necessary by the Board of Education and then forwarded to the Town Council for review and modification. The Town Council, under Connecticut law, has the authority only to reduce the bottom line of the Board's budget, not specific programs. The Board of Education submitted a budget request of \$33,000,696 an increase of \$1,542,822 or 4.9%, above their adopted FY 25/26 budget. Please see the separate Board of Education budget for details.



Debt Service

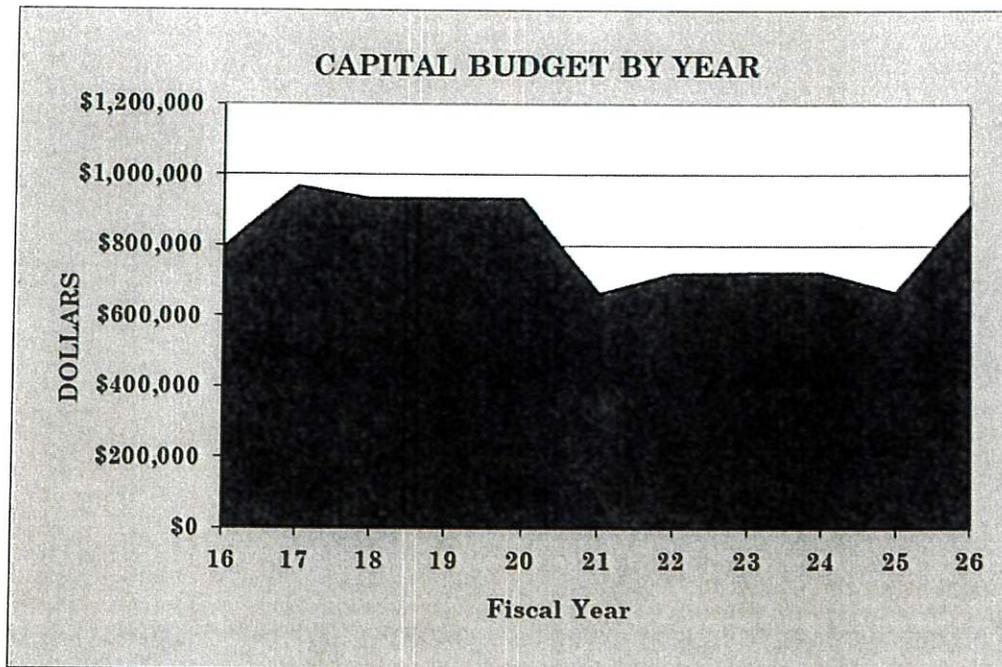
Debt Service as a percentage of the budget is 5.81% of the total budget, which is well below the 10% threshold of concern. In FY26 the Town retires two capital leases. Sewer debt continues to be partially paid by sewer assessments; the final sewer expansion payment will be in fiscal year 2027. There are two proposed lease purchases detailed in the Capital section of the budget document.



Capital Expenditures

The Capital Expenditures Budget request for the general operating budget is \$999,190, an increase of \$536,875 or 116.13% from the prior year's budget. The largest items are recurring expenses for summer roads, lake management, Town and School computer resources and replacement Police vehicle. Over the years many projects were deleted or delayed in an effort to hold down the impact of the overall tax increase, creating a backlog of projects. Please refer to the Capital section of the budget for further details and information on other funding sources.

Under the Local Capital Improvement Program (LoCIP), the State of Connecticut will reimburse the Town 100% of approved infrastructure improvements. Details of planned projects are contained in the Capital budget. Based upon auditor's advice, LoCIP has been established as a Special Revenue Fund. We receive approximately \$150,000 per year. These items are not part of the referendum and are voted on at the Town Meeting. \$153,065 is proposed for several projects this year.



Ambulance Fund Transfer

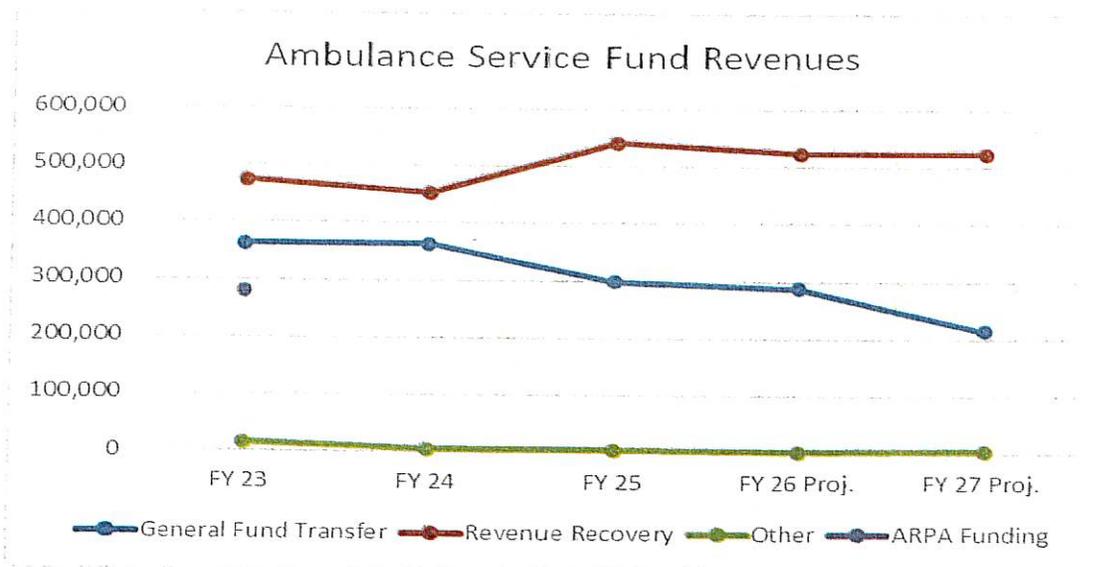
The Ambulance Fund Transfer proposed in the FY27 budget is \$288,146. The Ambulance Fund Transfer represents 0.57% of the total budget.

In March of 2020 at the start of the COVID 19 pandemic, it was determined that there was an immediate need to switch to 24 hours a day, 7 days a week ambulance services (previously the Town had contracted for 12 hours a day, 7 days a week). Preliminary revenue projections showed the services almosted cover themselves fully. As time went on, it has become very clear that the Ambulance Fund is not able to sustain the 24/7 ambulance service without additional funding from the taxpayers. One main reason for this is Medicare and Medicaid cost rates. When we bill for ambulance services, Medicare's allowable reimbursement is approximately 50% of our total charges. Medicaid's allowable reimbursement is approximately 30%. Medicare and Medicaid calls represent approximately 76.12% of all calls made by our ambulance. This severely limits the amount of revenue that can be generated from these calls.

Ambulance services are an important service that the Town provides to its residents. Without 24/7 ambulance coverage, residents will rely on mutual aid from other Towns and/or volunteer EMS crews. This will cause a significant increase in response times, which are very important in emergency situations.

Fiscal year 2025 has been the first year under the staffing model, proposed by the Fire Chief that Coventry hired 5 full-time staff members and up to 9 part-time staff members. Part-time employee count varies depending on hours needed to be covered. Overall we have had two successful years for the Fire/EMS service in Coventry.

It is recommended that the General Fund transfer to the Ambulance Fund be reduced from \$288,146 in FY 25/26 to \$213,711 for FY 26/27, a reduction of \$74,435. The chart below reflects the revenue trends for the five-year period. Fund Balance is projected to be \$166,766 at June 30, 2027 based on the proposed budget.



Debt Service

9101 DEBT SERVICE

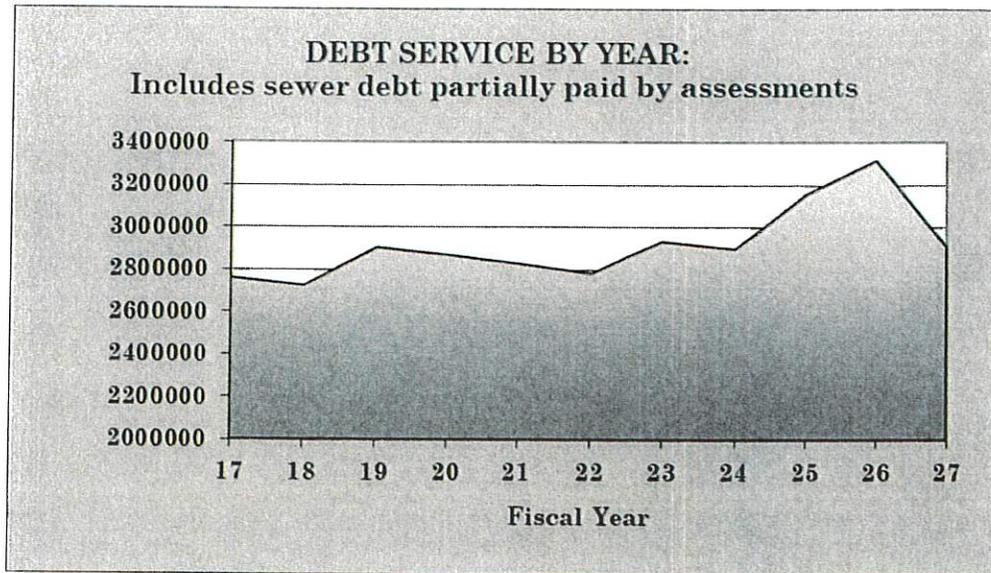
PROGRAM DESCRIPTION

This account shows the cost of principal and interest payments on all outstanding and anticipated long and short-term notes for Town and School purposes. It also includes the short term financing referred to as lease purchasing for capital equipment.

PROGRAM COMMENTARY

The Debt Service budget shows a decrease of \$401,469 for the upcoming fiscal year in comparison to the FY 2026 budget. Payments of debt are offset by revenues of \$175,000 from the Sewer Assessment fund.

Outstanding and new lease purchases are included in this budget category since the IRS views them as debt payments. The budget proposal includes the purchase of a small dump truck and in-car police cameras.



Town of Coventry
Town Manager's Proposed Budget
FY 2026/27

Account ID	Description	FY25 Actual	FY26 Adopted	FY26 Actual	Dept Head	Town Manager	\$ Incr/(Decr)	% Incr/(Decr)
DEBT SERVICE								
110-9101-52312	SEWER EXPANSION PROJECT - CWF LOAN	551,366	551,368	183,789	551,368	551,368	0	0.00%
110-9101-52554	SCHOOL ASBESTOS ABATEMENT (2015 Refu	27,480	24,480	24,480	0	0	(24,480)	-100.00%
110-9101-52556	WATER SYSTEM MANDATES (2015 Refundin	27,480	24,480	24,480	0	0	(24,480)	-100.00%
110-9101-52564	PARKER BRIDGE RD BRIDGE (2015 Refundin	12,680	11,220	11,220	0	0	(11,220)	-100.00%
110-9101-52587	POLICE STATION BONDS (2010 Refunding)	79,500	76,500	76,500	0	0	(76,500)	-100.00%
110-9101-57542	DEBT SERVICE EXPENDITURES	94,641	390,000	389,714	243,240	243,240	(146,760)	-37.63%
110-9101-57543	FINANCING COSTS 2006 BONDS (2015 Refur	6,360	6,120	6,120	0	0	(6,120)	-100.00%
110-9101-58290	PUBLIC WORKS FACILITY (2015 Refunding)	192,780	186,660	171,360	180,540	180,540	(6,120)	-3.28%
110-9101-58295	ROAD WORK (2016 Bonds)	213,304	210,004	22,502	206,704	206,704	(3,300)	-1.57%
110-9101-58300	PUCKER ST BRIDGE (2016 Bonds)	31,055	30,055	2,778	25,055	25,055	(5,000)	-16.64%
110-9101-58453	NORTH COVENTRY FIREHOUSE RENOVATIO	111,613	103,913	9,456	101,362	101,362	(2,551)	-2.45%
110-9101-58454	ROOF REPAIR/REPLACEMENT(2015 Refundir	97,020	93,940	86,240	90,860	90,860	(3,080)	-3.28%
110-9101-58558	2019 SCHOOL CODE AND ENERGY BONDS	183,563	177,063	23,531	170,563	170,563	(6,500)	-3.67%
110-9101-58559	2019 JONES CROSSING BRIDGE BONDING	49,613	47,863	6,431	46,113	46,113	(1,750)	-3.66%
110-9101-58560	ROAD BONDS 2020	283,500	273,500	36,750	263,500	263,500	(10,000)	-3.66%
110-9101-58562	SCHOOL ROOF REPLACEMENT (2022 BOND)	275,900	268,150	56,575	260,400	260,400	(7,750)	-2.89%
110-9101-58563	LIBRARY RENOVATION (2022 BOND)	69,200	67,200	13,600	65,200	65,200	(2,000)	-2.98%
110-9101-58564	SOFTBALL FIELD	32,450	31,450	5,725	30,450	30,450	(1,000)	-3.18%
110-9101-58590	SERVICE TRUCK	17,000	17,000	0	0	0	(17,000)	-100.00%
110-9101-58653	TANKER TRUCK (2)	40,329	40,330	0	40,330	40,330	0	0.00%
110-9101-58654	TANKER (3)	56,816	56,817	58,816	56,817	56,817	0	0.00%
110-9101-58680	DUMP TRUCK (1)	30,629	30,630	31,672	30,630	30,630	0	0.00%
110-9101-58681	DUMP TRUCK (2)	37,750	37,750	0	37,750	37,750	0	0.00%
110-9101-58682	DUMP TRUCK (3)	22,872	22,875	0	22,875	22,875	0	0.00%
110-9101-58683	DUMP TRUCK(4)	24,296	0	0	0	0	0	
110-9101-58684	DUMP TRUCK (5)	23,747	23,750	23,747	23,750	23,750	0	0.00%
110-9101-58695	SMALL DUMP & MOWER	32,858	32,858	32,858	0	0	(32,858)	-100.00%
110-9101-58702	POLICE CRUISER	11,500	0	0	0	0	0	
110-9101-58707	POLICE CRUISER	12,178	12,180	0	12,180	12,180	0	0.00%
110-9101-58735	BONDS 2023	212,650	466,150	366,325	453,150	453,150	(13,000)	-2.79%
Total DEBT SERVICE		2,862,130	3,314,306	1,664,669	2,912,837	2,912,837	(401,469)	-12.11%

Capital Improvement Budget Town of Coventry, CT



Town Manager's Proposed Budget For Fiscal Year 2026-2027 To Fiscal Year 2030-2031

Capital Improvement Plan

Administrative Summary

Process Calendar

- Completed Capital Budget requests turned into Town Manager (including Board of Education) : December 16, 2025
- Hearing Legal Notice deadline: February 19, 2026
- Planning & Zoning 8-24 Review: February 23, 2026 (due to Winter Storm Hernando-postponed)
- Town Manager's budget submission: March 2, 2026
- Public Budget Hearing: March 5, 2026
- Council adjustment deadline: April 6, 2026
- Town meeting Legal notice deadline: April 14, 2026
- Annual Town Meeting: April 25, 2026
- Adjourned Town Meeting/Referendum: May 5, 2026

Capital Improvement Plan

Administrative Summary

Visions and Goals

What is a capital improvement program? A capital improvement program (CIP) as used in Coventry is a multi-year planning instrument used to identify needed capital projects and to coordinate the financing and timing of the improvements.

Why do we need a CIP? Many governments go about the process of considering and approving capital projects in an undisciplined and uncoordinated manner. Such ad hoc procedures inevitably waste public funds, fail to consider available information and sometimes result in poor project timing. Optimal results require an orderly, comprehensive process that: 1) considers all projects at a single time; 2) produces a planning document that considers available financing sources and feasible timing. Opportunities for public input can be enhanced, while complaints are minimized about projects that "come from nowhere".

A CIP ensures some continuity when decision makers change because of expiring terms or personnel changes. Most important, projects of dissimilar character are compared and evaluated by elected officials who represent the public in choosing between various facilities and services.

Can capital programming save us money? Investors and bond rating agencies stress the value of a CIP for a government seeking to borrow funds. The absence of rational, long-term planning is a negative factor when the rating agencies evaluate the Town. The result is a higher interest rate on bond issues sold by governments that do not document and disclose their long-term capital financing needs and plans. Thus, a tangible cost savings results when capital improvement programming is used. Another financial benefit from the capital programming process is the avoidance of poorly timed projects. Far too often governments install capital facilities, only to find them torn up later by other installations. Good planning can ensure that these efforts are coordinated and costly duplications avoided. Finally, significant savings can accrue to taxpayers when major capital financing is coordinated so that bond issues are sold infrequently, but at good times during the economic cycle. A sound capital planning process helps to promote such practices.

Will a CIP show us anything we don't already know? Many governments have failed to engage in long-term financial planning and, as a result, are unaware of how their capital financing requirements will accumulate over future years. As a result, some jurisdictions unfortunately have deferred maintenance and capital replacement projects in order to sustain operations beyond their financial capabilities. The capital improvement programming process can help to identify financial imbalances and begin the steps necessary to assure sound, long-term operations and capital financing strategies.

The attached summary of the Capital Improvement Program recognizes the Town's ongoing responsibility to maintain its capital investment in facilities, equipment, and infrastructure and to improve those facilities to meet the demands of a dynamic community. The program also recognizes, however, the Town's responsibility to limit such undertakings to a level which will preserve the fiscal integrity of the Town.

Capital Improvement Plan

Administrative Summary

Policies

What is a capital project? All capital improvements are single projects usually exceeding \$10,000 in cost with a life expectancy of five (5) years. The Board of Education has a \$20,000 threshold for capital projects. All projects under these thresholds are contained in the Town and Board operating budgets.

What is the relationship of the capital budget to the general fund budget? An appropriation should be included in the general fund budget annually for capital expenditures. This appropriation becomes one of several sources of funds to finance individual specific projects which are proposed.

Other sources of financing for the capital budget include state and federal grants, transfers from other funds, capital reserve for non-recurring expenditures fund, Town Road funds, Locip, and other miscellaneous funds.

Most elements of the capital budget will be included in the capital as an approved project when they are approved by the voters at the annual Town Meeting. However, items to be financed from bond issues are not included in the capital fund as an approved project until such time as a successful bond referendum is held.

In addition to the CIP the Town of Coventry has established, pursuant to chapter 108 of the CT general statutes, a capital reserve fund. The purpose of the fund is to allow the accumulation of a reserve to fund future projects. Under ideal conditions payments would be made into this fund annually from the general fund and expenditures paid out this this fund. This would allow for a more equal annual flow of funds for capital projects.

Process

Each Agency and Department are requested to study their operation and prepare a CIP budget submission of their projected capital needs for the upcoming six years to the Town Manager in November of each year. Pursuant to the Coventry Town Charter the Manager reviews these requests and prioritizes and modifies them. The CIP plan is then submitted to the Planning and Zoning Commission to review in accordance with C.G.S. 8-24. The budget proposal is combined with the Annual Operating Budget and submitted to the Town Council in March. The Council reviews the submittal, and takes input from the citizens through the Budget Hearing and also from the Planning and Zoning Commission. After making modifications the Council's proposed Budget is submitted to an Annual Town Meeting on the fourth Saturday of April. The Town Meeting may make reductions to the proposed budget. The resulting budget is then submitted to a referendum in early May. If approved at the referendum the plan is in place for July and projects may proceed in accordance with Town purchasing regulations. If it is not approved, the budget returns to the Town Council for further adjustments. They then send it to a Special Budget Meeting, where reductions can be made. The resulting budget is then sent to referendum. This cycle continues until a budget is approved by voters of the Town.

CAPITAL IMPROVEMENT PLAN

SUMMARY

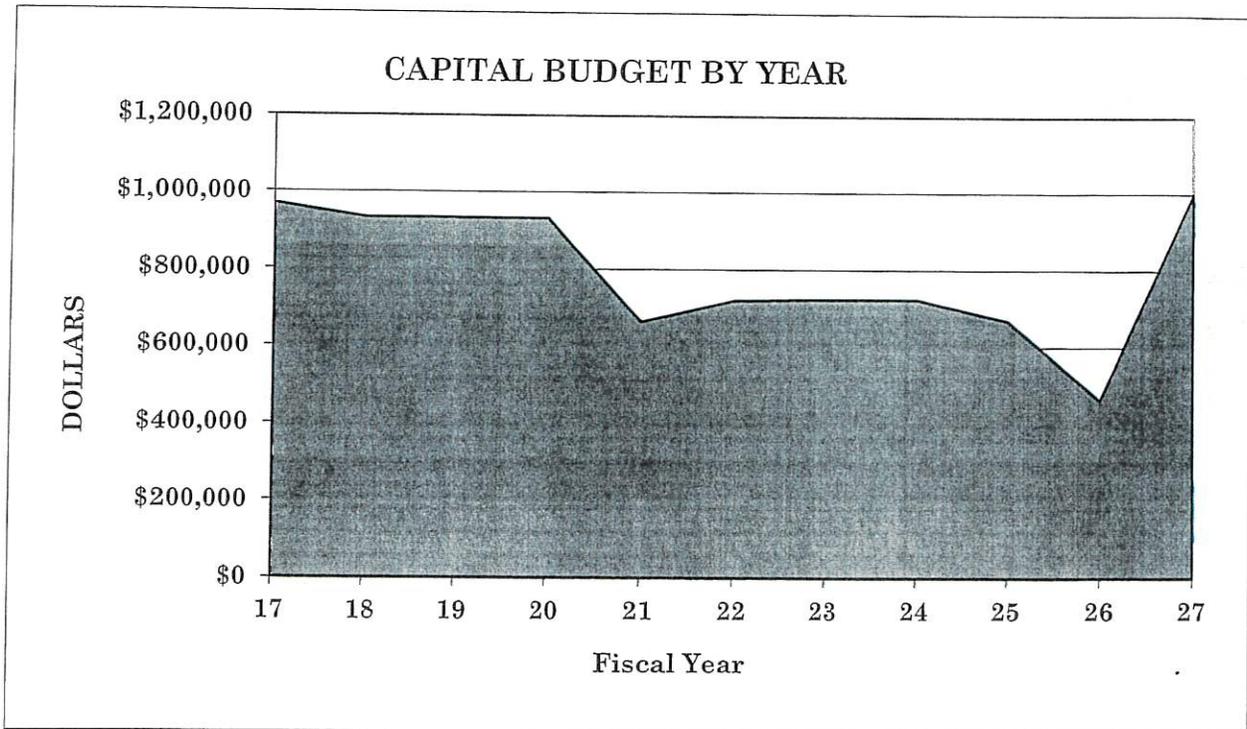
CAPITAL IMPROVEMENT PROGRAM: FY 2027-2031

PROGRAM DESCRIPTION

CAPITAL IMPROVEMENT PROGRAM BUDGET SUMMARY

FISCAL YEAR 26-27

	<u>Adopted</u>	<u>Requested</u>	<u>Increase/</u>
	<u>25/26</u>	<u>26/27</u>	<u>Change</u>
Estimated Revenues			
General Fund	\$ 462,315	\$ 999,190	\$ 536,875
Town Aid Road	\$ 290,000	\$ 378,000	\$ 88,000
LOCIP	\$ 154,000	\$ 153,065	\$ (935)
Capital Non-Recurring Reserve	\$ -	\$ 28,000	\$ 28,000
State & Federal Grants	\$ 29,128,550	\$ 24,009,050	\$ (5,119,500)
Notes & Bonds	\$ 2,689,000	\$ 2,104,000	\$ (585,000)
Other	\$ 402,000	\$ 365,000	\$ (37,000)
Lease Purchase	\$ -	\$ 435,000	\$ 435,000
TOTAL	\$ 33,125,865	\$ 28,471,305	\$ (4,654,560)
Estimated Expenditures			
General Administration	\$ 3,854,000	\$ 3,590,000	\$ (264,000)
Public Safety	\$ 316,000	\$ 635,065	\$ 319,065
Public Works	\$ 27,795,750	\$ 22,971,240	\$ (4,824,510)
Human Services	\$ -	\$ -	\$ -
Culture & Recreation	\$ 310,001	\$ 189,000	\$ (121,001)
Education	\$ 825,114	\$ 1,052,000	\$ 226,886
Reserve for Capital (CNREF)	\$ 25,000	\$ 34,000	\$ 9,000
TOTAL	\$ 33,125,865	\$ 28,471,305	\$ (4,654,560)



CAPITAL IMPROVEMENT PROGRAM

The following Capital Project Funds are established to account for the resources used for the acquisition of capital facilities and infrastructure for the Town of Coventry with the exception of those items financed by Special Revenue Funds, State and Federal grants, and/or Bonding. The Government Finance Officer's Association (GFOA) recommends that the Capital projects should annually equal between 5-10% of the organizations General Fund. Using that standard, the Town should allocate between \$1.9 Million to \$3.8 million per year to update buildings, roadways, vehicles, equipment and other infrastructure. The Town has funded less than the minimum recommended level of Capital projects from General fund in recent years. Though the Town has successfully supplemented the CIP with grants for infrastructure projects and park improvements, they have not addressed equipment and infrastructure needs that do not fall within the scope of available State and Federal grants.

CAPITAL EXPENDITURES (General Fund):

This funding source relies on the use of Town cash, raised through taxes, to undertake necessary capital improvements or make capital purchases. This year, \$999,190 is requested, which is an increase of \$536,876 from the Town Manager's proposed Capital budget last year. \$362,000 is proposed for the Board of Education, an increase of 226,886 or 267.9% from the prior year. The FY2026 Capital Budget approved by Town Council was artificially low at \$462,315 due to savings from FY2025 being transferred by Town Council to supplement Capital projects prior to FY2026 Budget year. Those savings have now been used. Last year's record low Capital budget was a significant drop from FY2023 when Capital Budget was funded at \$726,500. Though amount recommended for capital expenditures may appear high, industry standards for capital replacement call for funding 10-15% of the annual General Fund operating budget. We fall short of that standard by \$2.8-\$4.2 million. This means over time, we rely on borrowing to pay for projects and incur interest expenses which could have been avoided if we adequately funded this account on an annual basis. Twenty (20) projects are planned for this activity. They include:

1. Summer Road Program (added to Town Aid Road)	\$135,000
2. Crack Sealing of CHS Parking Lot	25,000
3. Network Refresh	30,000
4. Education Computer Upgrades	35,000
5. Classroom Furniture	10,000
6. School Maintenance Vehicle	70,000
7. Fire Pump (CHS/CNH) & Inspections of Fire Tanks	102,000
8. HVAC Inspection	90,000
9. Historic Library Portico Repairs (50/50 State grant match)	39,500
10. Town Hall Computer Upgrades	40,000
11. Revaluation	30,000
12. DPW Pickup Truck	50,000
13. Police Computer Aided Dispatch (CAD) System Upgrade	30,000
14. FD/EMS Service Vehicle	85,000
15. SCBA (FD Air Tanks)	20,000
16. Fire Personal Protective Turn Out Gear	25,000
17. Special Ops. FD gear	15,000
18. Fire Hose/Equipment	9,000
19. CNREF	34,000
20. Lake Management (water quality)	124,690

TOTAL \$999,190

TOWN AID ROADS

The State of Connecticut grants money to the Town based upon the number of miles of improved and unimproved roads. The improved road funds supplement town tax

dollars for the annual road resurfacing program. The unimproved road fund is designed to upgrade non-paved roads. We hope to receive \$378,000 in Town Aid for Roads (TAR) funds from the State. TAR funds are supplemented by \$135,000 of local funds for a total summer roads program of \$513,000.

LOCAL CAPITAL IMPROVEMENT PROGRAM (LOCIP)

The State of Connecticut has established a trust fund to promote local infrastructure repair. The State will reimburse the Town for 100% of eligible improvement projects to Town roadways, buildings and facilities. LOCIP, in general, cannot be utilized to purchase equipment or furnishings, or on school buildings. The Town will not receive these funds if the projects are not completed. The funds are not included in the revenue projections per auditor's advice. Instead a separate Special Revenue Fund has been created. A separate question at Town meeting is required. Annually the fund receives around \$150,000 and balances can be carried forward. Ten (10) projects totaling \$153,065 have been proposed:

1	Patriots Park Improvements	\$18,000
2	Miller-Richardson Park Improvements	\$19,000
3	Creaser Park Improvements	\$18,000
4	Laidlaw Park Improvements	\$20,000
5	Town Hall Improvements	\$20,000
6	Guardrail Installations/Repairs	\$20,000
7	Small Bridge and Culverts	\$20,000
8	Open Space Stewardship	\$5,000
9	Sidewalk Extension and Repair	\$8,000
10	Fire Pond Maintenance	\$5,065
	Total	\$153,065

CAPITAL & NON-RECURRING EXPENDITURES FUND (CNREF)

The Town Charter provides for the establishment and funding of a Capital Non-Recurring Expenditures Fund for the purpose of paying the cost of capital improvements over multi-year periods. In accordance with Chapter 108 of the Connecticut General Statutes, the Town Council may levy an annual tax not to exceed two (2) mils for the benefit of CNREF. In addition, the Council may transfer to the CNREF any portion of resources of the General Fund not otherwise appropriated. In an effort to restore this fund, increasing appropriations are scheduled to get to the point where major equipment purchases can be made. The FY2027 budget proposes a contribution of \$34,000 to this fund. The purchase of a used staff car is being proposed in FY2027 in the amount up to \$28,000. It is hoped that at year-end some additional funds may be appropriated to this fund to help build the funds for future capital equipment and vehicle needs.

STATE & FEDERAL GRANTS

Occasionally the Town becomes aware of opportunities to undertake special projects utilizing funds from government or private grants. Grants anticipated include:

1	PD Security & Body Cameras/Communications upgrade	\$446,000
2	Historic Library Portico Repairs	\$39,500
3	Hale Trails Project	\$250,000
4	Daly Road Safety Improvements	\$3,000,000
6	Lake Management Projects (water quality)	\$75,000
7	Bunker Hill Bridge	\$700,000
8	Pedestrian Improvements-Main St/South St/Cross St.	\$498,000
9	Depot Road Bridge	\$6,600,000
10	Brigham Road Bridge	\$4,643,750
11	Parker Bridge	\$714,000
14	South St/Swamp Rd. Safety Improvements	\$2,042,800
15	Village Water Tower Project	3,500,000
16	Hwy 44 Sewer Extension Project (from Bolton)	\$1,500,000
	Total	\$ 24,009,050

NOTES & BONDS

The Town borrows money from time to time to finance large expenditures beyond the Town's ability to pay on a cash basis. To borrow money or undertake a project of more than \$100,000, approval of a Town meeting and referendum is required in accordance with Section 9-3 of the Town Charter. A \$3,520,000.00 bond proposal is recommended for a vote this spring. This bond includes a fire pumper/tanker/ladder/aerial (Quint) truck (replacing 25 year old truck), an ambulance (replacing 9 year old truck-now out of service), and a streetsweeper (replacing a 19 year-old streetsweeper). The bond also would fund replacing the 40-year-old fire alarms at GHR and CGS and replacing failing intercom systems at all four of Coventry's public schools.

OTHER

Special project funds are established from time to time for specific projects. Several projects are envisioned this year. The Sewer Fund and Recreation Fund will both fund improvements of their respective locations. In addition, there are \$250,000 in local grants and in-kind contribution work related to the Town's many State & Federal grants.

1.	WPCA -WWTP Basin Maintenance	Sewer Fund	\$80,000
2.	Patriot's Park Improvements	Recreation Fund	\$5,000
3.	Miller-Richardson Park	Recreation Fund	\$15,000
4.	Laidlaw Park Improvements	Donation	\$15,000
5.	In-Kind Contribution	DPW Budget GF	\$250,000
		Total	\$365,000

LEASE PURCHASE

From time to time the Town decides to lease purchase equipment over time to lessen the immediate impact of the acquisition cost. These lease purchase agreements must contain a clause which releases the Town from the agreement if the payment is not funded. The annual payments are typically carried in the debt service portion of the budget. Two Lease Purchases are proposed: 1) one seven-year lease purchases for a small fully equipped dump truck with snowplow at a cost of \$150,000 (7-year lease for approximately \$24,500 annually). 2) One seven-year lease for a large fully equipped dump truck with snowplow at the cost of \$285,000 (7-year lease for approximately \$44,400 annually).

Town of Coventry
Town Manager's Proposed Budget
FY 2026/27

Account ID	Description	FY25 Actual	FY26 Adopted	FY26 Actual	Dept Head	Town Manager	\$ Incr/(Decr)	% Incr/(Decr)
CAPITAL EXPENDITURES								
110-9201-54300	CAPITAL & NONRECURRING	106,565	25,000	0	34,000	34,000	9,000	36.00%
110-9201-54401	SIDEWALK EXT	2,500	0	0	0	0	0	
110-9201-54910	CLASSROOM FURNITURE	0	0	0	10,000	10,000	10,000	
110-9201-57980	LAKE MANAGEMENT PROJECTS	162,999	21,201	0	124,690	124,690	103,489	488.13%
110-9201-58025	POLICE TECHNOLOGY	0	0	0	30,000	30,000	30,000	
110-9201-58296	PARKING LOT REPAIR/MAINTENANCE	0	0	0	25,000	25,000	25,000	
110-9201-58540	COMPUTER REPLACEMENT AND UPGRADES	85,680	105,000	115,804	40,000	40,000	(65,000)	-61.90%
110-9201-58545	WELL CONTAMINATION	45,000	0	0	0	0	0	
110-9201-58718	PICK UP TRUCK	0	0	0	50,000	50,000	50,000	
110-9201-58727	SCBA FIRE PAKS	24,000	16,000	0	20,000	20,000	4,000	25.00%
110-9201-58730	FIRE EQUIPMENT/GEAR	25,000	13,000	0	25,000	25,000	12,000	92.31%
110-9201-58732	FIRE HOSE/EQUIPMENT	12,000	12,000	0	9,000	9,000	(3,000)	-25.00%
110-9201-58733	FIRE - SPECIAL OPERATIONS EQUIPMENT	9,683	0	0	15,000	15,000	15,000	
110-9201-58743	CHS/CNH FIRE PUMP.TANK INSPECTIONS	0	0	0	102,000	102,000	102,000	
110-9201-58744	SCHOOL HVAC INSPECTIONS	0	0	0	90,000	90,000	90,000	
110-9201-58745	SCHOOL MAINTENANCE VEHICLE	0	0	0	70,000	70,000	70,000	
110-9201-58746	HISTORIC LIBRARY PORTICO REPAIRS	0	0	0	39,500	39,500	39,500	
110-9201-58747	FD/EMS SERVICE VEHICLE	0	0	0	85,000	85,000	85,000	
110-9201-58820	REVALUATION	35,000	0	0	30,000	30,000	30,000	
110-9201-59880	SUMMER ROAD PROGRAM	290,000	135,000	0	135,000	135,000	0	0.00%
110-9201-59910	EDUCATIONAL COMPUTERS	40,000	35,000	0	35,000	35,000	0	0.00%
110-9201-59911	NETWORK REFRESH	40,000	100,114	84,533	30,000	30,000	(70,114)	-70.03%
Total CAPITAL EXPENDITURES		878,427	462,315	200,337	999,190	999,190	536,875	116.13%

2027 through 2031
Capital Improvement Plan
 Coventry, Ct
Department Summary

Department	2027	2028	2029	2030	2031	Total
CNREF	34,000	200,000	200,000	200,000	200,000	834,000
Culture & Recreation	189,000	515,000	245,000	7,080,000	40,000	8,069,000
Education	1,052,000	15,680,560	14,219,000	1,840,000	13,662,000	46,453,560
General Administration	3,590,000	187,000	2,342,000	142,000	150,000	6,411,000
Human Services			40,000			40,000
Public Safety	635,065	595,049	2,510,500	330,000	674,000	4,744,614
Public Works	22,971,240	4,096,000	2,423,000	38,623,000	1,320,000	69,433,240
GRAND TOTAL	28,471,305	21,273,609	21,979,500	48,215,000	16,046,000	135,985,414

2027 through 2031
Capital Improvement Plan
 Coventry, Ct
Funding Source Summary

Source	2027	2028	2029	2030	2031	Total
Bonding	2,104,000	11,615,090	10,970,740	21,200,000	6,650,000	52,539,830
Capital NonRecurring Fund	28,000	30,000				58,000
Cemetery Fund		30,000				30,000
Donations\Non-Gov't Grant	15,000					15,000
EMS Fund		120,000		26,000	450,000	596,000
General Fund	999,190	2,219,049	3,069,000	1,881,000	3,261,000	11,429,239
In-Kind Services	250,000					250,000
Lease Purchase	435,000	530,000		310,000		1,275,000
LOCIP	153,065	150,000	150,000	150,000	135,000	738,065
Recreation Fund	20,000	5,000		15,000		40,000
Sewer Fund	80,000	86,000	102,000	10,000		278,000
State/Federal Grant/Loan	24,387,050	6,488,470	7,687,760	24,623,000	5,550,000	68,736,280
GRAND TOTAL	28,471,305	21,273,609	21,979,500	48,215,000	16,046,000	135,985,414

2027 through 2031
Capital Improvement Plan
 Coventry, Ct
Projects By Department

Department	Project #	Priority	2027	2028	2029	2030	2031	Total
CNREF								
CNREF FUND	12-GA-01	2	34,000	200,000	200,000	200,000	200,000	834,000
	CNREF Total		34,000	200,000	200,000	200,000	200,000	834,000
Culture & Recreation								
Parking Lot Resurfacing	09-CR-05	3			50,000			50,000
Patriots Park Improvements	09-CR-06	1	23,000	15,000	15,000	30,000	15,000	98,000
Miller Richardson Improvements	09-CR-07	1	34,000	500,000	25,000	25,000	25,000	609,000
Laidlaw Park Improvements	09-CR-08	3	35,000		35,000			70,000
Creaser Park	09-CR-11	2	18,000			25,000		43,000
New Community Center	23-CR-02	2			75,000	7,000,000		7,075,000
Portico/Historic Library Repairs	24-CR-03	2	79,000		45,000			124,000
	Culture & Recreation Total		189,000	515,000	245,000	7,080,000	40,000	8,069,000
Education								
Network Upgrades	09-ED-01	1	30,000	30,000	30,000	30,000	50,000	170,000
Classroom Furniture	09-ED-11	2	10,000	45,000	45,000	45,000	45,000	190,000
School Carpet Replacement	09-ED-14	2			36,000			36,000
School Custodial Equipment	14-ED-03	3		32,000				32,000
School Maintenance Vehicles	14-ED-05	1	70,000		38,000			108,000
School Wood Floor Refinishing	14-ED-06	2		42,000	42,000		42,000	126,000
CHS Lecture Hall Seating	14-ED-09	3		70,000				70,000
Crack Sealing of School Parking Lots	18-ED-01	1	25,000				25,000	50,000
GHR Parking Lot Replacement	18-ED-07	1		650,000				650,000
Fireproof File Cabinets	20-ED-04	3		50,000				50,000
Replacement Lockers - CNH	21-ED-05	3			65,000			65,000
Asbestos Abatement CHS	21-ED-06	3			250,000			250,000
Fire Pump Replacment & Tank Repair and Inspection	23-ED-01	1	102,000					102,000
Classroom technology	23-ED-02	2	35,000	200,000	200,000	200,000		635,000
CGS Perimeter Sidewalk Replacement	24-ED-01	2			85,000			85,000
District Wide Window Replacement	24-ED-04	2				150,000	10,000,000	10,150,000
CHS Asbestos Removal	24-ED-05	4				260,000		260,000
Portable building and ramp-GHR	25-ED-11	3		55,000				55,000
GHR/CGS Paging Systems	25-ED-13	1	200,000					200,000
CHS/CNH AC replacement	25-ED-15	2		65,000				65,000
CNH Rooftop units	25-ED-16	1		550,000				550,000
Replace AC Units-CHS Lecture Hall & CNH LGI	25-ED-21	1		72,000				72,000
Replace VCT-CHS	25-ED-26	3				55,000		55,000
Exterior Door Replacement-CGS	25-ED-31	2			120,000			120,000
Window AC units-CGS	25-ED-32	1		47,000				47,000
Window AC units-GHR	25-ED-33	1		38,000				38,000
Window AC units-CNH	25-ED-34	1		46,000				46,000
CGS playground fencing	25-ED-35	1			100,000			100,000
Fire Alarm Replacement-CGS	25-ED-36	1	155,000					155,000
Fire Alarm Replacement-GHR	25-ED-37	1	155,000					155,000
Generator Replacement-CHS	25-ED-38	2		260,000				260,000
CHS/CNH Paging System	26-ED-01	1	180,000					180,000

Department	Project #	Priority	2027	2028	2029	2030	2031	Total
HVAC Inspection	26-ED-02	1	90,000	80,000	80,000			250,000
HVAC Upgrades-CGS	27-ED-01	1			486,000			486,000
HVAC Upgrades-GHR	27-ED-02	1		1,400,000				1,400,000
HVAC Upgrades-CNH	27-ED-03	1		2,946,000				2,946,000
HVAC Upgrades-CHS	27-ED-04	1		3,600,560				3,600,560
Ventilator Replacements-CNH	27-ED-05	2			7,628,000			7,628,000
Replace Septic System-CGS	27-ED-06	2			200,000			200,000
HVAC Upgrades-BOE Admin Building	27-ED-07	2		35,000				35,000
CGS Replace original Ventilators	27-ED-08	1			4,634,000			4,634,000
Replace Gym AHU-CGS	27-ED-09	1			150,000			150,000
Replace Original Ventilators-GHR	27-ED-10	1		5,132,000				5,132,000
Admin Bldg. Roof Replacement	27-ED-11	2					200,000	200,000
Replace Gym AHU-GHR	27-ED-12	2			30,000			30,000
Replace Roof-GHR	27-ED-13	1				1,100,000		1,100,000
Replace Roof-CNH	27-ED-14	1					2,200,000	2,200,000
Replace Roof-CGS	27-ED-15	1					1,100,000	1,100,000
Security Cameras, Bollards and Access Controls	27-ED-16	1		35,000				35,000
CNH/CHS Window film	27-ED-17	1		200,000				200,000
Education Total			1,052,000	15,680,560	14,219,000	1,840,000	13,662,000	46,453,560

General Administration

Information Technology	09-GA-01	1	40,000	47,000	47,000	47,000	50,000	231,000
Revaluation	09-GA-02	1	30,000	70,000	70,000	70,000	70,000	310,000
Open Space Acquisition/Capital Maintenance	09-GA-05	2		25,000	25,000	25,000	30,000	105,000
Town Hall/Meeting Room Addition	09-GA-08	2			2,000,000			2,000,000
Town Hall Renovations	09-GA-09	1	20,000	25,000	200,000			245,000
Village Water Tower Project	14-GA-03	1	3,500,000					3,500,000
GIS Upgrades	22-GA-01	2		20,000				20,000
General Administration Total			3,590,000	187,000	2,342,000	142,000	150,000	6,411,000

Human Services

Re-roofing senior center	24-HS-02	*3			40,000			40,000
Human Services Total			0	0	40,000	0	0	40,000

Public Safety

Police Vehicle Replacements	09-PS-01	1		150,000	75,000	160,000	80,000	465,000
Personal Protective Turn-out Gear	09-PS-04	2	25,000	27,500	27,500	30,000	30,000	140,000
Self Contained Breathing Apparatus	09-PS-05	2	20,000	24,000	24,000	24,000	24,000	116,000
Ambulance Replacement	18-PS-01	1					450,000	450,000
FD/EMS Service Truck Replacements	19-PS-03	2	85,000	85,000				170,000
Police Station Updates	19-PS-06	2		40,000				40,000
Fire Pond Maintenance and Creation	20-PS-04	3	5,065	10,000	10,000	10,000	10,000	45,065
Hose and Equipment	21-PS-06	2	9,000	24,000	24,000	30,000	30,000	117,000
Lucas Device	22-PS-03	3		25,000		26,000		51,000
Special Operations Equipment	23-PS-01	3	15,000	40,000	40,000	50,000	50,000	195,000
Training Room Improvement/ Equipment	24-PS-01	2		15,000	15,000			30,000
SCBA PPE Multi-Washer	24-PS-02	2		39,000				39,000
Police Tasers	25-PS-02	2			50,000			50,000
PD surveillance Cameras	25-PS-03	2	29,582					29,582
Police In-car Cameras	25-PS-04	1	51,132					51,132
EMS First Responder Vehicle	25-PS-05	2		95,000				95,000
Fire Aerial (Quint) Platform Truck	25-PS-06	1			2,245,000			2,245,000

Department	Project #	Priority	2027	2028	2029	2030	2031	Total
Computer Aided Dispatch Software	27-PS-01	1	30,000	20,549				50,549
Police body cameras	27-PS-02	1	71,068					71,068
Communications/Dispatch Upgrade	27-PS-03	1	294,218					294,218
Public Safety Total			635,065	595,049	2,510,500	330,000	674,000	4,744,614

Public Works

Large Dump Replacement	09-PW-01	1	285,000	300,000		310,000		895,000
Summer Roads	09-PW-06	1	513,000	668,000	756,000	1,088,000	1,200,000	4,225,000
Large Drainage Projects	09-PW-07	3		35,000		50,000	35,000	120,000
Small Bridge and Culverts	09-PW-09	3	20,000	20,000	20,000	20,000	20,000	100,000
Small Dump Trucks	09-PW-14	1	150,000		165,000			315,000
PW Pick-up Truck	09-PW-15	1	50,000		75,000			125,000
Mowers (fine cut)	09-PW-16	2		18,000				18,000
Urban Forestry Stewardship	09-PW-19	3		17,000	10,000		10,000	37,000
Sidewalk Extension and Repair	11-PW-03	4	8,000	25,000	20,000	25,000	25,000	103,000
Open Space Stewardship	13-PW-05	3	5,000		10,000		10,000	25,000
Guardrail	13-PW-08	3	20,000		25,000		20,000	65,000
Cemetery Expansion/Improvements	14-PW-04	3				50,000		50,000
WPCA Treatment Plant Modifications	14-PW-08	2		2,000,000		30,000,000		32,000,000
Lake Management Projects	17-PW-01	1	199,690					199,690
Muffin Monster Cutter Exchange	21-PW-04	5		12,000	12,000			24,000
Community Connectivity Sidewalk Extension	21-PW-07	2			1,000,000			1,000,000
South and Swamp Road Safety Improvements	21-PW-08	1	2,042,800					2,042,800
Daly Road Safety Improvements	21-PW-09	2	3,000,000					3,000,000
Pump Replacements	22-PW-02	2		14,000				14,000
Hale Trails Project	22-PW-06	3	500,000					500,000
Bunker Hill Bridge	22-PW-09	1	1,400,000					1,400,000
Additonal Backhoe	23-PW-04	1		210,000				210,000
WPCA Replacement Pickup Truck	23-PW-06	3			90,000			90,000
Add Heat to DPW Buidling at CHS	24-PW-02	3			10,000			10,000
Town Hall Staff Vehicles	24-PW-03	2	28,000	30,000				58,000
Depot Road Bridge Replacement	24-PW-04	2	6,600,000					6,600,000
Brigham Road Bridge Replacement	24-PW-05	2	4,643,750					4,643,750
Pedestrian Improvements-Main/Cross/South Sts.	24-PW-06	2	498,000					498,000
Utility Machine-Toolcat	25-PW-13	2		95,000				95,000
Fine cut Large Area Wing Mower	25-PW-16	1			165,000			165,000
Turf Fertilizer Spreader	25-PW-18	2		20,000				20,000
Scag Blower	25-PW-19	1		12,000				12,000
Athletic Field Line Painting Robot	25-PW-20	1		45,000				45,000
Cemetery Stone Wall repair	25-PW-23	1		20,000	35,000			55,000
Cemetery Expansion Survey	25-PW-24	3		45,000				45,000
Hoop Style Storage Building	25-PW-26	2		20,000				20,000
Work Order Software System	25-PW-27	3			30,000			30,000
Grit Blowers	25-PW-30	5				10,000		10,000
Hwy 44 Sewer Extension project	25-PW-34	2	1,500,000					1,500,000
Parker Bridge Rd Bridge	26-PW-	1	1,428,000					1,428,000
Bucket Truck	26-PW-02	1		230,000				230,000
Flanders/Cider Mill Bridge	26-PW-04	2				7,070,000		7,070,000
Basin Maintenance	27-PW-01	1	80,000	60,000				140,000
Roadside Mower	27-PW-05	2		125,000				125,000

Department	Project #	Priority	2027	2028	2029	2030	2031	Total
Cemetery Columbarium	27-PW-06	3		75,000				75,000
Public Works Total			22,971,240	4,096,000	2,423,000	38,623,000	1,320,000	69,433,240
GRAND TOTAL			28,471,305	21,273,609	21,979,500	48,215,000	16,046,000	135,985,414

2027 through 2031
Capital Improvement Plan
 Coventry, Ct
Projects by Funding Source And Department

Source	Project #	Priority	2027	2028	2029	2030	2031	Total
Bonding								
Culture & Recreation								
New Community Center	23-CR-02	2				3,500,000		3,500,000
Culture & Recreation Total			0	0	0	3,500,000	0	3,500,000
Education								
CHS Lecture Hall Seating	14-ED-09	3		70,000				70,000
GHR Parking Lot Replacement	18-ED-07	1		650,000				650,000
Replacement Lockers - CNH	21-ED-05	3			65,000			65,000
District Wide Window Replacement	24-ED-04	2				150,000	5,000,000	5,150,000
GHR/CGS Paging Systems	25-ED-13	1	200,000					200,000
Fire Alarm Replacement-CGS	25-ED-36	1	155,000					155,000
Fire Alarm Replacement-GHR	25-ED-37	1	155,000					155,000
Generator Replacement-CHS	25-ED-38	2		260,000				260,000
CHS/CNH Paging System	26-ED-01	1	180,000					180,000
HVAC Upgrades-CGS	27-ED-01	1			199,260			199,260
HVAC Upgrades-GHR	27-ED-02	1		574,000				574,000
HVAC Upgrades-CNH	27-ED-03	1		1,207,860				1,207,860
HVAC Upgrades-CHS	27-ED-04	1		1,476,230				1,476,230
Ventilator Replacements-CNH	27-ED-05	2			3,127,480			3,127,480
Replace Septic System-CGS	27-ED-06	2			200,000			200,000
HVAC Upgrades-BOE Admin Building	27-ED-07	2		35,000				35,000
CGS Replace original Ventilators	27-ED-08	1			4,634,000			4,634,000
Replace Original Ventilators-GHR	27-ED-10	1		5,132,000				5,132,000
Replace Roof-GHR	27-ED-13	1				550,000		550,000
Replace Roof-CNH	27-ED-14	1					1,100,000	1,100,000
Replace Roof-CGS	27-ED-15	1					550,000	550,000
Education Total			690,000	9,405,090	8,225,740	700,000	6,650,000	25,670,830
General Administration								
Town Hall/Meeting Room Addition	09-GA-08	2			500,000			500,000
General Administration Total			0	0	500,000	0	0	500,000
Public Safety								
Fire Aerial (Quint) Platform Truck	25-PS-06	1			2,245,000			2,245,000
Public Safety Total			0	0	2,245,000	0	0	2,245,000
Public Works								
WPCA Treatment Plant Modifications	14-PW-08	2		2,000,000		17,000,000		19,000,000
Bunker Hill Bridge	22-PW-09	1	700,000					700,000
Additional Backhoe	23-PW-04	1		210,000				210,000
Parker Bridge Rd Bridge	26-PW-	1	714,000					714,000
Public Works Total			1,414,000	2,210,000	0	17,000,000	0	20,624,000
Bonding Total			2,104,000	11,615,090	10,970,740	21,200,000	6,650,000	52,539,830

Source	Project #	Priority	2027	2028	2029	2030	2031	Total
Capital NonRecurring Fund								
Public Works								
Town Hall Staff Vehicles	24-PW-03	2	28,000	30,000				58,000
Public Works Total			28,000	30,000	0	0	0	58,000
Capital NonRecurring Fund Total			28,000	30,000	0	0	0	58,000
Cemetery Fund								
Public Works								
Cemetery Columbarium	27-PW-06	3		30,000				30,000
Public Works Total			0	30,000	0	0	0	30,000
Cemetery Fund Total			0	30,000	0	0	0	30,000
Donations\Non-Gov't Grant								
Culture & Recreation								
Laidlaw Park Improvements	09-CR-08	3	15,000					15,000
Culture & Recreation Total			15,000	0	0	0	0	15,000
Donations\Non-Gov't Grant Total			15,000	0	0	0	0	15,000
EMS Fund								
Public Safety								
Ambulance Replacement	18-PS-01	1				450,000		450,000
Lucas Device	22-PS-03	3		25,000		26,000		51,000
EMS First Responder Vehicle	25-PS-05	2		95,000				95,000
Public Safety Total			0	120,000	0	26,000	450,000	596,000
EMS Fund Total			0	120,000	0	26,000	450,000	596,000
General Fund								
CNREF								
CNREF FUND	12-GA-01	2	34,000	200,000	200,000	200,000	200,000	834,000
CNREF Total			34,000	200,000	200,000	200,000	200,000	834,000
Culture & Recreation								
Parking Lot Resurfacing	09-CR-05	3			50,000			50,000
New Community Center	23-CR-02	2			75,000			75,000
Portico/Historic Library Repairs	24-CR-03	2	39,500		22,500			62,000
Culture & Recreation Total			39,500	0	147,500	0	0	187,000
Education								
Network Upgrades	09-ED-01	1	30,000	30,000	30,000	30,000	50,000	170,000
Classroom Furniture	09-ED-11	2	10,000	45,000	45,000	45,000	45,000	190,000
School Carpet Replacement	09-ED-14	2			36,000			36,000
School Custodial Equipment	14-ED-03	3		32,000				32,000
School Maintenance Vehicles	14-ED-05	1	70,000		38,000			108,000
School Wood Floor Refinishing	14-ED-06	2		42,000	42,000		42,000	126,000
Crack Sealing of School Parking Lots	18-ED-01	1	25,000				25,000	50,000
Fireproof File Cabinets	20-ED-04	3		50,000				50,000
Asbestos Abatement CHS	21-ED-06	3			250,000			250,000
Fire Pump Replacment & Tank Repair and Inspection	23-ED-01	1	102,000					102,000
Classroom technology	23-ED-02	2	35,000	200,000	200,000	200,000		635,000
CGS Perimeter Sidewalk Replacement	24-ED-01	2			85,000			85,000
CHS Asbestos Removal	24-ED-05	4				135,000		135,000
Portable building and ramp-GHR	25-ED-11	3		55,000				55,000
Replace VCT-CHS	25-ED-26	3				55,000		55,000
Exterior Door Replacement-CGS	25-ED-31	2			120,000			120,000

Source	Project #	Priority	2027	2028	2029	2030	2031	Total
Window AC units-CGS	25-ED-32	1		47,000				47,000
Window AC units-GHR	25-ED-33	1		38,000				38,000
Window AC units-CNH	25-ED-34	1		46,000				46,000
CGS playground fencing	25-ED-35	1			100,000			100,000
HVAC Inspection	26-ED-02	1	90,000	80,000	80,000			250,000
Replace Gym AHU-CGS	27-ED-09	1			150,000			150,000
Admin Bldg. Roof Replacement	27-ED-11	2					200,000	200,000
Replace Gym AHU-GHR	27-ED-12	2			30,000			30,000
Replace Roof-CNH	27-ED-14	1					1,100,000	1,100,000
Education Total			362,000	665,000	1,206,000	465,000	1,462,000	4,160,000
General Administration								
Information Technology	09-GA-01	1	40,000	47,000	47,000	47,000	50,000	231,000
Revaluation	09-GA-02	1	30,000	70,000	70,000	70,000	70,000	310,000
Open Space Acquisition/Capital Maintenance	09-GA-05	2		25,000	25,000	25,000	30,000	105,000
Town Hall Renovations	09-GA-09	1			200,000			200,000
GIS Upgrades	22-GA-01	2		20,000				20,000
General Administration Total			70,000	162,000	342,000	142,000	150,000	866,000
Human Services								
Re-roofing senior center	24-HS-02	3			40,000			40,000
Human Services Total			0	0	40,000	0	0	40,000
Public Safety								
Police Vehicle Replacements	09-PS-01	1	0	150,000	75,000	160,000	80,000	465,000
Personal Protective Turn-out Gear	09-PS-04	2	25,000	27,500	27,500	30,000	30,000	140,000
Self Contained Breathing Apparatus	09-PS-05	2	20,000	24,000	24,000	24,000	24,000	116,000
FD/EMS Service Truck Replacements	19-PS-03	2	85,000	85,000				170,000
Hose and Equipment	21-PS-06	2	9,000	24,000	24,000	30,000	30,000	117,000
Special Operations Equipment	23-PS-01	3	15,000	40,000	40,000	50,000	50,000	195,000
Training Room Improvement/ Equipment	24-PS-01	2		15,000	15,000			30,000
SCBA PPE Multi-Washer	24-PS-02	2		39,000				39,000
Police Tasers	25-PS-02	2			50,000			50,000
Computer Aided Dispatch Software	27-PS-01	1	30,000	20,549				50,549
Public Safety Total			184,000	425,049	255,500	294,000	214,000	1,372,549
Public Works								
Summer Roads	09-PW-06	1	135,000	290,000	378,000	710,000	1,200,000	2,713,000
Small Dump Trucks	09-PW-14	1			165,000			165,000
PW Pick-up Truck	09-PW-15	1	50,000		75,000			125,000
Mowers (fine cut)	09-PW-16	2		18,000				18,000
Urban Forestry Stewardship	09-PW-19	3		17,000	10,000		10,000	37,000
Sidewalk Extension and Repair	11-PW-03	4		15,000	20,000	20,000	25,000	80,000
Cemetery Expansion/ Improvements	14-PW-04	3				50,000		50,000
Lake Management Projects	17-PW-01	1	124,690					124,690
Utility Machine-Toolcat	25-PW-13	2		95,000				95,000
Fine cut Large Area Wing Mower	25-PW-16	1			165,000			165,000
Turf Fertilizer Spreader	25-PW-18	2		20,000				20,000
Scag Blower	25-PW-19	1		12,000				12,000
Athletic Field Line Painting Robot	25-PW-20	1		45,000				45,000
Cemetery Stone Wall repair	25-PW-23	1		20,000	35,000			55,000
Cemetery Expansion Survey	25-PW-24	3		45,000				45,000
Hoop Style Storage Building	25-PW-26	2		20,000				20,000

Source	Project #	Priority	2027	2028	2029	2030	2031	Total
Work Order Software System	25-PW-27	3			30,000			30,000
Roadside Mower	27-PW-05	2		125,000				125,000
Cemetery Columbarium	27-PW-06	3		45,000				45,000
Public Works Total			309,690	767,000	878,000	780,000	1,235,000	3,969,690
General Fund Total			999,190	2,219,049	3,069,000	1,881,000	3,261,000	11,429,239

In-Kind Services

Public Works

Hale Trails Project	22-PW-06	3	250,000					250,000
Public Works Total			250,000	0	0	0	0	250,000
In-Kind Services Total			250,000	0	0	0	0	250,000

Lease Purchase

Public Works

Large Dump Replacement	09-PW-01	1	285,000	300,000		310,000		895,000
Small Dump Trucks	09-PW-14	1	150,000					150,000
Bucket Truck	26-PW-02	1		230,000				230,000
Public Works Total			435,000	530,000	0	310,000	0	1,275,000
Lease Purchase Total			435,000	530,000	0	310,000	0	1,275,000

LOCIP

Culture & Recreation

Patriots Park Improvements	09-CR-06	1	18,000	10,000	15,000	15,000	15,000	73,000
Miller Richardson Improvements	09-CR-07	1	19,000		25,000	25,000	25,000	94,000
Laidlaw Park Improvements	09-CR-08	3	20,000		35,000			55,000
Creaser Park	09-CR-11	2	18,000			25,000		43,000
Culture & Recreation Total			75,000	10,000	75,000	65,000	40,000	265,000

General Administration

Town Hall Renovations	09-GA-09	1	20,000	25,000				45,000
General Administration Total			20,000	25,000	0	0	0	45,000

Public Safety

Police Station Updates	19-PS-06	2		40,000				40,000
Fire Pond Maintenance and Creation	20-PS-04	3	5,065	10,000	10,000	10,000	10,000	45,065
Public Safety Total			5,065	50,000	10,000	10,000	10,000	85,065

Public Works

Large Drainage Projects	09-PW-07	3		35,000		50,000	35,000	120,000
Small Bridge and Culverts	09-PW-09	3	20,000	20,000	20,000	20,000	20,000	100,000
Sidewalk Extension and Repair	11-PW-03	4	8,000	10,000		5,000		23,000
Open Space Stewardship	13-PW-05	3	5,000		10,000		10,000	25,000
Guardrail	13-PW-08	3	20,000		25,000		20,000	65,000
Add Heat to DPW Buidling at CHS	24-PW-02	3			10,000			10,000
Public Works Total			53,000	65,000	65,000	75,000	85,000	343,000
LOCIP Total			153,065	150,000	150,000	150,000	135,000	738,065

Recreation Fund

Culture & Recreation

Patriots Park Improvements	09-CR-06	1	5,000	5,000		15,000		25,000
Miller Richardson Improvements	09-CR-07	1	15,000					15,000
Culture & Recreation Total			20,000	5,000	0	15,000	0	40,000
Recreation Fund Total			20,000	5,000	0	15,000	0	40,000

Sewer Fund

Public Works

Muffin Monster Cutter Exchange	21-PW-04	5		12,000	12,000			24,000
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Source	Project #	Priority	2027	2028	2029	2030	2031	Total
Pump Replacements	22-PW-02	2		14,000				14,000
WPCA Replacement Pickup Truck	23-PW-06	3			90,000			90,000
Grit Blowers	25-PW-30	5				10,000		10,000
Basin Maintenance	27-PW-01	1	80,000	60,000				140,000
Public Works Total			80,000	86,000	102,000	10,000	0	278,000
Sewer Fund Total			80,000	86,000	102,000	10,000	0	278,000

State/Federal Grant/Loan

Culture & Recreation

Miller Richardson Improvements	09-CR-07	1		500,000				500,000
New Community Center	23-CR-02	2				3,500,000		3,500,000
Portico/Historic Library Repairs	24-CR-03	2	39,500		22,500			62,000
Culture & Recreation Total			39,500	500,000	22,500	3,500,000	0	4,062,000

Education

District Wide Window Replacement	24-ED-04	2					5,000,000	5,000,000
CHS Asbestos Removal	24-ED-05	4				125,000		125,000
CHS/CNH AC replacement	25-ED-15	2		65,000				65,000
CNH Rooftop units	25-ED-16	1		550,000				550,000
Replace AC Units-CHS Lecture Hall & CNH LGI	25-ED-21	1		72,000				72,000
HVAC Upgrades-CGS	27-ED-01	1			286,740			286,740
HVAC Upgrades-GHR	27-ED-02	1		826,000				826,000
HVAC Upgrades-CNH	27-ED-03	1		1,738,140				1,738,140
HVAC Upgrades-CHS	27-ED-04	1		2,124,330				2,124,330
Ventilator Replacements-CNH	27-ED-05	2			4,500,520			4,500,520
Replace Roof-GHR	27-ED-13	1				550,000		550,000
Replace Roof-CGS	27-ED-15	1					550,000	550,000
Security Cameras, Bollards and Access Controls	27-ED-16	1		35,000				35,000
CNH/CHS Window film	27-ED-17	1		200,000				200,000
Education Total			0	5,610,470	4,787,260	675,000	5,550,000	16,622,730

General Administration

Town Hall/Meeting Room Addition	09-GA-08	2			1,500,000			1,500,000
Village Water Tower Project	14-GA-03	1	3,500,000					3,500,000
General Administration Total			3,500,000	0	1,500,000	0	0	5,000,000

Public Safety

PD surveillance Cameras	25-PS-03	2	29,582					29,582
Police In-car Cameras	25-PS-04	1	51,132					51,132
Police body cameras	27-PS-02	1	71,068					71,068
Communications/Dispatch Upgrade	27-PS-03	1	294,218					294,218
Public Safety Total			446,000	0	0	0	0	446,000

Public Works

Summer Roads	09-PW-06	1	378,000	378,000	378,000	378,000		1,512,000
WPCA Treatment Plant Modifications	14-PW-08	2				13,000,000		13,000,000
Lake Management Projects	17-PW-01	1	75,000					75,000
Community Connectivity Sidewalk Extension	21-PW-07	2			1,000,000			1,000,000
South and Swamp Road Safety Improvements	21-PW-08	1	2,042,800					2,042,800
Daly Road Safety Improvements	21-PW-09	2	3,000,000					3,000,000
Hale Trails Project	22-PW-06	3	250,000					250,000
Bunker Hill Bridge	22-PW-09	1	700,000					700,000
Depot Road Bridge Replacement	24-PW-04	2	6,600,000					6,600,000

Source	Project #	Priority	2027	2028	2029	2030	2031	Total
Brigham Road Bridge Replacement	24-PW-05	2	4,643,750					4,643,750
Pedestrian Improvements-Main/Cross/South Sts.	24-PW-06	2	498,000					498,000
Hwy 44 Sewer Extension project	25-PW-34	2	1,500,000					1,500,000
Parker Bridge Rd Bridge	26-PW-	1	714,000					714,000
Flanders/Cider Mill Bridge	26-PW-04	2				7,070,000		7,070,000
Public Works Total			20,401,550	378,000	1,378,000	20,448,000	0	42,605,550
State/Federal Grant/Loan Total			24,387,050	6,488,470	7,687,760	24,623,000	5,550,000	68,736,280
GRAND TOTAL			28,471,305	21,273,609	21,979,500	48,215,000	16,046,000	135,985,414

Appendix

APPENDIX

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Special Revenue Funds

- Waste Water Treatment Plant Operations
- Solid Waste Management
- Self Supporting Recreation
- Emergency Services

Uniform Code of Accounts

Proposed Budget by Department.....

Mil Rate Calculation for FY 27.....

SPECIAL REVENUE FUNDS

Special Revenue Funds are established to account for specific revenues or other sources that are designated for financing particular functions or activities as required by federal regulations, State statutes, Town charter provisions, local ordinances, or specific grant agreements.

1. Waste Water Treatment Plant Operations

PROGRAM DESCRIPTION

This fund provides for the operation of the Waste Water Treatment Plant (WWTP) and municipal sewer collection system. The WWTP currently processes sewage from 963 properties.

PROGRAM COMMENTARY

In FY 2027 the WPCA is proposing a 7.4% (\$35) increase to the \$475/year sewer use rate bringing it to \$510 for a single-family house. This increase is necessary to maintain the ageing sewer system, make debt payments, and fund capital improvement projects. Coventry is below the State average sewer use fee.

The WPCA FY 2027 operating budget has a \$154,334 (21.1%) increase from FY 2026 of which \$125,000 is covered by grant revenue. This number may change slightly when union contract negotiations are finalized.

Town of Coventry Staffing Chart by Department

Regular full-time and part-time positions

WPCA/Public Works Department	FY2025-26	FY2026-27
WWTP Operator	1	1
WWTP Operator 1	1	1

Town of Coventry
Sewer Fund Revenue Budget
FY 2026 - 2027

Account ID	Description	FY25 Actual	FY26 Adopted	FY26 Actual	Town Manager	\$ Incr/(Decr)	% Incr/(Decr)
SEWER OPERATING							
SEWER USER REVENUES							
223-7502-40202	TRANSFER TO RESERVES	0	135,163	0	26,907	(108,256)	-80.09%
223-7502-40211	CURRENT	530,112	551,427	59,699	603,578	52,151	9.46%
223-7502-40212	DELINQUENT	12,431	16,000	2,520	19,588	3,588	22.43%
223-7502-40213	INT & PENALTIES	13,834	12,000	1,562	16,434	4,434	36.95%
223-7502-40325	CONNECTION FEES	0	0	0	0	0	
223-7502-40601	INVESTMENT INCOME	15,743	16,000	0	10,457	(5,543)	-34.64%
223-7502-40658	INSPECTIONS	1,400	400	200	1,175	775	193.75%
223-7502-40874	TRANSFER FROM RESERVES	0	0	0	0	0	
223-7502-40881	GRANTS FED/STATE	56,953	0	0	160,000	160,000	
Total SEWER OPERATING		630,473	730,990	63,981	838,139	107,149	14.66%

Town of Coventry
Sewer Fund Budget
FY 2026 - 2027

Account ID	Description	FY25 Actual	FY26 Adopted	FY26 Actual	Town Manager	\$ Incr/(Decr)	% Incr/(Decr)
SEWER OPERATING							
SEWER USER OPERATIONS							
223-7501-51010	REGULAR FULL TIME	214,722	223,830	99,171	232,000	8,170	3.65%
223-7501-51030	OVERTIME	6,397	12,000	5,134	12,000	0	0.00%
223-7501-51060	FICA	13,230	14,000	5,926	18,964	4,964	35.46%
223-7501-51073	PENSION - PW	0	0	0	0	0	
223-7501-51100	LONGEVITY	2,500	2,600	2,600	2,700	100	3.85%
223-7501-51110	DIFFERENTIAL	1,052	1,100	741	1,200	100	9.09%
223-7501-51710	HEALTH INSURANCE	68,220	62,900	0	78,500	15,600	24.80%
223-7501-51720	LIFE INSURANCE	977	1,025	418	1,100	75	7.32%
223-7501-52030	LEGAL	0	1,500	0	1,500	0	0.00%
223-7501-52040	LICENSES/SUPPORT-DATA PROCESSING	0	0	0	0	0	
223-7501-52070	OTHER PROFESSIONAL SERVICES	22,599	25,425	4,367	31,575	6,150	24.19%
223-7501-52080	PROFESSIONAL AFFILIATION	518	480	0	480	0	0.00%
223-7501-52090	TRAVEL MEETINGS MILEAGE	0	0	0	0	0	
223-7501-52100	TRAINING	175	1,200	0	1,200	0	0.00%
223-7501-52110	POSTAGE	0	0	0	0	0	
223-7501-52130	SERVICE CONTRACTS	39,145	62,600	26,211	57,100	(5,500)	-8.79%
223-7501-52140	EQUIPMENT REPAIRS	34,206	31,500	5,519	31,500	0	0.00%
223-7501-52150	RADIO AND ALARM REPAIRS	0	0	0	0	0	
223-7501-52170	ADVERTISING	2,375	1,500	773	1,500	0	0.00%
223-7501-52180	PRINTING	0	1,000	0	1,000	0	0.00%
223-7501-52220	MEALS	0	0	0	50	50	
223-7501-52280	AUDIT	1,200	1,200	418	1,200	0	0.00%
223-7501-53010	OFFICE SUPPLIES	0	1,000	0	1,000	0	0.00%
223-7501-53040	GASOLINE	6,001	7,500	2,513	7,650	150	2.00%
223-7501-53050	DIESEL FUEL	121	500	309	500	0	0.00%
223-7501-53090	CLOTHING SAFETY EQUIPMENT	2,626	4,650	827	4,250	(400)	-8.60%
223-7501-53220	SUBSCRIPTIONS BOOKS	0	200	0	200	0	0.00%
223-7501-54050	OTHER EQUIPMENT	7,295	31,600	4,634	27,600	(4,000)	-12.66%
223-7501-55010	TELEPHONE	3,545	3,900	2,575	3,900	0	0.00%
223-7501-55020	ELECTRIC	34,393	26,500	7,628	30,200	3,700	13.96%
223-7501-55030	HEATING FUEL	13,195	16,225	1,601	16,400	175	1.08%
223-7501-57070	EQUIPMENT MAINTENANCE	1,258	3,500	2,654	3,500	0	0.00%
223-7501-57080	PERMIT FEES	555	555	0	555	0	0.00%
223-7501-58420	MAJOR MAINTENANCE & CASUALTY REPA	0	0	0	0	0	
Total SEWER USER OPERATIONS		476,305	539,990	174,019	569,324	29,334	5.43%
WPCA NONOPERATING							
223-7503-54300	CAPITAL & NONRECURRING	12,450	136,000	13,075	261,000	125,000	91.91%
223-7503-57542	DEBT SERVICE EXPENDITURES	35,000	55,000	0	55,000	0	0.00%
Total WPCA NONOPERATING		47,450	191,000	13,075	316,000	125,000	65.45%
Grand Total		523,755	730,990	187,094	885,324	154,334	21.11%

2. Solid Waste Management/COVRRRA

PROGRAM DESCRIPTION

This fund is tasked with the responsibility of curbside collection of residential refuse and recyclables. The Department of Public Works is responsible for the management of the Town's tipper barrel trash and recycling programs and serves as contact between the contractor providing services and the residents on problems and complaints. This department staffs and manages the operations of the Residential Transfer Facility including arranging for the recycling/disposal of materials collected. The Department also completes and forwards required reports on solid waste and recycling to CT DEEP. All costs associated with solid waste and recycling are funded through the COVRRRA Special Revenue Account.

PROGRAM COMMENTARY

Due to new federal regulations, called Subtitle D, the Town closed its sanitary landfill on April 8, 1994. The Town selected waste and recyclables pick-up and incineration as the least costly alternative to the landfill. The long-term monitoring (6 years remaining) of the closed landfill and membership costs associated with the Town's participation in Mid-NEROC is funded by the COVRRRA Special Revenue Account.

This activity is billed on a volume-based service fee to all households using tipper barrels for collection. The program is broken into three cost centers; fixed costs such as contracted pick up, variable costs such as disposal (tipping) fees and the Residential Bulk Waste Drop-off Center.

Town of Coventry Staffing Chart by Department

Regular full-time and part-time positions

COVRRRA/Public Works Department	FY2025-26	FY2026-27
Transfer Station Operator (PT) (15 hrs)	2	2

Town of Coventry
COVRRRA Revenue Budget
FY 2026-2027

Account ID	Description	FY25 Actual	FY26 Adopted	FY26 Actual	Town Manager	\$ Incr/(Decr)	% Incr/(Decr)
COVRRRA							
SOLID WASTE FEE COLL/EXPENDITURES							
218-7601-40211	CURRENT	1,642,235	1,623,285	470,970	1,623,285	0	0.00%
218-7601-40212	DELINQUENT	48,804	35,000	2,897	35,000	0	0.00%
218-7601-40213	INT & PENALTIES	41,914	30,000	2,396	30,000	0	0.00%
218-7601-40310	MISCELLANEOUS	703	0	0	0	0	
Total SOLID WASTE FEE COLL/EXPENDITURES		1,733,656	1,688,285	476,263	1,688,285	0	0.00%
TRANSFER STATION COLLECTIONS/EXPENDITURE							
218-7602-40421	USER FEES COLLECTED	65,922	40,000	30,484	40,000	0	0.00%
218-7602-40431	RECYCLING PROCEEDS-CURBSIDE	14,845	6,000	5,470	6,000	0	0.00%
Total TRANSFER STATION COLLECTIONS/EXPENDITURE		80,767	46,000	35,954	46,000	0	0.00%
OTHER SOLID WASTE RECEIPTS/EXPENDITURES							
218-7603-40430	BAG/BIN SALES	0	400	0	400	0	0.00%
218-7603-40432	HAULERS' FEES	600	0	0	0	0	
218-7603-40435	RECYCLING REBATE	0	17,000	0	17,000	0	0.00%
218-7603-40601	INVESTMENT INCOME	14,781	5,800	0	5,800	0	0.00%
218-7603-40874	TRANSFER FROM RESERVES	0	(55,800)	0	(55,800)	0	0.00%
Total OTHER SOLID WASTE RECEIPTS/EXPENDITURES		15,381	(32,600)	0	(32,600)	0	0.00%
Grand Total		1,829,804	1,701,685	512,217	1,701,685	0	0.00%

Town of Coventry
COVRRRA Fund Budget
FY 2026 - 2027

Account ID	Description	FY25 Actual	FY26 Adopted	FY26 Actual	Town Manager	\$ Incr/(Decr)	% Incr/(Decr)
COVRRRA							
SOLID WASTE FEE COLL/EXPENDITURES							
218-7601-51010	REGULAR FULL TIME	68,571	76,500	33,208	76,500	0	0.00%
218-7601-51030	OVERTIME	0	1,000	0	1,000	0	0.00%
218-7601-51060	FICA	3,798	8,080	1,551	8,080	0	0.00%
218-7601-51090	OTHER	58	500	0	500	0	0.00%
218-7601-51710	HEALTH INSURANCE	9,487	30,000	0	30,000	0	0.00%
218-7601-51720	LIFE INSURANCE	142	250	62	250	0	0.00%
218-7601-52010	ARCHITECTS AND ENGINEERING	33,440	35,000	23,835	35,000	0	0.00%
218-7601-52070	OTHER PROFESSIONAL SERVICES	1,127	2,500	1,070	2,500	0	0.00%
218-7601-52110	POSTAGE	0	1,200	0	1,200	0	0.00%
218-7601-52180	PRINTING	1,045	3,000	0	3,000	0	0.00%
218-7601-52250	GRANTS AND CONTRIBUTIONS	18,223	16,570	881	16,570	0	0.00%
218-7601-52280	AUDIT	1,435	1,435	500	1,435	0	0.00%
218-7601-53040	GASOLINE	0	500	0	500	0	0.00%
218-7601-55110	HAULER FEES	875,607	900,000	366,240	900,000	0	0.00%
218-7601-55130	DISPOSAL FEES	449,971	500,000	215,940	500,000	0	0.00%
Total SOLID WASTE FEE COLL/EXPENDITURES		1,462,904	1,576,535	643,287	1,576,535	0	0.00%
TRANSFER STATION COLLECTIONS/EXPENDITURE							
218-7602-51020	PART TIME	16,216	28,000	7,595	31,200	3,200	11.43%
218-7602-51030	OVERTIME	3,221	2,000	6,830	2,000	0	0.00%
218-7602-51060	FICA	0	0	0	0	0	
218-7602-52130	SERVICE CONTRACTS	17,438	15,500	4,370	15,500	0	0.00%
218-7602-52140	EQUIPMENT REPAIRS	0	400	0	400	0	0.00%
218-7602-52180	PRINTING	285	300	0	300	0	0.00%
218-7602-52270	OTHER SERVICES	0	250	275	250	0	0.00%
218-7602-55020	ELECTRIC	0	500	0	500	0	0.00%
218-7602-55100	MISCELLANEOUS EXP	800	1,200	0	1,200	0	0.00%
218-7602-55110	HAULER FEES	22,938	27,000	0	27,000	0	0.00%
218-7602-55130	DISPOSAL FEES	45,378	50,000	34,933	50,000	0	0.00%
Total TRANSFER STATION COLLECTIONS/EXPENDITURE		106,276	125,150	54,003	128,350	3,200	2.56%
OTHER SOLID WASTE RECEIPTS/EXPENDITURES							
218-7603-53254	RECYCLING REBATE EXPEND (ANTI-LITTER)	0	0	0	44,500	44,500	
Total OTHER SOLID WASTE RECEIPTS/EXPENDITURES		0	0	0	44,500	44,500	
Total COVRRRA		1,569,180	1,701,685	697,290	1,749,385	47,700	2.80%

4. Self Supporting Recreation

PROGRAM DESCRIPTION

This account includes all recreation programs, summer camp, after school program, youth basketball, wellness classes, recreational programs for youth, adults and families, special events, the operation and maintenance of two rental facilities, two public beaches, and four public parks.

PROGRAM COMMENTARY

This fund represents program and facility revenue and expenses for the Parks and Recreation Department operations including facility/park maintenance, seasonal staff payroll, and program expenses. This fund is supported in part by General Fund contributions.

Town of Coventry Staffing Chart by Department

Regular full-time and part-time positions

Parks and Recreation Department	FY2025-26	FY2026-27
Parks and Recreation Director	1	1
Asst. Parks and Recreation Director	1	1
Recreation Assistant	1	1

Town of Coventry
Recreation Fund Revenue Budget
FY 2026 - 2027

Account ID	Description	FY25 Actual	FY26 Adopted	FY26 Actual	Town Manager	\$ Incr/(Decr)	% Incr/(Decr)
RECREATION PROGRAMS							
LISICKE							
224-5202-40421	USER FEES COLLECTED	14,813	18,500	4,248	17,500	(1,000)	-5.41%
224-5202-40422	RENTAL INCOME	0	1,380	0	1,300	(80)	-5.80%
224-5202-40871	TRANSFER FROM GENERAL FUND	1,950	1,750	0	0	(1,750)	-100.00%
Total LISICKE		16,763	21,630	4,248	18,800	(2,830)	-13.08%
PATRIOTS PARK							
224-5203-40421	USER FEES COLLECTED	19,230	21,845	10,767	20,000	(1,845)	-8.45%
224-5203-40422	RENTAL INCOME	28,550	25,000	13,270	28,000	3,000	12.00%
224-5203-40424	BOATHOUSE CONTRACTS	(1,640)	11,600	5,000	5,900	(5,700)	-49.14%
224-5203-40871	TRANSFER FROM	33,000	24,200	0	0	(24,200)	-100.00%
Total PATRIOTS PARK		79,140	82,645	29,037	53,900	(28,745)	-34.78%
CAMP CREASER							
224-5204-40421	USER FEES COLLECTED	1,033	0	230	0	0	#DIV/0!
224-5204-40422	RENTAL INCOME	0	300	539	750	450	150.00%
224-5204-40424	COMMUNITY GARDEN	660	600	0	600	0	0.00%
224-5204-40871	TRANSFER FROM	2,850	3,550	0	0	(3,550)	-100.00%
Total CAMP CREASER		4,543	4,450	769	1,350	(3,100)	-69.66%
MILLBROOK PLACE							
224-5205-40422	RENTAL INCOME	18,352	19,000	5,111	17,000	(2,000)	-10.53%
Total MILLBROOK PLACE		18,352	19,000	5,111	17,000	(2,000)	-10.53%
LAIDLAW PARK							
224-5206-40422	RENTAL INCOME	4,711	150	3,239	0	(150)	-100.00%
224-5206-40871	TRANSFER FROM	950	800	0	0	(800)	-100.00%
Total LAIDLAW PARK		5,661	950	3,239	0	(950)	-100.00%
MILLER RICHARDSON							
224-5207-40422	RENTAL INCOME	271	300	13,630	300	0	0.00%
224-5207-40871	TRANSFER FROM	3,200	3,450	0	0	(3,450)	-100.00%
Total MILLER RICHARDSON		3,471	3,750	13,630	300	(3,450)	-92.00%
PARKS & REC OPERATIONS							
224-5210-40601	INVESTMENT INCOME	10,535	4,000	0	7,000	3,000	75.00%
224-5210-40623	CREDIT CARD FEES	12,329	12,000	3,826	13,000	1,000	8.33%
224-5210-40862	(CONTRIBUTION TO)/USE OF FUND BAL	0	(17,094)	0	(17,527)	(433)	2.53%
224-5210-40871	TRANSFER FROM	19,897	26,504	0	0	(26,504)	-100.00%
Total PARKS & REC OPERATIC		42,761	25,410	3,826	2,473	(22,937)	-90.27%
SWIMMING LESSONS							
224-5211-40803	SWIM LESSON FEES	(184)	0	(182)	5,400	5,400	
Total SWIMMING LESSONS		(184)	0	(182)	5,400	5,400	
YOUTH PROGRAMS							
224-5212-40817	PROGRAM FEE REVENUE	14,115	19,000	2,965	14,300	(4,700)	-24.74%
Total YOUTH PROGRAMS		14,115	19,000	2,965	14,300	(4,700)	-24.74%
TRIPS							
224-5213-40817	PROGRAM FEE REVENUE	1,185	2,000	1,640	1,900	(100)	-5.00%
Total TRIPS		1,185	2,000	1,640	1,900	(100)	-5.00%
WELLNESS							
224-5214-40817	PROGRAM FEE REVENUE	16,194	16,800	5,328	17,400	600	3.57%

Town of Coventry
Recreation Fund Revenue Budget
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Total WELLNESS		16,194	16,800	5,328	17,400	600	3.57%
COMMUNITY EVENTS							
224-5215-40429	DONATIONS	2,255	250	250	250	0	0.00%
224-5215-40817	COMMUNITY EVENT FEES	0	1,250	0	1,250	0	0.00%
224-5215-40871	TRANSFER FROM	1,800	2,115	0	0	(2,115)	-100.00%
Total COMMUNITY EVENTS		4,055	3,615	250	1,500	(2,115)	-58.51%
ADULT PROGRAMS							
224-5216-40817	PROGRAM FEE REVENUE	10,108	8,540	10,563	15,160	6,620	77.52%
Total ADULT PROGRAMS		10,108	8,540	10,563	15,160	6,620	77.52%
SPECIALTY CAMPS							
224-5217-40817	PROGRAM FEE REVENUE	21,265	16,675	15,546	17,155	480	2.88%
Total SPECIALTY CAMPS		21,265	16,675	15,546	17,155	480	2.88%
SUMMER CAMP							
224-5218-40808	CITS	5,650	6,786	3,082	5,655	(1,131)	-16.67%
224-5218-40809	BEFORE/AFTER CARE	11,964	7,455	11,215	11,435	3,980	53.39%
224-5218-40810	SUMMER CAMP FEES	156,138	144,000	149,890	164,125	20,125	13.98%
224-5218-40813	RECREATION TRIPS	4,410	8,640	8,991	8,640	0	0.00%
Total SUMMER CAMP		178,162	166,881	173,178	189,855	22,974	13.77%
FIRE WORKS							
224-5219-40820	FIRST NIGHT/FIREWORKS	22,073	0	703	28,750	28,750	#DIV/0!
Total FIRE WORKS		22,073	0	703	28,750	28,750	#DIV/0!
BASKETBALL							
224-5220-40817	PROGRAM FEE REVENUE	43,567	37,575	43,945	40,000	2,425	6.45%
Total BASKETBALL		43,567	37,575	43,945	40,000	2,425	6.45%
AFTER SCHOOL							
224-5221-40421	USER FEES COLLECTED	88,116	74,100	33,972	80,150	6,050	8.16%
224-5221-40441	MORNING CARE FEES	26,402	25,830	10,977	25,885	55	0.21%
224-5221-40705	OTHER	2,850	2,750	2,650	2,850	100	3.64%
224-5221-40817	PROGRAM FEE REVENUE	8,432	9,450	1,440	9,370	(80)	-0.85%
Total AFTER SCHOOL		125,800	112,130	49,039	118,255	6,125	5.46%
Total RECREATION PROGRAMS		607,031	541,051	362,835	543,498	2,447	0.45%

Town of Coventry
Recreation Fund Budget
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Account ID	Description	FY25 Actual	FY26 Adopted	FY26 Actual	Town Manager	\$ Incr/(Decr)	% Incr/(Decr)
RECREATION PROGRAMS							
LISICKE							
224-5202-51042	GATEKEEPERS/MAINT AT LISICKE BEACH	9,986	15,127	7,883	13,362	(1,765)	-11.67%
224-5202-51043	CLEANING & MAINTENANCE	16	0	0	0	0	
224-5202-51060	FICA	1,475	1,000	643	1,023	23	2.30%
224-5202-52130	SERVICE CONTRACTS	500	1,000	525	750	(250)	-25.00%
224-5202-52140	EQUIPMENT REPAIRS	176	750	0	500	(250)	-33.33%
224-5202-52350	EQUIPMENT	1,504	750	315	1,500	750	100.00%
224-5202-55020	ELECTRIC	558	750	303	700	(50)	-6.67%
Total LISICKE		14,215	19,377	9,669	17,835	(1,542)	-7.96%
PATRIOTS PARK							
224-5203-51040	LIFEGUARDS AT PATRIOTS	20,104	31,944	11,640	30,000	(1,944)	-6.09%
224-5203-51042	GATEKEEPERS/MAINT	13,078	21,677	8,172	17,500	(4,177)	-19.27%
224-5203-51043	CLEANING & MAINTENANCE	7,345	11,000	3,658	11,800	800	7.27%
224-5203-51060	FICA	3,328	4,945	1,788	4,537	(408)	-8.25%
224-5203-52100	TRAINING	1,615	2,650	845	1,500	(1,150)	-43.40%
224-5203-52130	SERVICE CONTRACTS	12,761	15,200	8,600	16,000	800	5.26%
224-5203-52140	EQUIPMENT REPAIRS	131	2,500	1,192	2,500	0	0.00%
224-5203-52160	BUILDING REPAIRS/MAINTENANCE	955	5,000	76	4,000	(1,000)	-20.00%
224-5203-52161	PLAYGROUND SAFETY AND REPAIRS	1,548	2,500	0	1,000	(1,500)	-60.00%
224-5203-52240	MISCELLANEOUS	483	1,000	246	750	(250)	-25.00%
224-5203-53070	CUSTODIAL SUPPLIES	3,218	3,500	1,185	3,700	200	5.71%
224-5203-53090	CLOTHING SAFETY EQUIPMENT	2,566	2,000	476	2,500	500	25.00%
224-5203-55020	ELECTRIC	3,228	2,700	930	3,200	500	18.52%
224-5203-55050	SEWER	2,250	2,500	2,375	2,600	100	4.00%
224-5203-58420	MAJOR MAINTENANCE & CASUALTY REPAIR	2,410	4,000	0	4,000	0	0.00%
Total PATRIOTS PARK		75,020	113,116	41,183	105,587	(7,529)	-6.66%
CAMP CREASER							
224-5204-52130	SERVICE CONTRACTS	1,599	3,250	1,217	3,200	(50)	-1.54%
224-5204-52160	BUILDING REPAIRS/MAINTENANCE	4,220	500	0	500	0	0.00%
224-5204-55020	ELECTRIC	576	700	238	700	0	0.00%
Total CAMP CREASER		6,395	4,450	1,455	4,400	(50)	-1.12%
MILLBROOK PLACE							
224-5205-51043	CLEANING & MAINTENANCE	2,955	3,800	1,327	3,500	(300)	-7.89%
224-5205-51060	FICA	0	275	0	275	0	0.00%
224-5205-51860	EXPENDITURES	342	750	273	500	(250)	-33.33%
224-5205-52160	BUILDING REPAIRS/MAINTENANCE	2,158	2,500	837	3,000	500	20.00%
224-5205-53150	BUILDING SUPPLIES	1,320	1,700	440	1,600	(100)	-5.88%
224-5205-55020	ELECTRIC	2,494	2,800	685	2,600	(200)	-7.14%
224-5205-55050	SEWER	450	500	475	525	25	5.00%
Total MILLBROOK PLACE		9,719	12,325	4,037	12,000	(325)	-2.64%
LAIDLAW PARK							
224-5206-51860	EXPENDITURES	5,029	0	1,095	0	0	#DIV/0!
224-5206-52160	BUILDING REPAIRS/MAINTENANCE	0	150	0	100	(50)	-33.33%
224-5206-55020	ELECTRIC	684	800	250	725	(75)	-9.38%
Total LAIDLAW PARK		5,713	950	1,345	825	(125)	-13.16%

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MILLER RICHARDSON							
224-5207-51860	EXPENDITURES	1,843	1,000	4,167	1,500	500	50.00%
224-5207-52160	BUILDING REPAIRS/MAINTENANCE	48	250	525	500	250	100.00%
224-5207-55020	ELECTRIC	2,301	2,500	1,260	3,000	500	20.00%
Total MILLER RICHARDSON		4,192	3,750	5,952	5,000	1,250	33.33%
PARKS & REC OPERATIONS							
224-5210-51010	REGULAR FULL TIME	55,540	57,680	26,613	62,894	5,214	9.04%
224-5210-51020	PART TIME	4,190	5,000	3,159	5,000	0	0.00%
224-5210-51060	FICA	2,199	4,795	633	400	(4,395)	-91.66%
224-5210-52040	LICENSES/SUPPORT-DATA PROCESSING	1,508	1,720	476	1,650	(70)	-4.07%
224-5210-52100	TRAINING	1,634	1,800	1,165	4,300	2,500	138.89%
224-5210-52130	SERVICE CONTRACTS	28,381	20,250	4,690	16,500	(3,750)	-18.52%
224-5210-52180	PRINTING	3,360	3,000	56	2,730	(270)	-9.00%
224-5210-52240	MISCELLANEOUS	759	500	0	800	300	60.00%
224-5210-57723	BAD DEBT EXPENSE	566	0	0	0	0	
Total PARKS & REC OPERATIONS		98,137	94,745	36,792	94,274	(471)	-0.50%
SWIMMING LESSONS							
224-5211-51020	PART TIME	0	0	0	3,400	3,400	
224-5211-51060	FICA	0	0	0	265	265	
224-5211-51860	EXPENDITURES	0	0	128	400	400	
Total SWIMMING LESSONS		0	0	128	4,065	4,065	
YOUTH PROGRAMS							
224-5212-51020	PART TIME	1,871	1,500	376	1,702	202	13.47%
224-5212-51060	FICA	0	100	0	150	50	50.00%
224-5212-51860	EXPENDITURES	6,776	12,200	630	5,803	(6,397)	-52.43%
Total YOUTH PROGRAMS		8,647	13,800	1,006	7,655	(6,145)	-44.53%
TRIPS							
224-5213-51860	EXPENDITURES	756	1,750	1,053	1,170	(580)	-33.14%
Total TRIPS		756	1,750	1,053	1,170	(580)	-33.14%
WELLNESS							
224-5214-51860	EXPENDITURES	9,709	11,800	3,254	12,180	380	3.22%
Total WELLNESS		9,709	11,800	3,254	12,180	380	3.22%
COMMUNITY EVENTS							
224-5215-51020	PART TIME	952	1,100	374	1,200	100	9.09%
224-5215-51060	FICA	0	65	0	100	35	53.85%
224-5215-51860	EXPENDITURES	2,010	2,450	581	3,420	970	39.59%
Total COMMUNITY EVENTS		2,962	3,615	955	4,720	1,105	30.57%
ADULT PROGRAMS							
224-5216-51860	EXPENDITURES	1,544	975	296	2,480	1,505	154.36%
Total ADULT PROGRAMS		1,544	975	296	2,480	1,505	154.36%
SPECIALTY CAMPS							
224-5217-51860	EXPENDITURES	18,840	13,227	13,302	15,752	2,525	19.09%
Total SPECIALTY CAMPS		18,840	13,227	13,302	15,752	2,525	19.09%
SUMMER CAMP							
224-5218-51010	REGULAR FULL TIME	9,319	7,765	5,638	24,235	16,470	212.11%
224-5218-51020	PART TIME	79,714	89,853	63,938	94,872	5,019	5.59%
224-5218-51030	OVERTIME	185	200	442	250	50	25.00%
224-5218-51060	FICA	9,878	7,485	5,744	9,112	1,627	21.74%
224-5218-52100	TRAINING	1,031	1,500	0	1,500	0	0.00%

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224-5218-52200	EQUIPMENT RENTAL	3,535	6,000	4,830	6,000	0	0.00%
224-5218-53090	CLOTHING SAFETY EQUIPMENT	1,388	2,500	0	2,500	0	0.00%
224-5218-53225	PROGRAM COSTS	2,618	7,000	3,976	7,500	500	7.14%
224-5218-55020	ELECTRIC	1,744	2,400	1,613	2,500	100	4.17%
224-5218-57210	FIELD TRIPS	3,319	9,315	3,910	7,787	(1,528)	-16.40%
224-5218-58420	MAJOR MAINTENANCE & CASUALTY REPAIR	570	3,000	0	2,500	(500)	-16.67%
Total SUMMER CAMP		113,301	137,018	90,091	158,756	21,738	15.87%
FIRE WORKS							
224-5219-51860	EXPENDITURES	22,000	0	0	28,750	28,750	#DIV/0!
Total FIRE WORKS		22,000	0	0	28,750	28,750	#DIV/0!
BASKETBALL							
224-5220-51020	PART TIME	3,514	4,300	823	5,000	700	16.28%
224-5220-51060	FICA	252	330	0	382	52	15.76%
224-5220-51860	EXPENDITURES	25,345	26,500	12,878	28,000	1,500	5.66%
Total BASKETBALL		29,111	31,130	13,701	33,382	2,252	7.23%
AFTER SCHOOL							
224-5221-51010	REGULAR FULL TIME	30,296	34,125	13,096	24,235	(9,890)	-28.98%
224-5221-51020	PART TIME	33,776	24,224	13,727	41,985	17,761	73.32%
224-5221-51030	OVERTIME	234	0	0	0	0	#DIV/0!
224-5221-51060	FICA	3,860	4,470	2,294	5,228	758	16.96%
224-5221-51860	EXPENDITURES	4,969	7,600	1,994	7,000	(600)	-7.89%
224-5221-52160	BUILDING REPAIRS/MAINTENANCE	3,354	4,000	764	2,500	(1,500)	-37.50%
224-5221-55020	ELECTRIC	4,021	4,000	1,221	4,500	500	12.50%
224-5221-55030	HEATING FUEL	9,352	8,000	864	10,000	2,000	25.00%
Total AFTER SCHOOL		89,862	86,419	33,960	95,448	9,029	10.45%
RECREATION							
224-7715-52070	OTHER PROFESSIONAL SERVICES	24	0	0	0	0	#DIV/0!
224-7715-52240	MISCELLANEOUS	34	0	1,092	0	0	#DIV/0!
224-7726-51060	FICA	70	0	42	0	0	#DIV/0!
Total RECREATION		128	0	1,134	0	0	#DIV/0!
Grand Total		510,251	548,447	259,313	604,279	55,832	10.18%

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5. Emergency Services

PROGRAM DESCRIPTION

This program covers the costs of providing Emergency Medical Services for the town. Income generated through revenue recovery billing from insurance companies and Medicare cover most of the expenses for this program. The town currently maintains the Certificate of Operation and the Primary Service Area (PSA) from the State Office of Emergency Medical Services and manages an average of 921 calls annually (3-year average).

Town of Coventry
 EMS Fund Revenue Budget
 FY 2026 - 2027

Account ID	Description	FY26		FY26 Actual	Town Manager	\$ Incr/(Decr)	% Incr/(Decr)
		FY25 Actual	Adopted				
EMS SERVICES							
AMBULANCE-PARAMEDIC							
250-2204-40202	AMBULANCE-EQUIPMENT RESERVE	0	0	0	1,000	1,000	
250-2204-40429	DONATIONS	987	300	725	300	0	0.00%
250-2204-40601	INVESTMENT INCOME	3,420	1,000	0	1,000	0	0.00%
250-2204-40624	GENERAL FUND TRANSFERS	298,920	288,176	0	213,711	(74,465)	-25.84%
250-2204-40801	MISCELLANEOUS	10	0	0	0	0	
250-2204-40805	AMBULANCE REVENUE RECOVERY	542,453	450,000	280,983	450,000	0	0.00%
250-2204-40874	TRANSFER FROM RESERVES	0	25,350	0	25,350	0	0.00%
Total AMBULANCE-PARAMEDIC		845,790	764,826	281,708	691,361	(73,465)	-9.61%
Total EMS SERVICES		845,790	764,826	281,708	691,361	(73,465)	-9.61%

Town of Coventry
EMS Fund Budget
FY 2026 - 2027

Account ID	Description	FY25 Actual	FY26 Adopted	FY26 Actual	Town Manager	\$ Incr/(Decr)	% Incr/(Decr)
EMS SERVICES							
AMBULANCE-PARAMEDIC							
250-2204-51010	REGULAR FULL TIME	266,457	322,200	132,624	332,699	10,499	3.26%
250-2204-51020	PART TIME	116,373	77,530	62,364	129,650	52,120	67.23%
250-2204-51030	OVERTIME	837	0	0	0	0	#DIV/0!
250-2204-51040	OFFICER STIPENDS	38,480	33,000	2,100	34,200	1,200	3.64%
250-2204-51060	FICA	0	0	0	0	0	#DIV/0!
250-2204-51064	FICA - NC	40,790	35,000	11,254	35,000	0	0.00%
250-2204-51070	PENSION	0	23,000	0	23,000	0	0.00%
250-2204-51090	OTHER	6,405	0	3,285	0	0	#DIV/0!
250-2204-51100	LONGEVITY	0	0	0	0	0	#DIV/0!
250-2204-51712	HEALTH INS PUBLIC SAFETY	13,798	35,500	7,004	35,500	0	0.00%
250-2204-52050	INSURANCE	16,692	18,600	8,399	17,500	(1,100)	-5.91%
250-2204-52070	OTHER PROFESSIONAL SERVICES	7,367	5,000	2,733	6,000	1,000	20.00%
250-2204-52080	PROFESSIONAL AFFILIATION	0	400	0	400	0	0.00%
250-2204-52090	TRAVEL MEETINGS MILEAGE	8,220	10,000	3,970	12,000	2,000	20.00%
250-2204-52100	TRAINING	4,353	8,000	280	8,000	0	0.00%
250-2204-52110	POSTAGE	126	300	0	300	0	0.00%
250-2204-52130	SERVICE CONTRACTS	162,902	148,340	102,329	126,340	(22,000)	-14.83%
250-2204-52140	EQUIPMENT REPAIRS	17,069	14,000	22,050	14,000	0	0.00%
250-2204-52150	RADIO AND ALARM REPAIRS	961	1,000	0	1,000	0	0.00%
250-2204-52350	EQUIPMENT	496	4,000	2,878	4,000	0	0.00%
250-2204-53010	OFFICE SUPPLIES	356	350	0	350	0	0.00%
250-2204-53020	OFFICE EQUIPMENT	1,065	1,000	0	1,000	0	0.00%
250-2204-53040	GASOLINE	6,135	6,300	3,736	7,500	1,200	19.05%
250-2204-53050	DIESEL FUEL	5,276	4,500	1,671	4,500	0	0.00%
250-2204-53070	CUSTODIAL SUPPLIES	0	0	0	0	0	#DIV/0!
250-2204-53075	FIRST AID SUPPLIES	12,193	18,000	6,310	15,500	(2,500)	-13.89%
250-2204-53090	CLOTHING SAFETY EQUIPMENT	2,250	3,000	0	3,000	0	0.00%
250-2204-53300	PUBLIC RELATIONS	2,240	3,250	2,560	3,250	0	0.00%
250-2204-53620	AMBULANCE SUPPLIES	762	1,500	0	1,250	(250)	-16.67%
250-2204-53640	LAUNDRY	0	1,800	1,000	1,300	(500)	-27.78%
Total AMBULANCE-PARAMEDIC		731,603	775,570	376,547	817,239	41,669	5.37%

UNIFORM CODE OF ACCOUNTS
OBJECT CODE SUMMARY

10 Personal Services

Wages & Salaries: Payroll costs for employees.

51000 Salary And Wages
51010 Regular Full Time
51020 Part Time
51030 Overtime
51040 Temporary
51090 Other

Employee Benefits: Fringe benefit costs for employees.

51060 Fica
51070 Pension
51100 Longevity
51110 Differential
51711 Health Ins General Admin
51712 Health Ins Public Safety
51713 Health Ins Public Works
51714 Health Ins Human Services
51715 Health Ins Civic & Cultural
51720 Life Insurance
52290 Worker's Compensation

20 Contractual

Professional Services: Cost of outside professional services.

52010 Architects And Engineering
52030 Legal
52040 Licenses/Support-Data Processing
52050 Insurance
52060 Indexing Recording
52070 Other Professional Services
52280 Audit

"Employee Development: Professional Association dues, local, regional and national meetings including transportation, lodging, meals and other training expenses such as conference registration fees, seminars and in-house courses."

52080 Professional Affiliation
52090 Travel Meetings Mileage
52100 Training
52220 Meals

UNIFORM CODE OF ACCOUNTS
OBJECT CODE SUMMARY (Continued)

20 Contractual (Continued)

Postage Cost of all postage fees and permits.

52110 Postage

Equipment Operation and Maintenance: Cost of services required for operating and monitoring town-owned equipment.

52130 Service Contracts

52140 Equipment Repairs

52150 Radio And Alarm Repairs

52160 Building Repairs/maintenance

"Notices of Public hearings, referendums, invitations to bid, job announcements and other legal notices"

52170 Advertising

Printing & Duplicating

52180 Printing

52190 Copiers

Rental: Fees paid for use of equipment.

52200 Equipment Rental

Sundry: Grants and contributions to affiliated associations, regional agencies and miscellaneous obligations.

52210 General Assistance

52240 Miscellaneous

52250 Grants And Contributions

52260 Negotiated Union Contract

52270 Other Services

30 Commodities (Materials & Supplies)

"Office Products: Costs of materials and supplies, other than those used for operation and maintenance. Usually consumable supplies and items such as staples, tape dispensers, and other office items."

53010 Office Supplies

53020 Office Equipment

53030 Microfilm Photo Supplies

UNIFORM CODE OF ACCOUNTS
OBJECT CODE SUMMARY (Continued)

30 Commodities (Materials & Supplies) (Continued)

"Vehicle Fuel, Lubricants"

53040 Gasoline
53050 Diesel Fuel
53060 Motor Oil Lubricants

"Janitorial, Paper Goods: Cleaning goods, bathroom supplies, lamps, and paper."

53070 Custodial Supplies
53080 Paper Goods

"Clothing - Safety Equipment: All safety equipment, clothing, first aid kits and other loss control items."

53090 Clothing Safety Equipment

"Repair Parts: Replacement materials and supplies for town office equipment, cars and trucks."

53100 Auto Parts
53110 Truck Parts
53120 Equipment Parts
53240 Tires

Materials and Supplies: Cost of materials and supplies for the repair and maintenance of town-owned facilities and roads.

53130 Welding Supplies
53140 Hand Tools
53150 Building Supplies
53160 Cement Sand Salt Gravel
53170 Ground Supplies
53180 Street Cleaning Supplies
53190 Police Equipment Supplies
53200 Traffic Control Signs
53210 Other Purchased
53280 Asphalt/hot & Cold Patch

"Books, Periodicals, Software: Acquisition of technical books, computer software, newspaper subscriptions, special reports and other publications."

53220 Subscriptions Books

Internal Transfers: Allows inter-fund transfers.

53230 Transfers

UNIFORM CODE OF ACCOUNTS
OBJECT CODE SUMMARY (Continued)

30 Commodities (Materials & Supplies) (Continued)

Public Relations: Special events and informational newsletters.

53300 Public Relations

40 Capital Outlay (Cost of capital purchases such as furniture, equipment, and pre-manufactured facilities.)

54010 Improvements Not Building
54020 Office Furniture & Equipment
54030 Automobile
54040 Trucks
54050 Other Equipment
54070 Telephone Systems
54080 Computer And Data Systems
54090 Radio/communications Costs
54100 Improvement Buildings

50 Utilities

55010 Telephone
55020 Electric
55030 Heating Fuel
55040 Water
55050 Sewer

Town of Coventry
Town Manager's Proposed Budget
Summary by Department
FY 2026/27

Account ID	Description	FY25 Actual	FY26 Adopted	FY26 Actual	Dept Head	Town Manager	\$ Incr/(Decr)	% Incr/(Decr)
Total TOWN COUNCIL		44,138	41,700	32,812	51,700	51,700	10,000	23.98%
Total TOWN MANAGER		274,406	308,315	125,683	308,315	308,315	0	0.00%
Total FINANCE ADMINISTRATION		126,794	158,730	69,719	167,150	169,450	10,720	6.75%
Total ACCOUNTING		157,711	142,930	64,819	162,380	160,880	17,950	12.56%
Total COLLECTOR OF REVENUE		135,167	143,610	56,393	146,145	146,145	2,535	1.77%
Total ASSESSOR		164,051	178,351	76,653	187,900	184,400	6,049	3.39%
Total ASSESSMENT APPEALS		3,032	500	0	500	500	0	0.00%
Total TREASURER		35,728	29,500	13,371	30,248	30,248	748	2.54%
Total INFORMATION TECHNOLOGY		342,182	315,845	218,653	343,370	343,370	27,525	8.71%
Total PLANNING		155,124	180,915	82,732	203,812	194,812	13,897	7.68%
Total ZONING BOARD/APPEALS		16,597	24,020	10,140	25,967	25,967	1,947	8.11%
Total CONSERVATION		1,880	3,260	304	9,760	3,060	(200)	-6.13%
Total ECONOMIC DEVELOPMENT		17,010	18,721	13,001	22,925	20,925	2,204	11.77%
Total INLAND WETLANDS		115,770	110,790	56,493	120,872	120,872	10,082	9.10%
Total P&Z COMMISSION		210	500	375	1,000	1,000	500	100.00%
Total LEGAL COUNSEL		99,480	84,000	45,155	88,200	88,200	4,200	5.00%
Total PROBATE COURT		9,978	9,930	11,923	10,230	10,230	300	3.02%
Total RECORDING/LICENSEING		194,601	212,425	91,305	222,752	222,352	9,927	4.67%
Total ELECTIONS		91,154	122,725	41,208	149,545	139,545	16,820	13.71%
Total TOWN OFFICE BLDG.		100,474	105,140	35,798	106,287	101,287	(3,853)	-3.66%
Total CENTRAL SERS./SUPPLY		56,645	56,300	22,081	58,360	56,810	510	0.91%
Total POLICE ADMINISTRATION		360,432	374,405	165,037	375,305	374,405	0	0.00%
Total POLICE OPERATIONS		1,513,612	1,571,800	711,483	1,589,933	1,600,471	28,671	1.82%
Total POLICE SUPPORTIVE SERVICES		376,051	415,564	216,582	424,467	400,217	(15,347)	-3.69%
Total POLICE MARINE PATROL		5,860	4,800	3,438	5,700	5,700	900	18.75%
Total POLICE STATION		78,348	82,977	33,118	85,484	85,484	2,507	3.02%
Total FIRE MARSHAL		22,885	28,590	11,213	28,490	28,490	(100)	-0.35%
Total STATION 118		71,647	39,535	12,340	38,175	38,175	(1,360)	-3.44%
Total STATION 218		40,632	42,410	21,630	39,904	39,904	(2,506)	-5.91%
Total STATION 418		4,491	5,730	1,506	5,085	5,085	(645)	-11.26%
Total JOINT FIRE BUDGET		652,927	679,211	126,403	684,685	610,250	(68,961)	-10.15%
Total STATION 318		9,655	16,740	5,628	14,845	14,845	(1,895)	-11.32%
Total EMERGENCY MANAGEMENT		27,554	38,125	14,602	45,474	45,474	7,349	19.28%
Total ANIMAL CONTROL		92,515	89,145	43,914	89,889	89,889	744	0.83%
Total ROADS & DRAINAGE		667,971	685,449	318,081	787,380	720,880	35,431	5.17%
Total PUBLIC WORKS BUILDING		110,784	92,479	43,704	118,155	97,155	4,676	5.06%
Total SNOW REMOVAL		296,810	225,050	10,279	285,050	245,050	20,000	8.89%
Total FACILITY MAINTENANCE		462,008	437,746	254,298	551,179	450,479	12,733	2.91%
Total PUBLIC WORKS ADMINISTRATION		188,568	190,130	84,789	201,463	199,663	9,533	5.01%
Total FLEET MAINTENANCE		465,702	588,780	188,231	535,897	587,322	(1,458)	-0.25%
Total MATCHING FUNDS		2,500	2,500	0	2,500	2,500	0	0.00%
Total STREET LIGHTS		46,806	49,950	0	49,950	49,950	0	0.00%
Total CEMETERY COMM.		34,531	31,057	15,703	52,624	38,124	7,067	22.75%
Total TREE WARDEN		75,425	69,750	18,577	101,750	75,250	5,500	7.89%
Total FACILITIES - OTHER		3,619	4,310	1,313	4,440	4,440	130	3.02%
Total ENGINEERING		131,874	200,315	59,998	275,437	195,437	(4,878)	-2.44%
Total BLDG. INSPECTION		144,749	153,366	66,399	160,707	160,707	7,341	4.79%
Total HEALTH DEPT.		72,693	75,690	37,847	78,030	78,030	2,340	3.09%
Total HUMAN SERVICES/GA		151,756	211,096	95,447	224,394	224,394	13,298	6.30%
Total ELDERLY SERVICES		134,886	145,180	61,466	141,296	141,296	(3,884)	-2.68%

Town of Coventry
Town Manager's Proposed Budget
Summary by Department
FY 2026/27

Account ID	Description	FY25 Actual	FY26 Adopted	FY26 Actual	Dept Head	Town Manager	\$ Incr/(Decr)	% Incr/(Decr)
Total BOOTH DIMOCK/PORTER LIBRARIES		599,479	618,000	309,000	713,200	642,720	24,720	4.00%
Total PARKS & REC SUPV/OPERATIONS		89,299	92,830	40,236	154,022	154,022	61,192	65.92%
Total LISICKE		1,950	0	0	0	0	0	
Total PATRIOTS PARK		33,000	24,200	0	0	0	(24,200)	-100.00%
Total CAMP CREASER		2,850	2,300	0	0	0	(2,300)	-100.00%
Total LAIDLAW PARK		950	800	0	0	0	(800)	-100.00%
Total MILLER RICHARDSON		3,200	3,450	0	0	0	(3,450)	-100.00%
Total PARKS & REC OPERATIONS		19,897	14,904	0	0	0	(14,904)	-100.00%
Total COMMUNITY EVENTS		1,800	2,115	0	0	0	(2,115)	-100.00%
Total MEMORIAL DAY		2,869	3,400	949	3,400	3,400	0	0.00%
Total MUNICIPAL INSURANCE		370,318	411,270	210,255	416,670	416,670	5,400	1.31%
Total PENSION/SOCIAL SECURITY		1,229,195	1,253,220	297,201	1,354,900	1,292,980	39,760	3.17%
Total HEALTH INSURANCE		1,415,735	1,317,200	36,253	1,448,920	1,422,576	105,376	8.00%
Total CONTINGENCY		38,453	25,000	22,501	25,000	244,093	219,093	876.37%
Total CLAIMS AND LOSSES		96,465	25,000	4,445	25,000	25,000	0	0.00%
Grand Total		12,294,883	12,593,776	4,612,484	13,556,218	13,190,595	596,819	4.74%

Town of Coventry
Town Manager's Proposed Budget
Summary by Department
FY 2026/27

Description	FY25 Actual	FY26 Adopted	FY26 Actual	Dept Head	Town Manager	\$ Incr/(Decr)	% Incr/(Decr)
Total TOWN COUNCIL	44,138	41,700	32,812	51,700	51,700	10,000	23.98%
Total TOWN MANAGER	274,406	308,315	125,683	308,315	308,315	0	0.00%
Total FINANCE ADMINISTRATION	126,794	158,730	69,719	167,150	169,450	10,720	6.75%
Total ACCOUNTING	157,711	142,930	64,819	162,380	160,880	17,950	12.56%
Total COLLECTOR OF REVENUE	135,167	143,610	56,393	146,145	146,145	2,535	1.77%
Total ASSESSOR	164,051	178,351	76,653	187,900	184,400	6,049	3.39%
Total ASSESSMENT APPEALS	3,032	500	0	500	500	0	0.00%
Total TREASURER	35,728	29,500	13,371	30,248	30,248	748	2.54%
Total INFORMATION TECHNOLOGY	342,182	315,845	218,653	343,370	343,370	27,525	8.71%
Total PLANNING	155,124	180,915	82,732	203,812	194,812	13,897	7.68%
Total ZONING BOARD/APPEALS	16,597	24,020	10,140	25,967	25,967	1,947	8.11%
Total CONSERVATION	1,880	3,260	304	9,760	3,060	(200)	-6.13%
Total ECONOMIC DEVELOPMENT	17,010	18,721	13,001	22,925	20,925	2,204	11.77%
Total INLAND WETLANDS	115,770	110,790	56,493	120,872	120,872	10,082	9.10%
Total P&Z COMMISSION	210	500	375	1,000	1,000	500	100.00%
Total LEGAL COUNSEL	99,480	84,000	45,155	88,200	88,200	4,200	5.00%
Total PROBATE COURT	9,978	9,930	11,923	10,230	10,230	300	3.02%
Total RECORDING/LICENSING	194,601	212,425	91,305	222,752	222,352	9,927	4.67%
Total ELECTIONS	91,154	122,725	41,208	149,545	139,545	16,820	13.71%
Total TOWN OFFICE BLDG.	100,474	105,140	35,798	106,287	101,287	(3,853)	-3.66%
Total CENTRAL SERS./SUPPLY	56,645	56,300	22,081	58,360	56,810	510	0.91%
Total POLICE ADMINISTRATION	360,432	374,405	165,037	375,305	374,405	0	0.00%
Total POLICE OPERATIONS	1,513,612	1,571,800	711,483	1,589,933	1,600,471	28,671	1.82%
Total POLICE SUPPORTIVE SERVICES	376,051	415,564	216,582	424,467	400,217	(15,347)	-3.69%
Total POLICE MARINE PATROL	5,860	4,800	3,438	5,700	5,700	900	18.75%
Total POLICE STATION	78,348	82,977	33,118	85,484	85,484	2,507	3.02%
Total FIRE MARSHAL	22,885	28,590	11,213	28,490	28,490	(100)	-0.35%
Total STATION 118	71,647	39,535	12,340	38,175	38,175	(1,360)	-3.44%
Total STATION 218	40,632	42,410	21,630	39,904	39,904	(2,506)	-5.91%
Total STATION 418	4,491	5,730	1,506	5,085	5,085	(645)	-11.26%
Total JOINT FIRE BUDGET	652,927	679,211	126,403	684,685	610,250	(68,961)	-10.15%
Total STATION 318	9,655	16,740	5,628	14,845	14,845	(1,895)	-11.32%
Total EMERGENCY MANAGEMENT	27,554	38,125	14,602	45,474	45,474	7,349	19.28%
Total ANIMAL CONTROL	92,515	89,145	43,914	89,889	89,889	744	0.83%
Total ROADS & DRAINAGE	667,971	685,449	318,081	787,380	720,880	35,431	5.17%
Total PUBLIC WORKS BUILDING	110,784	92,479	43,704	118,155	97,155	4,676	5.06%
Total SNOW REMOVAL	296,810	225,050	10,279	285,050	245,050	20,000	8.89%
Total FACILITY MAINTENANCE	462,008	437,746	254,298	551,179	450,479	12,733	2.91%
Total PUBLIC WORKS ADMINISTRATION	188,568	190,130	84,789	201,463	199,663	9,533	5.01%
Total FLEET MAINTENANCE	465,702	588,780	188,231	535,897	587,322	(1,458)	-0.25%
Total MATCHING FUNDS	2,500	2,500	0	2,500	2,500	0	0.00%
Total STREET LIGHTS	46,806	49,950	0	49,950	49,950	0	0.00%
Total CEMETERY COMM.	34,531	31,057	15,703	52,624	38,124	7,067	22.75%
Total TREE WARDEN	75,425	69,750	18,577	101,750	75,250	5,500	7.89%
Total FACILITIES - OTHER	3,619	4,310	1,313	4,440	4,440	130	3.02%

Town of Coventry
Town Manager's Proposed Budget
Summary by Department
FY 2026/27

Description	FY25 Actual	FY26 Adopted	FY26 Actual	Dept Head	Town Manager	\$ Incr/(Decr)	% Incr/(Decr)
Total ENGINEERING	131,874	200,315	59,998	275,437	195,437	(4,878)	-2.44%
Total BLDG. INSPECTION	144,749	153,366	66,399	160,707	160,707	7,341	4.79%
Total HEALTH DEPT.	72,693	75,690	37,847	78,030	78,030	2,340	3.09%
Total HUMAN SERVICES/GA	151,756	211,096	95,447	224,394	224,394	13,298	6.30%
Total ELDERLY SERVICES	134,886	145,180	61,466	141,296	141,296	(3,884)	-2.68%
Total BOOTH DIMOCK/PORTER LIBRARIES	599,479	618,000	309,000	713,200	642,720	24,720	4.00%
Total PARKS & REC SUPV/OPERATIONS	89,299	92,830	40,236	154,022	154,022	61,192	65.92%
Total LISICKE	1,950	0	0	0	0	0	
Total PATRIOTS PARK	33,000	24,200	0	0	0	(24,200)	-100.00%
Total CAMP CREASER	2,850	2,300	0	0	0	(2,300)	-100.00%
Total LAIDLAW PARK	950	800	0	0	0	(800)	-100.00%
Total MILLER RICHARDSON	3,200	3,450	0	0	0	(3,450)	-100.00%
Total PARKS & REC OPERATIONS	19,897	14,904	0	0	0	(14,904)	-100.00%
Total COMMUNITY EVENTS	1,800	2,115	0	0	0	(2,115)	-100.00%
Total MEMORIAL DAY	2,869	3,400	949	3,400	3,400	0	0.00%
Total MUNICIPAL INSURANCE	370,318	411,270	210,255	416,670	416,670	5,400	1.31%
Total PENSION/SOCIAL SECURITY	1,229,195	1,253,220	297,201	1,354,900	1,292,980	39,760	3.17%
Total HEALTH INSURANCE	1,415,735	1,317,200	36,253	1,448,920	1,422,576	105,376	8.00%
Total CONTINGENCY	38,453	25,000	22,501	25,000	244,093	219,093	876.37%
Total CLAIMS AND LOSSES	96,465	25,000	4,445	25,000	25,000	0	0.00%
	12,294,883	12,593,776	4,612,484	13,556,218	13,190,595	596,819	4.74%

Town of Coventry
Town Manager's Proposed Budget
Summary by Object Code
FY 2026/27

Account ID	Description	FY25 Actual	FY26 Adopted	FY26 Actual	Dept Head	Town Manager	\$ Incr/(Decr)	% Incr/(Decr)
51000	SALARY AND WAGES	395,542	412,815	0	472,960	472,960	60,145	14.57%
51010	REGULAR FULL TIME	4,970,758	5,360,308	2,410,994	5,569,930	5,581,968	221,660	4.14%
51020	PART TIME	262,644	307,220	108,350	341,097	323,097	15,877	5.17%
51030	OVERTIME	387,199	238,120	115,894	270,120	253,720	15,600	6.55%
51040	TEMPORARY	78,828	65,800	16,936	75,400	68,400	2,600	3.95%
51043	CLEANING & MAINTENANCE	55,602	56,678	25,093	60,590	60,590	3,912	6.90%
51059	PAYROLL TAXES & INSURANCE	35,141	34,030	0	42,800	42,800	8,770	25.77%
51063	FICA - GA	113,287	114,380	55,148	126,550	119,640	5,260	4.60%
51064	FICA - PS	0	6,430	0	6,430	6,430	0	0.00%
51064	FICA - PS	178,087	164,000	82,044	200,050	165,260	1,260	0.77%
51065	FICA - PW	138,857	160,040	59,243	160,550	147,550	(12,490)	-7.80%
51066	FICA - HUMAN SVCS	22,984	23,000	10,017	27,270	27,270	4,270	18.57%
51067	FICA - CIVIC/CULTURAL	6,599	6,500	2,856	10,400	3,180	(3,320)	-51.08%
51070	PENSION	56,493	55,000	35,200	55,000	55,000	0	0.00%
51071	PENSION - GA	174,048	169,700	19,080	171,230	171,230	1,530	0.90%
51072	PENSION - PS	309,939	310,100	50,083	326,300	326,300	16,200	5.22%
51073	PENSION - PW	228,595	246,600	15,032	274,050	274,050	27,450	11.13%
51074	PENSION - HS	36,562	37,300	2,411	37,100	37,100	(200)	-0.54%
51075	PENSION - CC	20,237	21,600	1,287	21,400	21,400	(200)	-0.93%
51090	OTHER	79,552	85,250	46,026	97,250	95,750	10,500	12.32%
51100	LONGEVITY	42,000	42,000	40,200	39,650	39,650	(2,350)	-5.60%
51110	DIFFERENTIAL	4,270	6,322	1,684	6,711	6,711	389	6.15%
51121	FRINGE BENEFITS	62,889	68,600	3,932	67,100	67,100	(1,500)	-2.19%
51711	HEALTH INS GENERAL ADMIN	341,371	302,300	9,077	332,530	326,484	24,184	8.00%
51712	HEALTH INS PUBLIC SAFETY	428,659	409,000	12,691	449,900	441,720	32,720	8.00%
51713	HEALTH INS PUBLIC WORKS	533,084	490,000	6,471	539,000	529,200	39,200	8.00%
51714	HEALTH INS HUMAN SERVICES	75,761	69,400	2,139	76,340	74,952	5,552	8.00%
51715	HEALTH INS CIVIC & CULTURAL	28,070	37,500	2,011	41,250	40,500	3,000	8.00%
51720	LIFE INSURANCE	8,790	9,000	3,864	9,900	9,720	720	8.00%
51999	REVENUE OFFSET	(15,200)	(15,200)	0	(14,800)	(14,800)	400	-2.63%
52010	ARCHITECTS AND ENGINEERING	2,575	15,000	0	90,000	10,000	(5,000)	-33.33%
52015	EARLY VOTING	0	0	382	0	0	0	
52020	FINANCE AND ACCOUNTING	11,292	9,500	0	2,500	2,500	(7,000)	-73.68%
52030	LEGAL	99,480	84,000	48,005	88,200	88,200	4,200	5.00%
52040	LICENSES/SUPPORT-DATA PROCESSING	263,009	252,190	200,165	278,110	255,110	2,920	1.16%
52050	INSURANCE	173,089	197,600	107,671	201,900	201,900	4,300	2.18%
52060	INDEXING RECORDING	19,162	26,935	5,252	27,275	27,275	340	1.26%
52070	OTHER PROFESSIONAL SERVICES	154,381	157,070	56,668	197,575	169,575	12,505	7.96%
52080	PROFESSIONAL AFFILIATION	35,549	39,731	29,549	39,775	39,775	44	0.11%
52090	TRAVEL MEETINGS MILEAGE	100,693	88,120	5,061	89,320	90,120	2,000	2.27%
52100	TRAINING	46,695	55,630	11,230	56,885	54,885	(745)	-1.34%
52110	POSTAGE	34,821	28,100	12,484	30,934	29,684	1,584	5.64%
52130	SERVICE CONTRACTS	241,553	237,330	92,470	257,195	240,195	2,865	1.21%
52140	EQUIPMENT REPAIRS	77,545	88,180	46,761	101,430	91,430	3,250	3.69%
52150	RADIO AND ALARM REPAIRS	2,549	5,880	0	5,880	5,880	0	0.00%

Town of Coventry
Town Manager's Proposed Budget
Summary by Object Code
FY 2026/27

Account ID	Description	FY25 Actual	FY26 Adopted	FY26 Actual	Dept Head	Town		% Incr/(Decr)
						Manager	\$ Incr/(Decr)	
52160	BUILDING REPAIRS/MAINTENANCE	70,683	56,750	30,571	57,380	57,380	630	1.11%
52170	ADVERTISING	4,636	6,900	4,102	7,500	7,500	600	8.70%
52180	PRINTING	33,671	29,940	3,819	33,990	33,740	3,800	12.69%
52190	COPIERS	12,628	17,600	8,591	18,160	18,160	560	3.18%
52200	EQUIPMENT RENTAL	250	0	800	31,700	6,700	6,700	#DIV/0!
52220	MEALS	5,174	8,665	1,655	8,665	8,665	0	0.00%
52240	MISCELLANEOUS	4,109	4,500	0	4,100	4,100	(400)	-8.89%
52250	GRANTS AND CONTRIBUTIONS	97,860	103,068	373,018	105,008	34,528	(68,540)	-66.50%
52260	NEGOTIATED UNION CONTRACT	2,600	1,800	0	1,800	220,893	219,093	12171.83%
52270	OTHER SERVICES	1,908	6,415	1,268	6,415	6,415	0	0.00%
52280	AUDIT	37,575	37,700	16,066	44,090	44,090	6,390	16.95%
52291	WORKER COMP - GA	39,968	43,930	105,556	43,930	43,930	0	0.00%
52292	WORKER COMP - PS	92,240	96,850	3,810	96,850	96,850	0	0.00%
52293	WORKER COMP - PW	70,384	81,900	0	81,900	81,900	0	0.00%
52294	WORKER COMP - HS	2,058	2,125	0	2,125	2,125	0	0.00%
52295	WORKER COMP - CC	3,997	6,365	0	6,365	6,365	0	0.00%
52840	VETERANS' PROGRAMS	936	1,500	949	1,500	1,500	0	0.00%
52869	FEES	3,094	4,075	4,075	4,075	4,075	0	0.00%
53010	OFFICE SUPPLIES	19,187	20,615	4,576	20,275	19,975	(640)	-3.10%
53020	OFFICE EQUIPMENT	95	100	58	100	100	0	0.00%
53020	OFFICE EQUIPMENT	0	0	95	0	0	0	
53020	OFFICE EQUIPMENT	1,300	10	21	30	30	20	200.00%
53020	OFFICE EQUIPMENT	1,395	110	174	130	130	20	18.18%
53030	MICROFILM PHOTO SUPPLIES	441	600	0	900	900	300	50.00%
53040	GASOLINE	66,597	91,920	22,643	98,653	98,653	6,733	7.32%
53050	DIESEL FUEL	49,629	76,440	15,094	77,140	77,140	700	0.92%
53060	MOTOR OIL LUBRICANTS	3,757	6,800	4,857	6,800	5,800	(1,000)	-14.71%
53070	CUSTODIAL SUPPLIES	6,168	6,560	2,547	7,060	7,060	500	7.62%
53080	PAPER GOODS	3,754	5,200	68	5,200	5,200	0	0.00%
53090	CLOTHING SAFETY EQUIPMENT	47,475	54,050	17,249	55,150	54,450	400	0.74%
53090	OSHA REQMTS	5,000	6,000	20,515	6,700	6,700	700	11.67%
53092	NFPA REQMTS	9,459	12,500	7,223	12,500	12,500	0	0.00%
53093	OSHA FINES	6,400	0	0	0	0	0	
53100	AUTO PARTS	12,344	16,400	5,892	16,400	16,400	0	0.00%
53110	TRUCK PARTS	45,965	67,105	23,404	72,105	61,105	(6,000)	-8.94%
53120	EQUIPMENT PARTS	58,785	73,525	16,771	83,375	76,375	2,850	3.88%
53130	WELDING SUPPLIES	2,048	2,125	706	2,125	2,000	(125)	-5.88%
53140	HAND TOOLS	5,354	5,800	1,786	5,800	4,200	(1,600)	-27.59%
53150	BUILDING SUPPLIES	1,603	3,450	310	3,450	3,350	(100)	-2.90%
53160	CEMENT SAND SALT GRAVEL	156,592	146,500	1,992	202,000	157,500	11,000	7.51%
53170	GROUND SUPPLIES	31,953	28,950	18,679	46,400	31,050	2,100	7.25%
53180	STREET CLEANING SUPPLIES	1,924	2,500	411	2,500	2,500	0	0.00%
53190	POLICE EQUIPMENT SUPPLIES	8,599	11,700	1,188	11,700	11,700	0	0.00%
53200	TRAFFIC CONTROL SIGNS	5,595	8,000	2,741	8,000	8,000	0	0.00%
53210	OTHER PURCHASED	7,986	12,650	816	12,650	12,650	0	0.00%
53220	SUBSCRIPTIONS BOOKS	32,804	18,911	1,006	40,065	40,065	21,154	111.86%

Town of Coventry
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FY 2026/27

Account ID	Description	FY25 Actual	FY26 Adopted	FY26 Actual	Dept Head	Town		% Incr/(Decr)
						Manager	\$ Incr/(Decr)	
53225	PROGRAM COSTS	9,271	14,250	1,474	14,000	14,000	(250)	-1.75%
53230	TRANSFERS	499,985	388,415	26,946	340,646	266,211	(122,204)	-31.46%
53240	TIRES	18,247	25,800	5,166	26,600	25,800	0	0.00%
53280	ASPHALT/HOT & COLD PATCH	5,102	25,000	88	30,000	26,000	1,000	4.00%
53290	KENNEL SERVICES	5,000	5,000	5,000	5,000	5,000	0	0.00%
53300	PUBLIC RELATIONS	6,453	6,400	4,877	9,900	7,900	1,500	23.44%
53610	VAN EXPENSES	0	1,377	0	1,450	1,450	73	5.30%
54010	IMPROVEMENTS NOT BUILDING	300	800	0	800	800	0	0.00%
54020	OFFICE FURNITURE & EQUIPMENT	1,151	750	2,983	4,200	4,200	3,450	460.00%
54050	OTHER EQUIPMENT	13,475	13,750	11,595	35,500	18,500	4,750	34.55%
54540	COMPUTER REPLACEMENT AND UPGRADES	3,857	3,000	0	3,000	3,000	0	0.00%
54960	EQUIPMENT PURCHASES	1,242	7,000	837	5,000	5,000	(2,000)	-28.57%
55010	TELEPHONE	41,564	43,554	15,274	37,883	37,883	(5,671)	-13.02%
55020	ELECTRIC	192,975	195,669	37,267	205,279	201,279	5,610	2.87%
55030	HEATING FUEL	77,348	75,318	11,984	77,147	76,147	829	1.10%
55040	WATER	1,115	1,740	771	1,840	1,840	100	5.75%
55050	SEWER	5,400	6,150	5,225	6,955	6,955	805	13.09%
55130	DISPOSAL FEES	3,828	4,000	0	4,100	4,100	100	2.50%
57040	DOG TAGS	112	300	44	300	300	0	0.00%
57050	VETERINARY FEES	9,162	1,500	215	2,000	2,000	500	33.33%
57060	ST CT LICENSE FEES	0	4,200	4,221	4,200	4,200	0	0.00%
57064	PET ADOPTION FEES DEP	1,170	250	45	250	250	0	0.00%
58190	ANNIVERSARY CELEBRATIONS	500	500	0	500	500	0	0.00%
58420	MAJOR MAINTENANCE & CASUALTY REPAIR	0	1,500	0	2,000	1,500	0	0.00%
GRAND TOTAL		12,294,883	12,593,776	4,612,401	13,532,218	13,190,595	596,819	

MILL RATE CALCULATION FOR FY 26/27

The Town's finance policy calls for calculating the annual collection rate by using a weighted average of the past three years:

$$2 \text{ times most recent} + 2 \text{ years prior} + 3 \text{ years prior} / 4 = \text{rate}$$

When the actual numbers are inserted into the formula it is:

Fiscal Year	
2025	99.10% * 2
2024	99.83%
2023	98.74%
	99.19% Collection rate for FY2026/27

Under current legislation, the motor vehicle mill rate is capped at 32.46 mill. The proposed mill rate is less than 32.46 so Motor Vehicle will be collected at the proposed mil rate.

The value of a mill is calculated by multiplying the current real estate and personal property grand lists by the collection rate and dividing by 1000:

October 1, 2025 Grand List	
RE	\$ 1,424,194,854
PP	59,170,465
MV	116,680,530
Net Grand List	\$ 1,600,045,849
Collection rate	99.19%
	\$ 1,587,125,479
One mill equals	\$ 1,587,125
Taxes needed	\$ 39,952,113
One mill	\$ 1,587,125
Mill rate	25.17